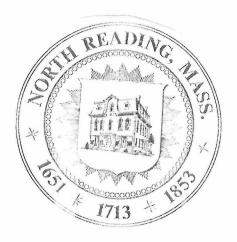
TOWN OF NORTH READING MASSACHUSETTS

ANNUAL

TOWN MEETING WARRANT

AND

REPORT OF THE FINANCE COMMITTEE



MONDAY, JUNE 4, 2018

7:00 P.M.

Daniel H. Shay Performing Arts Center, North Reading High School, Park Street Please bring this book with you to the Town Meeting.

TABLE OF CONTENTS

Each article is accompanied by a "Description..." of what each article does. Italicized information is explanatory in nature.

Glossary o	f Terms Commonly Used in Municipal Finance	Page 3
Report of tl	he Finance Committee	7
Motions Cเ	stomary to North Reading Town Meetings	11
Article 1	FY2018 Budget Amendment	12
Article 2	Fund FY2018 Snow and Ice Deficit	12
Article 3	FY2018 Appropriate Funds to Capital Improvement Stabilization Fund	13
Article 4	FY2018 Transfer Funds to Water Stabilization Fund	13
Article 5	FY2018 Appropriate Money to Stabilization Fund	14
Article 6	FY2018 Transfer Funds to Other Post Employment Benefits Liability Trust Fund	14
Article 7	FY2018 Transfer Funds to Solid Waste Stabilization Fund	15
Article 8	Select Town Officers	15
Article 9	Hear and Act on Reports of Town Officers and Committees	15
Article 10	Authorize Director of Public Works to Accept Easements	16
Article 11	Authorize Treasurer to Enter into Compensating Balance Agreements	16
Article 12	Authorize Chapter 90 Highway Construction Funds	16
Article 13	Prior Year Bills	17
Article 14	FY2019 Operating Budget	17
Article 15	FY2019 Capital Expenditures	34
Article 16	Rescind Authorization to Borrow	34
Article 17	Reappropriate Previously Approved Funding for Water Distribution and Supply Infrastructure34	35
Article 18	Appropriate Funds for Water Distribution and Supply Infrastructure	35
Article 19	Fund Retirement Obligations	36
Article 20	Transfer Funds to Other Post Employment Benefits Liability Trust Fund	36
Article 21	Fund Assessment Field Review	37
Article 22	Appropriate Money for Special Counsel Legal Expenses	37
Article 23	Modify Senior Tax Work-Off Program Rebate	38
Article 24	Establish Fund for Participating Funding Agreement	38
Article 25	Amend Code of North Reading and Act on 102-104 Lowell Road Regulatory Inspections Revolving Fund	39
Article 26	Establish Revolving Fund Expenditure Limits	39
Article 27	Home Rule Petition – Charter Amendment – Change Title of Board of Selectment	n 41
Article 28	Amend Code - General Bylaws - Change Title of Board of Selectmen	41

Article 29	Amend Code – Zoning Bylaws – Change Title of Board of Selectmen	42
Article 30	Home Rule Petition - Charter Amendment - Change Title of Town Administrator	42
Article 31	Amend Code – General Bylaws – Change Title of Town Administrator	43
Article 32	Home Rule Petition - Charter Amendment - Town Meeting Dates	43
Article 33	Amend Code - General Bylaws - Section 172-4 Admission: Quorum	44
Article 34	Amend Code – General Bylaws – Section 158-9 Snow Removal on Streets and Sidewalks	44
Article 35	Amend Code – General Bylaws – Add New Section: Kennels	44
Article 36	Application of Bond Premium	46
Article 37	Establish Regional School District Stabilization Fund	46
Article 38	Approval of Hillview Golf Course Management Contract for Term in Excess of Three Years	47
Article 39	Fund Feasibility Study for Pedestrian/Bicycle Pathway	47
Article 40	Citizens Petition: Street Betterments and Road Paving: Swan Pond Road	48

PROCEDURE FOR TOWN MEETING

- 1. Moderator presides, using Roberts Rules of Order, except as provided by the General Laws, the Charter and By-Laws.
- 2. Articles in the warrant are considered in the order in which they appear, but voters may move to consider them out of order. (This takes a 4/5 vote of the Town Meeting.)
- 3. In order for an article to be considered by Town Meeting, it must be moved and seconded. The article is then open for debate by all in attendance.
- 4. To speak at Town Meeting, stand and say Mr. Moderator. After being recognized by the Moderator, state name and address before making any remarks.
- 5. Debate may be ended by a voter's "Move the question."
- 6. Amendments to original motion must be presented in writing to the Moderator. Upon being seconded and discussed, the Moderator calls for a vote. If passed, the original motion, as amended, is then voted.
- 7. Reconsideration of a vote is permitted only once and only at that session of Town Meeting.

The above information was prepared by the North Reading League of Women Voters.

A CITIZEN'S CHECKLIST FOR TOWN MEETING

To be considered on each vote:

- 1. **IS IT NECESSARY?** Or is it something that is not really needed or perhaps already being provided by a private or public group?
- 2. CAN WE AFFORD IT? Remember, there is no limit to what we would like, but there is a limit to what we can afford.
- 3. WHAT WILL IT ULTIMATELY COST? Many proposals are like icebergs only a small fraction of the total cost is apparent on the surface.
- 4. **HOW WILL IT AFFECT BASIC LIBERTIES?** If it imposes unreasonable or illegal restraints on your life or that of others it should be vigorously opposed.
- 5. **IS IT IN THE BALANCED BEST INTEREST OF ALL?** If it is designed to benefit a small group of special interests, while taking unfair advantage of others, work for its defeat.
- 6. **IS IT A "FOOT IN THE DOOR" PROPOSITION?** Compromising a little now may bring an oppressive burden later, either in more regulations or more taxes or a combination of both.
- 7. **DOES IT PLACE TOO MUCH POWER IN THE HANDS OF ONE INDIVIDUAL OR GROUP?** Once the decisive power is granted to a non-elected public official or a commission as a municipal authority, the private citizen lose effective control.
- 8. **IS ITS APPEAL BASED ON EMOTIONAL PROPAGANDA OR FACTS?** The further a proposition gets away from facts, the more critical one should be.

Glossary of Terms Commonly Used in Municipal Finance

Appropriation: An authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and the time when it can be expended. Any amount that is appropriated may be encumbered. A warrant article appropriation is carried forward from year to year until spent for the designated purpose or transferred by town meeting vote to another account.

Assessed Valuation: The value placed upon a particular property by the local Board of Assessors for the purpose of apportioning the town's tax levy among individual property owners equitably and in accordance with the legal requirement that property be assessed at "full and fair cash value", certified periodically by the Commonwealth's Commissioner of Revenue (no less frequently than once every three years).

Available Funds: Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other onetime costs. Examples of available funds include free cash, stabilization funds and overlay surplus.

Audit: Work done by accountants in examining financial reports, reviewing compliance with applicable laws and regulations, reviewing effectiveness in achieving program results. A basic audit examines only the financial reports and legal compliance. An outside Certified Public Accountant (CPA) audit is directed primarily toward the expression of an opinion as to the fairness of the financial statements and submission of a management letter. An auditor must be independent of the executive branch of government. A state auditor, private CPA or public accountant, or elected auditor meets this test.

Bond: A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate.

Bond Authorization: The action of town meeting authorizing the executive branch to raise money through the sale of bonds in a specific amount and for a specific purpose. Once authorized, issuance is by the treasurer upon the signature of the selectmen.

Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.

Bond Rating (Municipal): A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and C1 is a very low rating.

Budget: A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. A budget may be preliminary (the financial plan presented to the town meeting) or final (the plan approved by that body).

Capital Budget: A plan of proposed capital outlays and the means of financing them for the current fiscal period. It is usually a part of the current budget.

Cherry Sheet: An annual statement received from the Massachusetts Department of Revenue detailing estimated receipts for the next fiscal year for the various state aid accounts and estimated state and county government charges payable by the Town in setting the tax rate. The actual receipts and charges may vary from the estimates.

Collective Bargaining: The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union. Regarding wages, hours and working conditions.

Debt Exclusion: A vote to exclude from the levy limit the costs of debt service for capital projects. This exclusion remains in effect for the life of the debt only.

Debt Service: The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.

Enterprise Fund: A standalone fund with its own assets, liabilities, fund balance, revenues and expenses in which a municipal service is operated as a business unit. Costs of the service are primarily recovered from user charges, and may be supplemented by general revenues.

Excess Levy Capacity: The difference between the levy limit and the amount of real and personal property taxes actually levied in a given year.

Exemptions: A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

Expenditure: The spending of money by the town and schools for the programs or projects within the approved budget.

FTE: A full-time equivalent employee based on a 40-hour work week. May be one or more employees, but the total weekly hours equal 40.

Fiscal Year ("FY"): A 12-month period, beginning July 1 and ending June 30, to which the annual budget applies and at the end of which a governmental unit determines its financial position and the results of its operations. The designation of the fiscal year is that of the calendar year in which its ends; for example, FY17 or FY 2017 is the fiscal year which begins July 1, 2016 and ends June 30, 2017.

Free Cash: Certified as of each July 1 by the State, this is the portion of Undesignated Fund Balance available for appropriation. It is not cash per se, rather it is approximately the total of cash and receivables less current liabilities and earmarked reserves, reduced also by reserves for uncollected taxes.

Fund: An accounting entity with a self-balancing set of accounts that is segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions or limitations.

General Fund: The fund into which the general (non-earmarked) revenues of the town are deposited and from which money is appropriated to pay expenses.

General Obligation Bonds: Bonds issued by the Town that are backed by the full faith and credit of its taxing authority.

Joint Labor Management Negotiation Process: A negotiation process available to Police and Fire Unions, which utilizes Commonwealth of Massachusetts' mediators and arbitrators. If an arbitration decision is issued, it is binding upon the Executive Branch (The Board of Selectmen and Management Staff). Further, the Executive Branch must fully support such an arbitration decision before Town Meeting, even if they believe such a decision is not in the best interest of the Town.

Level-Service Budget: A budget that describes the funding required for maintaining current levels of service or activity, plus cost increases for contractual and mandated obligations. It brings previously approved programs forward at existing levels of service.

Levy Ceiling: A levy ceiling is one of two types of levy (tax) restrictions imposed by MGL Ch. 59 §21C (Proposition 2½). It states that, in any year, the real and personal property taxes imposed may not exceed 2½ percent of the total full and fair cash value of all taxable property. Property taxes levied may exceed this limit only if the community passes a capital exclusion, debt exclusion, or a special exclusion. (See Levy Limit)

Levy Limit: A levy limit is one of two types of levy (tax) restrictions imposed by MGL Ch. 59 §21C (Proposition 2½). It states that the real and personal property taxes imposed by a city or town may only grow each year by 2½ percent of the prior year's levy limit, plus new growth and any overrides or exclusions. The levy limit can exceed the levy ceiling only if the community passes a capital expenditure exclusion, debt exclusion, or special exclusion. (See Levy Ceiling)

Local Aid: Revenue allocated by the Commonwealth to cities, towns, and regional school districts. Estimates of local aid are transmitted to cities, towns, and districts annually by the "Cherry Sheets." Most Cherry Sheet aid programs are considered general fund revenues and may be spent for any purpose, subject to appropriation.

M.G.L.: Massachusetts General Laws.

New Growth: The additional tax revenue generated by new construction, renovations and other increases in the property tax base during a calendar year. It does not include value increases caused by normal market forces or by revaluations. New growth is calculated by multiplying the assessed value associated with new construction, renovations and other increases by the prior year tax rate. The additional tax revenue is then incorporated into the calculation of the next year's levy limit.

Other Post-Employment Benefits (OPEB): The set of benefits, other than pensions, that government employees earn while actively working, but do not receive until they retire. Typically included is health insurance coverage for retirees, their spouses and in some cases their beneficiaries.

Operating Budget: A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

Overlay: (Overlay Reserve or Allowance for Abatements and Exemptions) An account established annually to fund anticipated property tax abatements, exemptions and uncollected taxes in that year. The overlay reserve need not be funded by the normal appropriation process, but rather is raised on the tax rate recapitulation sheet, and cannot exceed an amount deemed reasonable by the Commissioner of Revenue.

Overlay Surplus: Any balance in the overlay account of a given year in excess of the amount remaining to be collected or abated can be transferred into this account. Within 10 days of a written request by the chief executive officer of a city or town, the assessors must provide a certification of the excess amount of overlay available to transfer. Overlay surplus may be appropriated for any lawful purpose. At the end of each fiscal year, unused overlay surplus is "closed" to surplus revenue, i.e., it becomes a part of free cash.

Override: A vote to increase the amount of property tax revenue that may be raised over the levy limit.

Personnel Services: The cost of salaries, wages and related employment benefits.

Purchased Services: The cost of services that are provided by a vendor.

Raise: A phrase used to identify a funding source for an expenditure which refers to money generated by the tax levy or other local receipt.

Reserve Fund: A fund appropriated each year that may be used only by vote of the Finance Committee for "extraordinary or unforeseen expenditures." Revolving Fund: Those funds that may be used for special uses. For example, Recreation fees may be paid into a revolving fund, and expenditures can be made without appropriation with the approval of the Town Manager.

Revolving funds: are established by state law or town bylaw. Some revolving funds must be annually reauthorized by Town Meeting.

Stabilization Fund: A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose (MGL Ch. 40 §5B). Stabilization funds may be established for different purposes, and interest generated by such funds is added to and becomes part of the stabilization fund. A two-thirds vote of town meeting is required to establish, amend the purpose of, or appropriate money into or out of the stabilization fund.

Tax Levy: Total amount of dollars assessed in property taxes imposed by the Town each fiscal year. Tax Rate: The amount of property tax stated in terms of a unit of the municipal tax base; for example, \$14.80 per \$1,000 of assessed valuation of taxable real and personal property.

Tax Title (or Tax Taking): A collection procedure that secures a city or town's lien on real property and protects the municipality's right to payment of overdue property taxes. Otherwise, the lien expires if five years elapse from the January 1 assessment date and the property has been transferred to another owner. If amounts remain outstanding on the property after issuing a demand for overdue property taxes and after publishing a notice of tax taking, the collector may take the property for the city or town. After properly recording the instrument of taking, the collector transfers responsibility for collecting the overdue amounts to the treasurer. After six months, the treasurer may initiate foreclosure proceedings.

Tax Title Foreclosure: The procedure initiated by a city or town treasurer in Land Court or through land of low value to obtain legal title to real property already in tax title and on which property taxes are over due. The treasurer must wait at least six months from the date of a tax taking to initiate Land Court foreclosure proceedings (MGL Ch. 60 §65).

Triennial Certification: The Commissioner of Revenue, through the Bureau of Local Assessment, is required to review local assessed values every three years and to certify that they represent full and fair cash value (FFCV). Refer to MGL Ch. 40 §56 and Ch. 59 §2A(c).

Trust Fund: In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds or by town meeting. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

Turn Back: Unexpended funds of a prior fiscal year operating budget are returned to the Town, which ultimately revert to Free Cash.

Unreserved Fund Balance or Surplus Revenue Account: The amount by which cash, accounts receivable and other assets exceed liabilities and restricted reserves. It is akin to the stockholders equity account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)

Warrant: An authorization for an action. For example, a town meeting warrant establishes the matters that may be acted on by that town meeting. A treasury warrant authorizes the treasurer to pay specific bills. The assessors' warrant authorizes the tax collector to collect taxes in the amount and from the persons listed, respectively.

REPORT OF THE FINANCE COMMITTEE TOWN MEETING, JUNE 2018

Through the hard work of town departments, the School Committee, Finance Committee, Financial Planning Team and the Board of Selectman, we are pleased to report that budget gaps for FY2019 have been closed. Many tough decisions had to be made throughout the process, at the price of various expanded offerings. The school's initiative to continue to improve the educational opportunities offered our children - "NRPS 2021" - contains many thoughtful additions. Unfortunately, due to tight money most of these initiatives will have to await funding. The municipal government also had to postpone various needed projects. Both budgets are level funded for FY2019.

The Finance Committee continues to be very concerned with the escalating costs of providing level services to the town. While the cost of goods and services continues to rise, revenues have not kept pace. It is imperative that we all work together to identify long term solutions to structural issues. Preliminary projections for the next several years indicate deficits are likely.

Health care for school and municipal employees as well as retirees continues to be a major budget driver. Through some new innovative programs, we have managed to contain major increases to this budget item for FY2019, but we can safely assume that next year it may not be as easily contained. Salary contractual obligations consume the larger part of our budgets; several contracts are currently in negotiation or about to be negotiated. The Finance Committee hopes that these can be settled satisfactorily with an eye towards the long term impact to the budgets.

We are very fortunate that through the diligence and perseverance of the Board of Selectmen, the CPC (Community Planning Committee), and the EDC (Economic Development Committee) as well as other committees and officials, the Berry Property sale was competed; Pulte Homes has started construction on the condo development. In the coming years this sale will bring much needed relief to the town in the form of additional tax revenue. However, it will be another 3-4 years at least before total build out and sale of the individual units are completed for the full benefits of this sale to be realized. Increased real estate tax revenue will help to fund our schools and town into the future. While the town received almost 20 million dollars for the sale of the property, it is the ongoing new tax revenue from which North Reading will benefit for years to come. The actual monies from the sale of land is a one time event. These funds must be protected and used wisely in ways such as leveraging borrowing for infrastructure. It is unlikely that North Reading will see such a large sum in the near future.

We must also do additional work towards growing our tax base, which includes commercial development especially along Route 28 and Concord Street. Expanding our commercial tax base is essential to the long-term sustainability of our operating budget. The EDC (Economic Development Committee), the CPC (Community Planning Committee) and our town planner, Danielle McKnight continue to work hard to locate grants, consider projects and investigate ways to expand this base.

We have come a long way over the past few years with several major projects underway. The Berry property is one such project but we have also been negotiating a permanent supply of quality water for the town. This is a substantial project which comes with an initial price tag, but

it is the hope that the project will offer the security of quality water on a consistent basis for many years.

The CIPC (Capital) committee has approved various large cap projects for 2019 to recommend to the Board of Selectmen. This committee works to recommend needed projects, while keeping our bonding at a manageable level. There is never enough money available for all requests; the committee must decide which projects need immediate funding and which requests can await future funding. This is seldom an easy decision since all projects are worthy of consideration. In making these decisions, costs of postponement, town safety, and effect on the Capital Budget are all major considerations. You will be asked to vote on the capital budget in this warrant.

The Finance Committee recommends that the Stabilization Fund be maintained at 5% of net revenue (the sum of the levy limit, state aid and local receipts). Currently the Stabilization Fund level is at \$2,272,154 or 4% of net revenue. No new monies will be added to this fund this year however we must seriously consider adding to this fund on an ongoing basis. The purpose of this fund is to protect the town in a true emergency and to help sustain our bond rating. It could be considered the town of North Reading's health insurance policy; it demonstrates the financial health of the town.

The Finance Committee looks forward to the continued cooperative efforts of the town and school committees, boards, departments and citizens as we all work together to address the challenges of the coming years.

We wish to thank the Town Finance Director Elizabeth Rourke, Town Administrator Mike Gilleberto, School Supt. Jon Bernard, School Director of Finance and Operations Mike Connelly, the School Committee, the Board of Selectmen and the Financial Planning Team for their work in making the hard decisions necessary during this budget process.

Respectfully Submitted,

Abby Hurlbut, Chair Ben Gamer, Vice Chair Richard Johnson, Clerk Jay Sultan Ted Haggerty Vinnie Ruschioni Joe Foti Don Kelliher Dan Pulver

TOWN of NORTH READING REVENUE FORECAST June 4, 2018

PRIOR YEAR ADJUSTED LEVY LIMIT AMENDEO NEW GROWTH ADD 2 % 1,025,723 1,066,198 NEW GROWTH 593,271 508,000 ADJUSTED LEVY LIMIT 4,264,710 44,226,725 DEBT EXCLUSION - PERMANENT 1,756,654 1,633,161 EXCESS LEVY CAPACITY TOTAL TAXES 49,006,144 50,488,619 STATE AID: CHERRY SHEET - EXPANDED CHAPTER 70 7,710,717 7,093,527 UNRESTRICTED GENERAL GOVERNMENT AID 1,773,795 1,835,878 ANNUAL FORMULA LOCAL AID VITERAMS BENEFITS 171,038 193,479 POLICE CAREER INCENTIVE 2EMPTIONS BUILD, ELDERLY, SURV SP 39,888 39,216 CHAPTER TUITION REMBURSEMENT 1,1374 SCHOOL LUNCH-OFFSET RECEIPT 15,736 15,299 STATE AID: OTHER SHAB REMBURSEMENT 2,243,933 243,935 STATE AID: OTHER SHAB REMBURSEMENT 3,200,459 9,466,332 LOCAL RECEIPTS: 107AL STATE AID 9,200,459 9,466,332 LOCAL RECEIPTS AID 9,466,450 9,466,332 LOCAL RECEIPTS AID 9,466,450 9,466,332 LOCAL RECEIPTS AID 9,466,450 9,466,332 LOCAL RECEIPTS A	TAVEO	=	FY 2018 Budget	FY 2019 Projection
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TRASH FEE		PENALTIES & INTEREST	200,000	220,000
FEES		PAYMENT IN LIEU OF TAXES	249,121	254,000
CEMETERY 25,000 25,000 DEPARTMENTAL REVENUE 30,000 40,000 LICENSES & PERMITS 350,000 405,000 FINES & FORFEITS 5,000 15,000 INVESTMENT INCOME 10,000 260,000 MUNICIPAL MEDICAID 50,000 50,000 MISC. NON-RECURRING - - TOTAL LOCAL RECEIPTS 4,599,121 5,267,358 REVENUE SUB-TOTAL 62,895,724 65,222,809 OTHER FINANCING SOURCES: TRNSFR FR RESERVE SEPTIC LOANS 15,872 15,872 DEBT SERVICE STABILIZATION FUND 1,051,637 1,200,000 CIPC-DEBT SERVICE STABILIZATION FUND 122,029 - DEBT EXCLUSION/BATCH PREMIUM 43,916 43,916 TRANSFER FROM CELL TOWER ACCT. 300,000 300,000 TRANSFER FROM CELL TOWER ACCT. 10,000 10,000 TRANSFER FROM CEMETERY ACCT. 10,000 10,000 TRANSFER FROM AMBULANCE RESERVE 566,228 577,553 TRANSFER FROM RECREATION (INDIRECT) 445,521				
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TOTAL GENERAL FUND REVENUE 65,774,128 67,902,137 Expenditures 65,774,128 67,902,137			00,000	00,000
Expenditures 65,774,128 67,902,137			2,878,403	2,679,328
Expenditures 65,774,128 67,902,137		TOTAL GENERAL FUND REVENUE	65,774,128	67,902,137
Variance (0)		Expenditures		
		Variance	(0)	(0)

TOWN of NORTH READING FY18 APPROPRIATION PROJECTION June 4, 2018

APPROPRIATIONS:

APPROPRIATIONS:		
	FY18	FY19 Selectmen
DEPARTMENT	Revised Budget	Recommendations
SELECTMEN	24,014	26.341
MODERATOR	50	50
TOWN ADMIN.	249,431	258,664
HUMAN RESOURCES SALARY POOL	180,169	177,694
FINANCE COMMITTEE	497,821	232,966
RESERVE FUND	2,050 120,500	2,050 110,000
FINANCE DIRECTOR	188,096	197,986
ACCOUNTING	192,119	196,461
ASSESSING	234,468	226,397
TREASURY	64,287	64,287
COLLECTION	279,383	287,528
LEGAL COUNSEL INFO SYSTEMS	115,000	130,500
Info Systems Capital	467,885 15,000	431,462 35,000
TOWN CLERK and Elections	227,724	281,729
Town Clerk Misc. Capital	0	0
CONSERVATION COMM.	34,580	41,788
COMMUNITY PLANNING	163,102	186,232
CPC Misc. Capital	0	0
BOARD OF APPEALS PUBLIC SAFETY DIRECTOR	22,057	25,607
POLICE DEPARTMENT	0 3,845,780	30,000
Police Misc. Capital	105,186	3,981,144 70,124
FIRE DEPARTMENT	3,115,246	3,376,192
Fire Misc. Capital	42,850	79,268
CODE ENFORCEMENT	235,617	250,099
EMERGENCY MANAGEMENT	3,478	3,478
DEPT. of PUBLIC WORKS DPW Misc. Capital	2,109,168	2,306,169
FUEL	83,000 150,000	19,000
SANITATION	968,749	150,000 1,252,988
HEALTH	219,059	224,274
ELDER SERVICES	156,839	162,947
Elder Services Misc. Capital	0	0
VETERANS' SERVICES	344,301	348,483
LIBRARY RECREATION	540,530	575,773
YOUTH SERVICES	211,099 57,127	218,224
GENERAL GOVT, SUB TOTAL	15,265,765	59,055 16,019,958
	10,200,100	10,010,000
SCHOOL OPERATIONS	29,633,545	30,746,047
GEN. GOVT. & SCHOOL SUB TOTAL	44,899,310	46,766,005
UNAPPROPRIATED and OTHER SHARED COSTS:		
CAPITAL IMPROVEMENT PLAN	175 000	
REGIONAL SCHOOL ASSESSMENT	175,000 583,440	624 100
DEBT SERVICE NON-EXEMPT	1,203,029	624,198 1,206,831
DEBT SERVICE EXEMPT	6,608,130	6,553,820
DEBT SERVICE LITTLE SCHOOL ROOF	86,800	84,343
DEBT SERVICE - SHORT TERM INTEREST	50,000	46,198
EMPLOYEE BENEFITS	10,535,021	10,952,134
OTHER POST EMPLOYMENT BENEFITS TO CAPITAL IMPROVEMENT STABILIZATION &STABILIZATION	300,000	300,000
STATE & COUNTY CHARGES	193,440	0 221,976
CHERRY SHEET OFFSETS	15,736	15,929
EXCESS CAPACITY NOT APPROPRIATED	0	0
RESERVE for ABATE & EXEMPT.	321,000	325,000
SNOW & ICE DEFICIT	260,250	300,000
RETIREMENTS CENERAL LIABILITY INCLIDANCE	207,179	180,000
GENERAL LIABILITY INSURANCE RAISE & APPROPRIATE FOR OTHER ARTICLES	335,793	325,703
USE OF FREE CASH		
APPROPRIATED at OCTOBER TOWN MEETING		
OTHER COSTS SUB TOTAL	20,874,818	21,136,132
GRAND BUDGET TOTAL	65,774,128	67,902,137
REVENUE PROJECTION		
No. of the Control of	65,774,128	67,902,137
PROJECTED SURPLUS/(DEFICIT)	(0)	(0)

MOTIONS CUSTOMARY TO NORTH READING TOWN MEETINGS

MOTION TO ADMIT

A motion to admit non-voters to any session of a Town Meeting, which requires a majority vote of the Meeting in accordance with Town By-laws.

MOTION TO DISPENSE WITH THE READING OF THE WARRANT AND THE RETURN OF SERVICE BY THE CONSTABLE

This waives the requirement to read each article in its entirety as it is printed in the Warrant, which allows the Town Meeting to go directly to the reading of a motion under each article. It also waives the requirement to read the "Return of Service" which is the Constable's attestation that the Warrant was properly posted in accordance with the Town's By-laws.

MAIN MOTION

The initial motion made under each article to bring it before the Town Meeting for discussion and action. There must be a main motion before any action may be taken on each article.

MOTION TO AMEND

A motion that proposes to modify or change the action presented under another motion, usually the main motion. The Town Meeting must act on the amendment first; depending on how the amendment is voted will determine whether the main motion will change to reflect the amendment. If the amendment fails, there will be no change to the main motion; however, another motion to amend can be made.

MOTION TO CONSIDER OUT OF ORDER

A motion allowing an article to be taken out of its sequential order as printed in the Warrant, which requires a 4/5 vote of the meeting in accordance with the Town's By-laws.

MOTION TO POSTPONE

A motion to defer action on an article to a definite time. In some instances, action on one article may be dependent or impacted by another later-occurring article. In such an instance, a motion could be made to postpone action on the current article until the later-occurring article has been voted.

MOTION TO PASSOVER

A motion to defer action on an article indefinitely. No action would be taken under the article other than the vote to passover. If the vote to passover fails, then the article must be acted upon in some manner.

MOTION TO RECESS REGULAR TOWN MEETING

A motion to temporarily suspend discussion and action during the Meeting for a brief period of time, usually pre-stated.

MOTION TO ADJOURN TO A TIME CERTAIN

A motion made to continue the Town Meeting to another specified date, time and place, if necessary.

MOTION TO ADOURN -- SINE DIE

A motion to officially close the Town Meeting. This motion can only be made after all articles have been acted upon, and essentially adjourns the Town Meeting without providing for a further date.

COMMONWEALTH OF MASSACHUSETTS

TOWN OF NORTH READING

ANNUAL TOWN MEETING

JUNE 4, 2018

7:00 P.M.

Middlesex, SS.

To either of the Constables of the Town of North Reading in the County of Middlesex, GREETINGS.

IN THE NAME OF THE COMMONWEALTH OF MASSACHUSETTS, you are hereby directed to notify and warn the inhabitants of said Town, qualified to vote in Town affairs, to meet at the Daniel H. Shay Performing Arts Center, North Reading High School, Park Street in said North Reading, on MONDAY, the FOURTH DAY OF JUNE, 2018, at seven o'clock in the evening, then and there to act on the following articles:--

Article 1 FY2018 Budget Amendment

To see if the Town will vote to amend the FY2018 Operating Budget voted under Article 15 of the June 5, 2017 Annual Town Meeting, including the funding of the first year of certain collective bargaining agreements, and appropriate by transfer from unexpended funds remaining in Warrant Articles of previous years, or appropriate by transfer from any available source of funds, or borrow a sum of money for such purposes; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This is a routine article to provide supplemental funding for department budgets for FY2018, including potentially funding the first year of certain collective bargaining agreements. A request for funds will be available for town meeting, if necessary.

Recommendations ...

Selectmen: Recommendation to be made at Town Meeting.

Finance Committee: Recommendation to be made at Town Meeting.

Article 2 Fund FY2018 Snow and Ice Deficit

To see if the Town will vote to transfer from any available source of funds, or appropriate and transfer from unexpended warrant articles of previous years a sum of money to fund a deficit in the FY2018 Snow and Ice Budget; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article provides funds necessary for the Snow and Ice Budget that is in deficit for fiscal year ending June 30, 2018.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 3 FY2018 Appropriate Funds to Capital Improvement Stabilization Fund

To see if the Town will vote to transfer a sum of money from the FY2018 Operating Budget voted under Article 15 of the June 5, 2017 Annual Town Meeting, or appropriate by transfer from any available source of funds a sum of money to be added to the Capital Improvement Stabilization Fund established under Article 5 of the October 2007 Town Meeting; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

The Board of Selectmen proposes to transfer surplus funds, if any, to the Town's Capital Improvement Stabilization Fund. The use of this fund includes funding capital purchases in order to reduce the need for borrowing for certain projects. The current balance in the account is \$1,310,414. An estimated amount is to be added to the Fund from various sources under this article.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 4 FY2018 Transfer Funds to Water Stabilization Fund

To see if the Town will vote to transfer a sum of money from the FY2018 Operating Budget voted under Article 15 of the June 5, 2017 Annual Town Meeting, FY2018 Water Department retained earnings or appropriate by transfer from any available source of funds a sum of money to be added to the Water Stabilization Fund; or what it will do in relation thereto.

Sponsor:

Finance Committee

Description...

The Water Stabilization Fund is used to fund water enterprise capital projects and other water enterprise related purposes. It is proposed an amount be transferred from Water Retained Earnings into the Water Stabilization Fund. The present balance in the Fund is \$890,461.

Recommendations ...

Selectmen: Recommendation to be made at Town Meeting.

Finance Committee: Recommendation to be made at Town Meeting

Article 5 FY2018 Appropriate Money to Stabilization Fund

To see if the Town will vote to transfer a sum of money from the FY2018 Operating Budget voted under Article 15 of the June 5, 2017 Annual Town Meeting, or appropriate by transfer from any available source of funds a sum of money to be added to the Stabilization Fund; or what it will do in relation thereto.

Sponsor: Finance Committee

Description...

The Board of Selectmen proposes to transfer surplus funds, if any, to the Town's Stabilization Fund. The Stabilization Fund may be used for any lawful purpose, however, it represents the Town's rainy day fund for unexpected emergencies. The current balance in the account is \$2,272,154.

Recommendations ...

Selectmen: Recommendation to be made at Town Meeting.

Finance Committee: Recommendation to be made at Town Meeting.

Article 6 FY2018 Transfer Funds to Other Post Employment Benefits Liability Trust Fund

To see if the Town will vote to raise by taxation and appropriate or appropriate by transfer from available funds, a sum of money to the Other Post Employment Benefits Liability Trust Fund established under Article 19 of the June 3, 2013 Town Meeting; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article will transfer surplus funds, if any, to supplement a reserve account to pay for future health costs for retirees. It is anticipated that transfers into this account will continue in upcoming fiscal years. The current balance in this account is \$914,524.

Recommendations...

Selectmen: Recommendation to be made at Town Meeting.

Finance Committee: Recommendation to be made at Town Meeting.

Article 7 FY2018 Transfer Funds to Solid Waste Stabilization Fund

To see if the Town will vote to transfer a sum of money from the FY2018 Operating Budget voted under Article 15 of the June 5, 2017 Annual Town Meeting, or appropriate by transfer from any available source of funds a sum of money to be added to the Solid Waste Stabilization Fund established under Article 23 of the April 3, 2006 Town Meeting; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article seeks to transfer surplus funds, if any, from funding sources including Trash Receipts to be used to offset future Solid Waste costs. The current balance in this account is \$125,565

Recommendations...

Selectmen: Recommendation to be made at Town Meeting.

Finance Committee: Recommendation to be made at Town Meeting.

Article 8 Select Town Officers

To choose all necessary Town officers not elected by ballot, and determine what instructions shall be given to them.

Sponsor: Board of Selectmen

Description...

This is a customary article required by law which provides for the selection of officers not otherwise specified within the Annual Town Election Ballot, the General By-laws or the Charter.

Recommendations ...

Selectmen: Recommended.

Finance Committee: No Action Required.

Article 9 Hear and Act on Reports of Town Officers and Committees

To hear and act upon the reports of Town Officers and Committees.

Sponsor: Board of Selectmen

Description...

This is a customary article which provides for Officers and Committees so instructed to report to Town Meeting their progress or recommendations.

Recommendations ...

Selectmen: Recommended.

Finance Committee: No Action Required.

Article 10 Authorize Director of Public Works to Accept Easements

To see if the Town will vote to authorize the Director of Public Works to accept, on behalf of the Town, easements in perpetuity from owners of record in cases where such easements are deemed necessary or desirable for the installation and maintenance of drainage and water mains, or for other construction, which easements are in the interests of public health, welfare, safety, or convenience to the motoring public; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article is presented annually to allow the Director of Public Works to accept easements for the construction and maintenance of water mains, drainage and other purposes.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 11 Authorize Treasurer to Enter into Compensating Balance Agreements

To see if the Town will vote to authorize its Treasurer/Collector to enter into a compensating balance agreement or agreements for FY2019 pursuant to MGL Chapter 44, Section 53F; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This is a customary article which allows the Treasurer to enter into compensating balance agreements with banks through which a portion of the interest earnings of deposits are retained by the bank in exchange for services.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 12 Authorize Chapter 90 Highway Construction

To see if the Town will accept and expend such sum or sums of money that may be available under the provisions of Massachusetts General Laws, Chapter 90, Section 34, Clause 2(a) or other state roadway reimbursement programs and to authorize the Board of Selectmen to enter into a contract with the Massachusetts Department of Transportation Highway Division for the construction, reconstruction or maintenance of roadways in Town; or what it will do in relation thereto.

Sponsor: Department of Public Works

Description...

This article authorizes the use of Chapter 90 State Highway Aid for road and highway improvements. The Town anticipates receiving \$514,688 in Fiscal Year 2019 Chapter 90 Funding for local projects.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 13 Prior Year Bills

To see if the Town will vote to raise by taxation and appropriate, or appropriate by transfer from any available source of funds, a sum of money to pay prior year bills; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article provides for payment of prior fiscal year bills which were not submitted prior to the end of fiscal year 2017. The requested amount for prior year bills will be available at Town Meeting. A 4/5 vote is required for approval of this article.

Recommendations ...

Selectmen: Recommendation to be made at Town Meeting.

Finance Committee: Recommendation to be made at Town Meeting.

Article 14 FY 2019 Operating Budget

To see if the Town will vote to fix the compensation of all elected officers, provide for a reserve fund, and allocate sums of money to defray charges and expenses of the Town, including or relating to, but not limited to:

- Town Boards,
- Town Departments.
- Town Committees.
- Debt and the interest thereon, and
- Wages and Salaries
- Employee Benefits

for the fiscal year ending June 30, 2019 to appropriate the funds required for the aforementioned purposes and/or to fund the first year of certain collective bargaining agreements; and to raise these funds by taxation as authorized by MGL Ch. 59, by transferring unexpended funds remaining in accounts established by Warrant Articles of previous Town Meetings or any other available source of funds; or what it will do in relation thereto.

Description...

This Article is the annual operating budget of General Government, including potentially funding the first year of certain collective bargaining agreements, and the School Department. It sets forth appropriations of funds to pay for all the normal costs of providing governmental services to the community for the period of July 1, 2018 to June 30, 2019. The budget is voted in two (2) motions; one for appropriations requiring a majority vote and a second for appropriations requiring a 2/3rd vote.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

FY2019

				-			
	FY17	FY17	FY18		SELECTMEN	FINCOM	MICH CHICAGO
	Budget	Expended	Budget	DEPT. REQUEST	REC	REC	
FUNCTION SUMMARY							
ALL COSTS	66,935,732	65,361,212	70,093,653	73,579,107	72,805,966	72.805.966	
GENERAL GOVERNMENT.							
ADMINISTRATION	1,435,317	882 868	1 524 828	1 289 069	270 000	000	
U (000000000000000000000000000000000000000	000,700	020,420,1	1,200,300	1,278,958	1,278,958	
U) NICKELL	11,206,099	10,913,308	11,973,059	12,403,778	12.391.255	12 391 255	
PUBLIC SAFETY	7,420,246	7,312,706	7 567 216	8 455 802	8 014 578	α 2 7 7 7 7 0 α	
PUBLIC WORKS	2 951 613	3 107 998	7700700	000000	0 10 0 0	0 10 10 10	
CLOSTOLIO INCLINICO	0 (0)	0000	16,010,0	3,823,642	3,728,157	3,728,157	
GENERAL VERVICES	1,408,666	1,340,896	1,326,521	1,539,696	1,427,987	1 427 987	
LAND USE	210,802	199,858	219,739	253,627	253 627	253 627	
EDUCATION	29,252,244	29,184,011	30,216,985	31 370 245	31 370 245	31 370 245	
DEBT SERVICE	7.810.622	7 7 59 172	7 947 961	7 801 102	7 904 400	7 804 400	
FNTERDESER				201,100,1	761,160,7	761,180,7	
	5,240,123	4,550,385	6,006,427	6,449,957	6,449,957	6,449,957	

Above is a summary, by function, of the FY2019 Operating Budgets of all Town Departments. The detail for these budgets is on the following pages.

THIS SPACE for NOTES

FY2019

	FY17 Budget	FY17 Expended	FY18 Budget	DEPT. REQUEST	SELECTMEN	FINCOM
FUNCTION SUMMARY						
ADMINISTRATION						
MODERATOR	50		90	50	99	50
1 SALARIES 2 EXPENSES	- 50		- 50	50	. 50	9 ,
The Moderator is an elected position. The responsibilities of the Moderator are the conduct of Town Meetings and the appointment of Finance Committee Members. The moderator may also appoint members to other committees as directed by Town Meeting.	es of the Moderator it members to other	are the conduct of T committees as direc	own Meetings and ted by Town Meetin	he appointment of Fir g.	nance	
FINANCE COMMITTEE	2,025	805	2,050	2,050	2,050	2,050
3 SALARIES 4 EXPENSES	1,500	698	1,500	1,500	1,500	1,500
The Finance Committee consists of 9 members appoir recommendations to Town Meeting on all fiscal matter administering the Reserve Fund. The Salaries line iten	ted by the Moderato and such other ma is to fund the servic	9 members appointed by the Moderator. The Committee has the responsibility to make on all fiscal matters and such other matters as it deems appropriate. The Committee is ne Salaries line item is to fund the services of a part-time secretary.	as the responsibility oropriate. The Comcretary.	9 members appointed by the Moderator. The Committee has the responsibility to make on all faccal matters and such other matters as it deems appropriate. The Committee is responsible for the Salaries line item is to fund the services of a part-time secretary.	for	
RESERVE FUND	103,995		120,500	110,000	110,000	110,000
5 EXPENSES	103,995		120,500	110,000	110,000	110,000
This fund is appropriated to provide for extraordinary and unforeseen expenditures. In FY17 the Reserve Fund was budgeted at \$110,000 of which \$6,044 was transferred to various departments. FY18 was budgeted at \$135,200 of which \$6,4,700 was transferred to various departments in both years, the additional budgets and expenditures are included under the appropriate departments.	nd unforeseen expe s. FY18 was budgel are included under!	nditures. In FY17 the led at \$135,200 of w the appropriate depa	Reserve Fund was hich \$14,700 was tr artments.	for extraordinary and unforeseen expenditures. In FY17 the Reserve Fund was budgeted at \$110,000 ranous departments. FY18 was budgeted at \$135,200 of which \$14,700 was transferred to various degand expenditures are included under the appropriate departments.	00 departments.	
GENERAL INSURANCE	318,810	301,558	335,793	325,703	325,703	325,703
6 EXPENSES	318,810	301,558	335,793	325,703	325,703	325,703 *

This Appropriation is to pay the premiums for the General insurance of the Town. It covers such things as general liability, buildings and vehicles.

* Line 6 Fund \$10,432 from WATER REVENUE

FY2019

	FY17 Budget	FY17 Expended	FY18 Budget	DEPT. REQUEST	SELECTMEN	FINCOM
FUNCTION SUMMARY		The second secon				
TOWN COUNSEL	128,000	127,998	115,000	130,500	130,500	130,500
7 EXPENSES	128,000	127,998	115,000	130,500	130,500	130,500
	Line 7 Fund \$8,000	* Line 7 Fund S8,000 from WATER REVENUE	NUE			
This appropriation is to pay for the legal services. Town Counsel provides legal advice to Town Officials and Boards as well as represents the Town during court proceedings. Also included are funds for the services of Labor Counsel.	Counsel provides I	egal advice to Town is of Labor Counsel.	Officials and Board	is as well as represent	S	
SELECTMEN	23,820	23,310	24,014	26,341	26,341	26,341
8 SALARIES 9 EXPENSES	20,495 3,325	20,495 2,815	20,489	22,816 3,525	22,816 3,525	22,816 3,525
This appropriation provides for a part-time clerical support for the Board of Selectmen, the services of a recording secretary, and expenses.	ort for the Board of	Selectmen, the servi	ces of a recording	secretary, and expens	es.	
TOWN ADMINISTRATOR	241,457	238,540	249,431	268,664	258,664	258,664
10 SALARIES 11 EXPENSES 12 CAPITAL	198,807	203,188	199,181	215,564 53,100	215,564 43,100	215,564 • 43,100
	Line 10 Fund \$19,6	* Line 10 Fund \$19,679 from WATER REVENUE	VENUE			<u>.</u>
This budget provides for the compensation of the Town Administrator, Administrative Assistant, and occasional additional clerical support Expenses include the administrative costs of General Government. Town Meeting etc.	Administrator, Admiovernment, Town M	ninistrative Assistant, Meeting etc.	and occasional ad	ditional clerical suppor	۳	
HUMAN RESOURCES	131,801	124,239	180,169	177,694	177,694	177,694
13 SALARIES 14 EXPENSES 15 CAPITAL	108,901 22,900	104,519 19,720	154,470 25,699	161,444	161,444	161,444 16,250
This budget provides for the compensation of the Human Resources Director and Part-Time Benefits Coordinator	in Resources Direc	tor and Part-Time Be	nefits Coordinator			
SALARY POOL SUPPLEMENT	485,359	66,322	497,821	247,966	247,966	247,966
Overtime and Longevity Retitement Incentives/Rivuhacks	15,000		15,000	15,000	15,000	15,000

This line item provides for overtime which may be necessary from time to time within the various General Government Departments and Included in this line item is the cost of living increase to fund union employee and labor contracts.

The budgeted amount for FY17 was \$986,064 of which \$500,705 was distributed to various departments where the budget and expenditure are included. The budgeted amount for FY18 was \$502,521 of which \$4,700 has been transferred to date

232,966

232,966 247,966

232,966

497,821 482,821

66,322

470,359

Retirement Incentives/Buy-backs
Compensation Change
16 SALARY POOL SUPPLEMENT

			l	FY2019			
	FY17 Budget	FY17 Expended	FY18 Budget	DEPT, REQUEST	SELECTMEN	FINCOM	
FUNCTION SUMMARY							Γ
FINANCE							
FINANCE DIRECTOR	75,976	77,519	188,096	210,509	197,986	197,986	
17 SALARIES	75,976	77,519	188,096	210,509	197,986	197,986	

* Line 17 Fund S1,568 from WATER REVENUE

The Finance Director is responsible for coordination of the activities between the Accounting, Collector, Treasury, Assessing and Information Technology
Departments and for budget development. This line item represents the salary of the Finance Director/Town Accountant for the assumption of these duties as well as compensation
as well as the salary for a part-time Assistant Finance Director.

196,461	116,186 * 80,275 *
196,461	116,186 80,275
196,461	116,186 80,275
192,119	111,844
268,395	216,766 51,629
293,847	216,767 77,080
ACCOUNTING	18 SALARIES 19 EXPENSES 20 CAPITAL

* Line 18 Fund \$13,082 from WATER REVENUE
* Line 19 Fund \$10,446 from WATER REVENUE

The Accounting Department is staffed with a full-time Administrative Assistant and an Accounting Analyst. This Department is responsible for maintaining the financial records of the Town and the approval of all invoices for payment.

21 SALARIES 193,680 193,680 187,350 182,819 182,819 182,819 182,819 182,819 22 EXPENSES 43,578 43,578 43,578 43,578 23 CAPITAL	193,680 193,680 187,350 182,819 182,819 43,135 43,075 47,118 43,578 43,578 ing Department is staffed with a full-time Assessing Manager and 2 full-time clencal staff. In addition, there is a three member oard of Assessors appointed by the Town Administrator. The Assessing Department is responsible for valuing all property within and setting the Tax Rate. The Board also grants abatements and exemptions where warranted.	193,680 193,680 187,350 182,819 182,819 43,135 43,075 47,118 43,578 43,578 43,578 43,578 43,578 43,578 43,578 43,578 43,578 and Department is staffed with a full-time Assessing Manager and 2 full-time clencal staff. In addition, there is a three member oard of Assessors appointed by the Town Administrator. The Assessing Department is responsible for valuing all property within a setting the Tax Rate. The Board also grants abatements and exemptions where warranted.			236,815	236,755	234,468	226,397	226,397	226,397
CAPITAL	CAPITAL The Assessing Department is staffed with a full-time Assessing Manager and 2 full-time clerical staff. In addition, there is a three member part-time Board of Assessors appointed by the Town Administrator. The Assessing Department is responsible for valuing all property within the Town and setting the Tax Rate. The Board also grants abatements and exemptions where warranted.	CAPITAL The Assessing Department is staffed with a full-time Assessing Manager and 2 full-time clenical staff. In addition, there is a three member part-time Board of Assessors appointed by the Town Administrator. The Assessing Department is responsible for valuing all property within the Town and setting the Tax Rate. The Board also grants abatements and exemptions where warranted.	22	SALARIES EXPENSES	193,680	193,680	187,350	182,819	182,819	182,819
	The Assessing Department is staffed with a full-time Assessing Manager and 2 full-time clerical staff. In addition, there is a three member part-time Board of Assessors appointed by the Town Administrator. The Assessing Department is responsible for valuing all property within the Town and setting the Tax Rate. The Board also grants abatements and exemptions where warranted.	The Assessing Department is staffed with a full-time Assessing Manager and 2 full-time clerical staff. In addition, there is a three member part-time Board of Assessors appointed by the Town Administrator. The Assessing Department is responsible for valuing all property within the Tax Rate. The Board also grants abatements and exemptions where warranted.		CAPITAL) 	- 1		200	0,0,0

TREASURY		67,874	67,874	64,287	64,287	64,287	64,287
24	SALARIES	67,874	67,874	64,287	64.287	64.287	64 287
25	EXPENSES			1			
26	CAPITAL	•	ì		ı,		

The Treasurer is the full-time Collector and receives a stipend for the Treasurer's duties. Additional staff consists of 1 full-time clerical person. The responsibilities of this Department include payroll preparation, investment of Town funds, borrowing and administering Employee Benefits.

205,282 82,246 287,528 287,528 205,282 82,246 SELECTMEN REC DEPT, REQUEST 287,528 205,282 82,246 FY2019 195,186 84,197 279,383 FY18 Budget 276,394 198,288 78,106 FY17 Expended 278,987 198,290 80,697 FY17 Budget FUNCTION SUMMARY 27 SALARIES 28 EXPENSES 29 CAPITAL COLLECTION

* Line 27 Fund \$18,165 from WATER REVENUE

* Line 28 Fund \$759 from WATER REVENUE

The Collection Department consists of 1 full-time Collector, who also serves as Treasurer and 3 full-time clencal staff. The responsibilities of this Department include the collection of all taxes due the Town (real estate, personal property and motor vehicle excise). In addition, this department is responsible for the collection of water bills, ambulance bills and trash bills.

466,462	148,992 * 282,470 * 35,000
466,462	148,992 282,470 35,000
466,462	148,992 282,470 35,000
482,885	200,185 267,700 15,000
358,692	100,861 228,671 29,160
443,342	174,303 246,974 22,085
INFORMATION SYSTEMS	30 SALARIES 31 EXPENSES 32 CAPITAL

* Line 30 Fund S9,789 from WATER REVENUE

* Line 31 Fund \$15,041 from WATER REVENUE

The IT Department is responsible for the data processing effort for General Government. The department is staffed with a full-time Information Technology Director and one full-time computer technician.

PENSIONS	PENSIONS & BENEFITS	9,809,258	9,627,679	10,531,821	10.952.134	10 952 134	10 952 134	
	County Retirement	3,499,063	3,499,063	3,726,502	3,861,918	3.861,918	3 861 918	
	Workers' Compensation	286,622	282,779	324,603	334,341	334,341	334 341	
	Employment Security	20,000	12,985	20,000	20,000	20,000	20,000	
	Health Insurance	5,414,000	5,290,409	5,850,600	6,104,395	6,104,395	6,104,395	
	Life Insurance	21,000	19,818	21,000	21,000	21,000	21,000	
	Medicare	513,573	490,287	534,116	555,480	555.480	555 480	
	Public Safety Disability	30,000		30,000	30,000	30 000	30,000	
	Retired Public Safety Medical		•	1	,			
	Uninsured Medical	25,000	32,338	25,000	25,000	25,000	25,000	
						•		
33	33 PENSIONS & BENEFITS	9,809,258	9,627,679	10,531,821	10,952,134	10,952,134	10,952,134	

* Line 33 Fund \$238,319 from WATER REVENUE

* Line 33 Fund \$3,100 from PARKS and RECREATION REVENUE
* Line 33 Fund \$50,000 from HEALTH INSURANCE RECOVERY FUND
* Line 33 Fund \$300,000 from CELL TOWER REVENUE

This Line Item funds the various pension and employee benefits paid on behalf of current and retired employees

THIS SPACE for NOTES

				FY2019			
	FY17 Budget	FY17 Expended	FY18 Budget	DEPT. REQUEST	SELECTMEN	FINCOM	
CTION SUMMARY							

	enager	Expended	Budget	DEPT. REQUEST	REC	REC	
FUNCTION SUMMARY							
PUBLIC SAFETY							
PUBLIC SAFETY ADMINISTRATION	-	,		30,000	30,000	30,000	

fire, emergency management, public health, sealing of weights and measures, health and safety inspection, and such other public safety services as may be assigned by charter or through bylaw EXPENSES
Public Safety Administration consists of one Director of Public Safety, and has the administrative responsibility for the protection of persons and property, including the functions of police, 34 SALARIES 35 EXPENSES

30,000

30,000

30,000

4,051,268	3,725,785 255,339 70,124 3,654,684 247,709 70,124 3,972,517
4,051,268	3,725,785 265,359 70,124 3,654,684 247,709 70,124 3,972,517
4,378,466	4,052,983 255,359 70,124 3,825,473 247,709 70,124 4,143,306
3,950,966	3,554,698 291,082 105,186 3,518,187 285,932 105,186 3,909,305
3,819,697	3,487,164 240,639 81,894 3,477,475 229,634 81,894 3,799,003
3,871,400	3,497,166 277,695 102,539 3,460,994 264,888 102,539 3,828,391
POLICE DEPARTMENT	36 SALARIES 37 EXPENSES 38 CAPITAL Operations Salaries Expenses Capital

The Police Department presently consists of thirty-two (32) full-time sworn personnel, one (1) non-sworn Administrative Assistant and one (1) non-sworn Mental Health/Substance Abuse Clinician. The Investigative/Prosecution Division is staffed by two (2) fulltime Detectives and one (1) fulltime School Resource Officer. The Community Services Division is staffed by one Sergeant The Department performs several major functions including but not limited to: Law Enforcement, Community Policing, Crime Prevention, Crime Investigation, responding The Department is administered by the Chief of Police and three (3) Lieutenants. The Patrol force is staffed by six (6) Sergeants and Eighteen (18) Patrol Officers

to calls for service, housing prisoners, and Administrative Functions. In addition, the Department is the enforcement branch for Town Government and works with various Town Agencies in investigating and prosecuting cases on their behalf

36,172	19,689	36,511	18,965	18,965	18,965
6,837	1,005	5,150	5,150	5,150	5,150
		r	•		
43,009	20,694	41,661	24,115	24,115	24,115
,	٠	Æ	208,546	52,136	52,136
	2	,	2,500	2,500	2,500
	,				

The FY 2019 budget proposes to establish a dedicated civilian dispatch function consisting of 3 full-time employees and two part-time employees 211,046

54,636

IRE DEPARTMENT	3,079,312	3,028,906	3,158,096	3,455,460	3,455,460	3,455,460
39 SALARIES	2,714,280	2,714,278	2,713,103	3 023.889	3 023 889	3 023 889
40 EXPENSES	331,932	283,155	402,143	352,303	352,303	352 303 *
41 CAPITAL	33,100	31,473	42,850	79,268	79,268	79,268
	* Line 39 Fund \$39	Line 39 Fund \$399,258 from AMBULANCE RESERVE	ICE RESERVE			
	* Line 40 Fund S178	* Line 40 Fund S178,295 from AMBULANCE RESERVE	ICE RESERVE			
Operations						
Salaries	2,618,680	2,690,297	2,668,103	3,018,889	3,018,889	3,018,889
Expenses	164,894	142,763	184,894	161,308	161,308	161,308
Capital	27,100	25,510	36,850	46,845	46,845	46,845
	2,810,674	2,858,570	2,889,847	3,227,042	3,227,042	3,227,042

The Fire Department consists of 22 permanent men and 1 Administrative Assistant. Chief, Deputy Chief, 4 Captains, and 16 Firefighters. The Operations Division provides

inspection services, fire prevention and fire suppression.

	FY17 Budget	FY17 Expended	FY18	Tagi loga Tago	SELECTMEN	FINCOM
FUNCTION SUMMARY				מבו זיי	S S	N.
Fire Alarm				٠		
Salaries			ï	,	,	
Expenses	10,500	12,066	10,500	10,500	10,500	10,500
Capital	6,000	5,963	6,000	32,423	32,423	32,423
16,500 42,923 The Fire Alarm Program is responsible for maintaining the Fire Alarm System throughout the Town as well as the communications evenem.	16,500 the Fire Alarm Svs	18,029 stem throughout the To	16,500 own as well as the	42,923	42,923	42,923
of the Fire Department.		,				
Emergency Medical Service						
Salaries	1.	*	T.			,
Expenses	154,298	126,902	198,298	178,295	178,295	178,295
capital	154,298	126,902	198,298	178,295	178,295	178,295
The EMS Program is responsible for providing the emergency medical & ambulance services to the residents of the Town. The Department currently has 10 Emergency Medical Technicians and 12 Paramedics.	ergency medical & 12 Paramedics.	ambulance services to	o the residents of the	ne Town. The Departme	int	
Call Force						
Salaries	45,000	23,094	45,000	5.000	5 000	5 000
Expenses	2,240	1,424	8,451	2,200	2,200	2,200
Capital					,	1
47,240 24,518 The Call Department is budgeted to supplement the permanent full-time force on a part-time basis.	47,240 ermanent full-time f	24,518 orce on a part-time ba	53,451 asis	7,200	7,200	7,200
Fire & Police Mechanic						
Salaries	50,600	887	,	,		
Expenses	r	ï	,		*	
Capital		,				
50,500 887 . Maintenance services for the vehicles in these two departments have been moved to each departments expenses.	50,600 partments have bee	887 an moved to each depa	artments expenses	,		
EMERGENCY MANAGEMENT		06	3,478	3,478	3,478	3,478
42 SALARIES	1			٠	,	,
43 EXPENSES	т	06	3.478	3 478	3 478	3.478
44 CAPITAL	•	,))
CODE ENFORCEMENT	238,498	237,823	235,617	322,524	250,099	250,099
45 SALARIES	219 241	219 230	214 580	000	700 000	700 000
	19 257	18 585	24,000	200,019	220,034	225,094
	2	000.01	150,12	24,005	24,005	24,005
Building Inspection					BOZZENYS SAUDIN MZ	
T C S S S S S S S S S S S S S S S S S S	103,602	163,798	158,055	200,080	166,219	166,219
Capital	12,842	11,754	13,317	14,050	14,050	14,050
1	176 444	175 552	171 370	047.750		- 00
	1110	200,071	17,372	7.4.130		590 080

PATOL SE LO M.	Pinche S Mark N									
Purple P	Purple P						FY2019			and the second of the second s
Fig. 18 but M.M. R.Y	Pubmers Salamens			FY17 Budget	FY17 Expended	FY18 Budget	DEPT. REQUEST	SELECTMEN	FINCOM	
Pumping & Gas inspection Pumping & Gas inspe	Pulmote & Case improcion Palmote & Palmote	FUNCTIO	NSUMMARY							
Stations	Salatines 20,702 19,717 21,006 4,250		Plumbing & Gas Inspection							
Expenses 25,000 23,000 24,000	Expenses 25,000 26,000		Salanes	20,720	19,471	21,096	41,349	22,067	22,067	
This program is startford with a part-time inspector who is responsible for inspecting all new and roparized gas and plumbing installations. 6,420 6,420 6,420 7,565	This program is staffed with a part-time inspector who is responsible for inspecting all new and organized gas and plumbing installations. 6,420 6,420 6,420 7,565		Expenses	2,533	2,593	2,833	4,250	4,250	4,250	
Page 142	Fig. 2009 Fig.			23,253	22,064	23,929	45,599	26,317	26,317	
Weights & Measures 6,420 6,420 6,420 6,420 6,420 6,420 6,420 6,420 6,420 6,420 6,420 6,420 6,420 1,275 <td>Waghts & Measures 6,420 6,0420 6,0420 6,420 6,520 6,520 6,520 6,520 6,520 1,275<td></td><td>i nis program is staffed with a part-time inspector who</td><td>s responsible for in</td><td>specting all new and r</td><td>epaired gas and pli</td><td>umbing installations.</td><td></td><td></td><td></td></td>	Waghts & Measures 6,420 6,0420 6,0420 6,420 6,520 6,520 6,520 6,520 6,520 1,275 <td></td> <td>i nis program is staffed with a part-time inspector who</td> <td>s responsible for in</td> <td>specting all new and r</td> <td>epaired gas and pli</td> <td>umbing installations.</td> <td></td> <td></td> <td></td>		i nis program is staffed with a part-time inspector who	s responsible for in	specting all new and r	epaired gas and pli	umbing installations.			
Spatients 6,420 6,046 6,046 6,420 6,420 6,420 6,420 6,420 6,420 6,420 6,420 6,420 6,420 6,420 1,275	Spatients 6,420 6,045 6,045 6,420 6,420 6,420 6,420 6,420 6,420 6,420 6,420 6,420 6,420 6,420 6,420 6,420 6,420 7,566 7,506		Weights & Measures							
Expenses 1276 127	Expenses 1276 127		Salaries	6,420	6,045	6,420	6.420	6 420	6 420	
This program is staffed with a part-time Sealer of Weights and Measures He is responsible for inspecting all scales and pumps used in connection with the sales of proof Electrical isopacion. Salanes 28,499 29,409 29,109 29,109 20,007 31,389 4,420	This program is staffed with a part-time Sealer of Weights and Measures. He is responsible for inspecting all scales and pumps used in commention with the sales of proof and all scales and pumps used in commention with the sales of proof all scales and pumps used in commention with the sales of proof all scales and pumps used in commention with the sales of proof all scales and pumps used in commention with the sales of proof all scales and pumps used in commention with the sales of proof all scales and pumps used in commention with the sales of a scale and a sale		Expenses	800	1,123	975	1,275	1,275	1,275	
This program is staffed with a part-time Sealer of Weights and Measures He is responsible for inspecting all scales and pumps used in connection with the sales of proof Electrical inspection 28.492 28.925 29.025	This program is staffed with a part-time Sealer of Weights and Measures He is responsible for inspecting all scales and pumps used in connection with the sales of production responsible for the pactrial inspection of all new and chainged electrical services and a part-time assets who is responsible for the inspection of all new and chainged electrical services as 23,040			7,220	7,168	7,395	7,695	7,695	7,695	
Secretaries	Salates Sala		This program is staffed with a part-time Sealer of Weig	nts and Measures.	He is responsible for	inspecting all scales	s and pumps used in c	onnection with the sale	es of products.	
Salanes Sala	Salaries		Electrical Inspection							
Sheares 3,082 3,115 3,912 4,430 4,	Expenses 3,082 3,115 3,912 4,430 4		Salaries	28,499	29,925	29,009	50,671	31,389	31,389	
This program is staffed with a part-time inspector and a part-time assistant who is responsible for the inspection of all new and changed electrical services. 1,005	This program is staffed with a part-time inspector and a part-time assistant who is responsible for the inspection of all new and changed electrical services. 231,036		Expenses	3,082	3,115	3,912	4,430	4,430	4,430	
This program is staffed with a part-time inspector and a part-time assistant who is responsible for the inspection of all new and changed electrical services. 231,026 226,190 219,056 265,874 224,274 22	11.56 33.040 32.921 55,101 35,819 35		Capital		,	ı	,			
SALAPIES 144,404 142,403 132,427 138,042 138	SALARIES		This program is staffed with a page times and the	31,581	33,040	32,921	55,101	35,819	35,819	
SALARIES 144,404 142,403 122,427 136,042 138,042 143,762 143	SALARIES 144,404 142,403 132,427 138,042 143,762 143		ins program is staned with a part-time inspectal and a	part-time assistant	. wno is responsible to	or the inspection of	all new and changed e	electrical services.		
SALARIES 144,404 142,403 132,427 138,042 188,042 EXPENSES 86,632 83,787 86,632 127,832 86,232 CAPITAL Administration 144,404 142,403 132,427 138,042 86,232 Searches Capital 146,392 6,120 5,720 5,720 5,720 Searches Capital 146,392 138,647 143,762 143,762 143,762 The Board of Health is responsible for establishing the public health policies of the Town. The Board consists of 3 members appointed by the Town Administrator. The Department is staffed with a full-time Health Agent and a full-time Administrative Assistant. 143,762 143,762 Expenses 68,962 66,513 68,962	SALARIES 144,404 142,403 132,427 138,042 138,042 EXPENSES 86,632 83,787 86,632 127,832 86,232 Administration .5989 132,427 138,042 86,232 Administration .50,20 5,989 6,120 5,720 5,720 .5981es .5,120 5,720 5,720 5,720 5,720 .50,101 .50,102 .5,120 5,720 5,720 5,720 .50,102 .5,120 .5,720 5,720 5,720 5,720 .50,102 .5,120 .5,720 5,720 5,720 5,720 .50,102 .5,120 .5,120 5,720 5,720 5,720 .50,102 .5,120 .5,120 5,720 5,720 5,720 .50,102 .50,102 .50,102 .50,102 143,762 143,762 .50,102 .50,102 .50,102 .50,102 .50,102 .50,102 .50,102 .50,102 .50,102	НЕАГТН		231,036	226,190	219,059	265,874	224,274	224,274	
EXPENSES B6 632 83,787 86 632 127,832 86,232 CAPITAL Administration 144,404 142,403 132,427 138,042 138,042 Salaries 6,120 5,989 6,120 5,720 5,720 5,720 Capital 150,524 148,392 138,547 143,762 143,762 The Board of Health is responsible for establishing the public health policies of the Town. The Board consists of 3 members appointed by the Town Administrator. The Department is staffed with a full-time Health Agent and a full-time Administrative Assistant. 143,762 143,762 Expenses 66,513 68,962 68,962 68,962 68,962 Community Health 58,962 66,513 68,962 68,962 68,962 Also program provides for the enforcement of Environmental and Sanitary Codes, Local Regulations and Mosquito Control Programs. 11,550 53,150 11,550 This program provides for Communicable Disease Surveillance and follow-up, Immunicable Disease Surveillance and follow-up, Immunication Clinics and Non-Communicable Disease 11,550 11,550 11,550	EXPENSES EXPENSES 86,632 83,787 86,632 127,832 86,232 CAPITAL Administration .144,404 .142,403 .132,427 .138,042 .5720 Salaries Salaries 6,120 6,120 6,720 6,720 6,720 Expenses 6,120 6,120 6,720 6,720 6,720 6,720 Capital 148,392 138,547 143,762 <td></td> <td>SALARIES</td> <td>144,404</td> <td>142,403</td> <td>132,427</td> <td>138,042</td> <td>138,042</td> <td>138,042</td> <td></td>		SALARIES	144,404	142,403	132,427	138,042	138,042	138,042	
Administration 144,404 142,403 132,427 138,042 138,042 Salaries 6,120 5,989 6,120 5,720 5,720 Expenses 6,120 5,720 5,720 5,720 Capital 150,524 148,392 138,042 5,720 The Board of Health is responsible for establishing the public health policies of the Town The Board consists of 3 members appointed by the Town Administrator. The Department is staffed with a full-time Health Agent and a full-time Administrative Assistant. 143,762 143,762 Expenses 68,962 66,513 68,962 68,962 68,962 This program provides for the enforcement of Environmental and Sanitary Codes, Local Regulations and Mosquito Control Programs. 11,560 68,962 68,962 Alseness 11,550 11,560 53,150 11,560 This program provides for Communicable Disease Surveillance and follow-up, Immunization Clinics and Non-Communicable Disease Surveillance and follow-up. Immunization Clinics and Non-Communicable Diseases 11,560	Administration 144,404 142,403 132,427 138,042 138,042 Salaries 6,120 5,989 6,120 5,720 5,720 Expenses 6,120 5,720 5,720 5,720 Capital 150,24 148,392 138,647 143,762 The Board of Health is responsible for establishing the public health policies of the Town The Board consists of 3 members appointed by the Town Administrator. The Department is staffed with a full-time Health Agent and a full-time Administrative Assistant 143,762 143,762 Expenses 68,962 66,513 68,962 68,962 68,962 Expenses 68,962 66,513 68,962 68,962 68,962 This program provides for the enforcement of Environmental and Sanitary Codes, Local Regulations and Mosquito Control Programs. 11,550 11,550 Alsa rise 11,560 53,150 11,550 This program provides for Communicable Disease Surveillance and follow-up, Immunication Clinics and Non-Communicable Disease 11,550 11,550		EXPENSES	86,632	83,787	86,632	127,832	86,232	86,232	
144,404 142,403 132,427 138,042 138,042 15,720 5	144,404 142,403 132,427 138,042 138,042 15,720 5,720 5,720 5,720 5,720 5,720 5,720 5,720 5,720 5,720 5,720 5,720 5,720 5,720 15,720 5,720		SAPITAL	¥.	x	×	٦	i		
144,404 142,403 132,427 138,042 138,042 138,042 15,720 5,720	144,404 142,403 132,427 138,042 138,042 138,042 6,120 6,120 5,720 5,720 5,720 5,720 150,524 148,392 138,547 143,762 14									
143,762	142,404		Solding		000	100				
150,524 148,392 138,547 143,762 143,76	150,524 148,392 138,547 143,762 143,76		Expenses	144,404 © 130	142,403	132,427	138,042	138,042	138,042	
150/524 148,392 138,547 143,762 143,762 ublic health policies of the Town. The Board consists of 3 members appointed th a full-time Health Agent and a full-time Administrative Assistant. 68,962 68,962 68,962 68,962 66,513 68,962 68,962 68,962 68,962 66,513 68,962 68,962 68,962 66,513 68,962 68,962 intal and Sanitary Codes, Local Regulations and Mosquito Control Programs 11,550 11,550 11,550 11,285 11,550 53,150 11,550 11,550 11,550 53,150 11,550	150/524 148,392 138,547 143,762 143,762 ublic health policies of the Town. The Board consists of 3 members appointed th a full-time Health Agent and a full-time Administrative Assistant. 68,962 68,962 68,962 68,962 66,513 68,962 68,962 68,962 mtal and Sanitary Codes, Local Regulations and Mosquito Control Programs. 68,962 68,962 11,560 11,286 11,560 53,150 11,550 11,560 11,286 11,560 53,150 11,550 11,560 11,560 53,150 11,550		Capital	0, 120	non'o	071'0	07/'6	07./c	5,720	
190,324 Ublichastin policies of the Town. The Board consists of 3 members appointed that a full-time Health Agent and a full-time Administrative Assistant. 68,962 68,962 68,962 68,962 68,962 68,962 68,962 68,962 68,962 68,962 68,962 11,560 11,560 11,560 11,560 11,560 11,560 11,560 11,550	143,762			150 504	, 000	1 007				
th a full-time Health Agent and a full-time Administrative Assistant. 68.962 66.513 68.962 68,962 68,962 68,962 68,962 68,962 intal and Sanitary Codes, Local Regulations and Mosquito Control Programs 11,550 11,285 11,550 53,150 11,550 illance and follow-up, Immunization Clinics and Non-Communicable Disease	th a full-time Health Agent and a full-time Administrative Assistant. 68,962 66,513 68,962 68,962 68,962 68,962 68,962 68,962 68,962 68,962 68,962 11,550 11,285 11,550 53,150 11,550 11,285 11,550 53,150 11,550 11,285 11,550 53,150 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 11,550 1	,	The Board of Health is responsible for establishing the	public health policie	146,392 ss of the Town. The B	138,547 oard consists of 3 n	143, 762 nembers appointed	143,762	143,762	
68,962 66,513 68,962<	68,962 66,513 68,962<		by the Town Administrator. The Department is staffed	with a full-time Heal	th Agent and a full-tin	ne Administrative A	ssistant			
68 962 66 513 68 962 68 962 68 962 68,962 66,513 68,962 68,962 68,962 notal and Sanitary Codes, Local Regulations and Mosquito Control Programs. 68,962 68,962 68,962 11,560 11,285 11,550 53,150 11,550 11,550 11,550 53,150 11,550 11,550 11,550 53,150 11,550 Illance and follow-up, Immunization Clinics and Non-Communicable Disease 11,550 11,550	68.962 66.513 68.962<	u	Environmental Health							
68,962 66,513 68,962 68,962 68,962 68,962 68,962 66,513 68,962 68,962 68,962 Initial and Sanitary Codes, Local Regulations and Mosquito Control Programs. 68,962 68,962 11,550 11,285 11,550 53,150 11,550 11,550 11,285 11,550 53,150 11,550 Illiance and follow-up, Immunization Clinics and Non-Communicable Disease 11,550 11,550	68,962 66,513 68,962<		Salaries		x	ï	•	*	a	
68,962 66,513 68,962 68,962 68,962 Intal and Sanitary Codes, Local Regulations and Mosquito Control Programs. 11,550 11,285 11,550 53,150 11,550 illance and follow-up, Immunization Clinics and Non-Communicable Disease	68,962 68,962 68,962 68,962 68,962 entrail and Sanitary Codes, Local Regulations and Mosquito Control Programs. 11,550 11,285 11,550 53,150 11,550 11,550 illiance and follow-up, Immunization Clinics and Non-Communicable Disease		Expenses	68,962	66,513	68,962	68,962	68,962	68,962	
11,550 11,285 11,550 11,550 11,550 11,550 11,285 11,550 11,550	11,550 11,285 11,550 11,550 11,550 11,650 11,286 11,550 11,550	,		68,962	66,513	68,962	68,962	68,962	68,962	
11,550 11,285 11,550 53,150 11,550 11,550 11,550 illance and follow-up, immunization Clinics and Non-Communicable Disease	11,550 11,285 11,550 53,150 11,550 11,550 11,285 11,550 11,550 11,550 11,650 11,550 11,550 11,550		his program provides for the enforcement of Environn	nental and Sanitary	Codes, Local Regula	tions and Mosquito	Control Programs.			
11.550 11.285 11,550 11,550 11.550 11,285 11,550 11,550 11.00w.up, Immunization Clinics and Non-Communicable Disease 11,550 11,550	11,550 11,285 11,550 11,550 11,550 11,285 11,550 11,550 11,550 11,550 11,550 11,650 11,550 11,550	J	Sommunity Health							
11,550 11,285 11,550 11,550 11,550 11,285 11,550 11,550 11,550 11,550 11,550	11,550 11,285 11,550 53,150 11,550 11,550 11,285 11,550 11,550 11,550 sillance and follow-up, Immunization Clinics and Non-Communicable Disease 11,550 11,550		Salaries		i.	i.		ı	i	
11,550 11,285 11,550 53,150 11,550 Iniliance and follow-up, Immunization Clinics and Non-Communicable Disease Disease	11,550 11,285 11,550 53,150 11,550 sillance and follow-up, immunization Clinics and Non-Communicable Disease Disease		Expenses	11,550	11,285	11,550	53,150	11,550	11,550	
11,550 11,285 11,550 53,150 11,550 11,550 11,550 11,550	11,550 11,285 11,550 11,550 11,550 11,550 11,550 11,550 11,550		Misc Capital			i	٠	n.		
This program provides for Communicable Disease Surveillance and follow-up, Immunization Clinics and Non-Communicable Disease	This program provides for Communicable Disease Surveillance and follow-up, Immunization Clinics and Non-Communicable Disease			11,550	11,285	11,550	53,150	11,550	11,550	
			his program provides for Communicable Disease Sur	reillance and follow	-up, Immunization Cli	nics and Non-Comr	nunicable Disease			

FY2019

	FY17	FY17	FY18		SELECTMEN	FINCOM	
	Budget	Expended	Budget	DEPT, REQUEST	REC	REC	
FUNCTION SUMMARY							
PUBLIC WORKS	Continue from angle A.P. Sant D. L. C. Walderson					を 1 日本の 日本の 日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日	
OPERATIONS	2,023,949	2,078,536	2,192,168	2,522,854	2,325,169	2,325,169	
51 SALARIES	870,749	889,892	996,153	1,185,862	1,152,802	1.152.802	
52 EXPENSES	1,125,525	1,161,900	1,113,015	1,153,367	1,153,367	1.153.367	
53 CAPITAL	27,675	26,745	83,000	183,625	19,000	19,000	
	* Line 51 Fund \$89	Line 51 Fund \$89,004 from WATER REVENUE	VENUE				
	 Line 52 Fund \$24 	Line 52 Fund \$24,603 from WATER REVENUE	VENUE				
	 Line 52 Fund \$10 	Line 52 Fund \$10,000 from CEMETERY FUNDS	Y FUNDS				
	* Line 52 Fund \$20	* Line 52 Fund \$20,000 from PERPETUAL CARE	AL CARE				
Administration							
Salaries	54,835	48,621	54,401	124,176	124,176	124,176	
Expenses	11,050	10,924	20,950	20,950	20,950	20,950	
Capital			8,000				
	65,885	59,545	83,351	145,126	145,126	145,126	

The Administration element of the Public Works Department is staffed with a Director and 2 full-time administrative staff of which a portion of their salanes salanes are budgeted in the Water Enterprise and Stormwater division. This division is responsible for overseeing and managing the entire Public Works Department.

25,119	24,295	25,119	47,225	39,125	39,125
2,000	1,540	3,000	3,000	3,000	3,000
27,119	25,835	28,119	50,225	42,125	42,125

Engineering is staffed with 1 full-time Engineer who provides technical support to the Public Works Department and other Town Departments and and one full-time GIS technician. A portion of both salaries are budgeted in the Water Enterprise and Stormwater division.

Road & Street						
Salaries	322,058	264,512	392,331	406,483	381,523	381,523
Expenses	132,740	99,919	139,040	139,490	139,490	139,490
Capital	7,675	6,745	40,000	83,125	4,500	4,500
	462,473	371,176	571,371	629,098	525,513	525,513

The Road and Street Division is staffed with 8 employees. They perform the construction and seasonal maintenance functions required of the 87.08 miles of Town paved and gravel roadways.

Snow & Ice Salaries Expenses	- 286	112,278	- 47	, 200		
1	235,000	495,249	175,000	175,000	175,000	175,000
Snow and Ice reflects the costs of Winter Operations for materials and hired equipment	materials and hired ec	uipment				
Street Lighting Expenses	65,000	63,378	70,000	72,100	72,100	72,100
This budget item provides for the amount to be paid to RMLD to illuminate street lights.	MLD to illuminate stre	et lights.				
Trees						
Expenses	32,000	11,930	32,000	36,000	36,000	36,000

Tree Expenses consist of the yearly contractual costs to maintain and remove trees

	FINCOM	
	SELECTMEN	
FY2019	DEPT. REQUEST	
	FY18 Budget	
	FY17 Expended	
	FY17 Budget	
		MARY
		UNCTION SUM

	Budget	Expended	Budget	DEPT. REQUEST	REC	REC	
ONSUMMARY							
Machinery Maintenance							
Salaries	129,294	128,276	136,084	149,419	149,419	149.419	
Expenses	105,000	96,193	105,000	114,200	114,200	114,200	
Capital	,		20,000	6,500		4	
	234,294	224,469	261,084	270 119	263 619	263.619	

The Machinery Maintenance program is staffed by 2 full-time mechanics. Their responsibility is to maintain the DPW fleet consisting of 60 vehicles as well as

56 pieces of equipment both motorized and non-motorized.

	132,596	21,300	6,500	160,396
	132,596	21,300	6,500	160,396
	132,596	21,300	33,000	186,896
	97,753	21,300	15,000	134,053
	122,943	5,463		128,406
	93,142	009'6		102,642
Cemetery, Parks and Grounds	Salaries	Expenses	Capital	

This program employs 3 full-time employees and reflects maintenance in parks and grounds, and the Town's three cemeteries. The Town is currently expanding Riverside Cemetery.

Town Buildings							
Salaries	88,277	88,353	102,661	106,284	106,284	106,284	
Expenses	428,332	405,691	441,822	466,424	466,424	466,424	
Capital	20,000	20,000		61,000	8,000	8,000	
	536,609	514,044	544,483	633.708	580 708	580 708	

Town Buildings employs 1 full-time facilities maintenance manager/superintendent and 1 full-time laborer. This budget includes the costs for cleaning, maintaining, minor and major repairs and operating all public buildings except schools.

	219,679	104,903		324 582
		104,903		
	219,679	104,903		324 582
		104,903		ı
		83,891		
		104,903	-	
Stormwater	Salaries	Expenses	Capital	

This program provides for administrative, engineering & professional services for management of the town stormwater & drainage system. A portion of the DPW Administrative & Town Engineer salanes are budgeted in the Stormwater budget.

1,252,988	21,032
1,252,988	21,032
1,252,988	21,032 1,231,956
968,749	16,264 952,485
928,333	14,024 914,309
927,664	19,789 907,875
SOLID WASTE MANAGEMENT	54 SALARIES 55 EXPENSES

The Solid Waste Management program provides contractual trash & recycling services as well as salaries to check the trash trucks and cover Saturday trash drop off at DPW facility.

150,000	150 000
150,000	150.000
150,000	150,000
150,000	150,000
101,129	101,129
•	,
FUEL / VEHICLE POOL	56 EXPENSES

The Fuel Budget provides funds to pay for fuel for all Town Vehicles except the those belonging to the School Department.

FMONTLORN & SUMMARY FMONTLORN & FMONTL		June 4, 2018			FY2019		
### 227,724		FY17 Budget	FY17 Expended	FY18 Budget	DEPT, REQUEST	SELECTMEN	FINCOM
281,729 229,482 52,247 52,247 191,628 20,440 212,068 37,854 31,807 69,681 143,972 18,975 18,975 384,483 50,783 297,690							
281,729 229,482 52,247 191,628 20,440 212,068 31,807 69,661 162,947 1143,972 118,975 118,975 118,975 118,975 118,975 118,975	VICE						
229,482 52,247 191,628 20,440 212,068 31,807 69,661 143,972 18,975 18,975 18,975 18,975 18,975 18,975 18,975		272,401	269,036	227,724	288,629	281,729	281,729
191,628 20,440 20,440 212,068 37,854 31,807 69,661 162,947 143,972 18,975 18,975 18,975 297,690		220 884	220 883	102 700	220 402	000	000
191,628 20,440 212,068 31,807 - 69,661 143,972 18,975 18,975 18,975 18,975 18,975 18,975 297,690		49.517	46 153	34 925	52,402	50,402	× 700,627
191,628 20,440 212,068 31,807 69,661 162,947 143,972 18,975 18,975 348,483 50,793 297,690		2,000	2,000	·	006'9	-	
191,628 20,440 212,068 37,854 31,807 69,661 143,972 18,975 18,975 18,975 348,483 50,793 297,690							
212.068 212.068 37.854 31.807 69,661 143.972 118,975 118,975 118,975 118,975 118,975 118,975 118,975 118,975		187,602	194.103	180 315	191 628	191 628	101 678
212,068 31,854 31,807 - 69,661 143,972 18,975 18,975 348,483 50,793 297,690		18,701	18,532	16,250	20,440	20,440	20,440
212,068 37,864 31,807 69,661 143,972 18,975 18,975 348,483 50,793 297,690	1	2,000	2,000		ı		
37,854 31,807 69,661 143,972 11,975 18,975 348,483 297,690		208,303	214,635	196,565	212,068	212,068	212,068
69,661 143,972 18,975 18,975 348,483 297,690		33,282		12,484	37,854	37,854	37,854
69,661 143,972 18,975 18,975 348,483 50,793 297,690	1		130,13	5 '	6,900	,00°,10°	708,15
162,947 143,975 18,975 18,975 348,483 50,793 297,690		64,098	54,401	31,159	76,561	69,661	69,661
162,947 143,972 18,975 1 transportation. 348,483 50,793 297,690	ogram is responsible for conducting a ers within the Town.	ll elections and Tow	n Meetings. This proo	gram is also respor	nsible for maintaining lis	ıts	
143,972 18,975 1 transportation. 348,483 50,793 297,690		165,216	162,481	156,839	178,755	162,947	162,947
18,975 1 transportation. 348,483 50,793 297,690		149,596	149,595	140.779	159 780	143 972	143 972
1 transportation. 348,483 3 50,793 297,590 2		15,620	12,886	16,060	18,975	18.975	18 975
304,292 344,301 385,484 348,483 48,684 46,611 87,794 50,793 255,608 297,690 297,690	staffed with a full-time Director, two (; provides a variety of services to the e	2) part-time van driv Iderly including a ho	ers, a full-time clerk a	and one (1) part-tin eals on Wheels", h	ne Outreach Assitant Iome care, clinics and t	ansportation.	
48,684 46,611 87,794 50,793 255,608 297,690 297,690		365,924	304,292	344,301	385,484	348,483	348,483
255,608 297,690 297,690		48,684	48,684	46,611	87,794	50.793	50 793
		317,240	255.608	297 690	297,690	797 690	797,690
				,			000, 103

The Veterans' Department is staffed with a full-time Veterans' Agent. The services provided include state public assistance, VA benefits, referral services and fuel assistance.

FILTER CONTRICTOR SULFAMENTS FOR THE CONTRICTOR SULFAMENTS FOR THE CONTRICTOR SULFAMENTS FOR THE CONTRICTOR SULFAMENTS FOR	EUNCTION SUMMARY LIBRARY 66 SALARIES 67 EXPENSES 68 CAPITAL The Library budget includes funding for a full-time D) The Library is currently open 51 hours per week. YOUTH SERVICES 69 SALARIES 70 EXPENSES The Youth Services Department is staffed by a full-time D) The Youth Services Department is staffed by a full-time D) The Youth Services Department is Staffed by a full-time D) The Youth Services Department is Staffed by a full-time D) The Youth Services Department is Staffed by a full-time D) The Youth Services Department is Staffed by a full-time D) The Youth Services Department is Staffed by a full-time D) The Youth Services Department is Staffed by a full-time D) The Youth Services Department is Staffed by a full-time D)	FY17 Budget 546,281 430,299 115,982 115,982 115,982 116,982 118,981 37,383	546,245 546,245 430,299 115,946 115,946 58,843 55,844 2,999 ector. 35,504	FY18 Budget 415,367 125,163 125,163 54,127 3,000 34,580 15,599 18,981	FY2019 DEPT. REQUEST 627,773 501,283 126,490 126,490 5 part-time staff and 4 5 part-time staff and 4 3,000 41,789	SELECTMEN REC 575,773 449,283 126,490 - substitute staff. 59,055 56,055 3,000	FINCOM REC 575,773 449,283 126,490 56,055 3,000 41,789
PAYTO PAYT	EUNCTION SUMMARY LIBRARY 66 SALARIES 67 EXPENSES 68 CAPITAL The Library budget includes funding for a full-time DI The Library is currently open 51 hours per week. YOUTH SERVICES 69 SALARIES 70 EXPENSES The Youth Services Department is staffed by a full-time DI L A N D U S E CONSERVATION COMM 71 SALARIES 72 EXPENSES 73 CAPITAL 73 CAPITAL 73 CAPITAL 73 CAPITAL 74 SALARIES 75 CAPITAL 76 CAPITAL 77 CAPITAL 77 CAPITAL 77 CAPITAL 77 CAPITAL 77 CAPITAL 78 C	FY17 Budget 430,289 115,982 115,982 115,982 15,844 56,844 3,000 me Youth Services Dir 18,382 18,382 18,981	FY17 Expended 546,245 430,299 115,946 115,946 58,843 58,844 2,999 ector. 35,504	FY18 Budget 415,367 125,163 125,163 57,127 57,127 3,000 34,580 115,599 18,981	501.283 126,490 126,490 59,055 56,055 3,000 41,789	SELECTMEN REC 575,773 449,283 126,490 - substitute staff 59,055 59,055 3,000	FINCOM REC 575,773 449,283 126,490 59,055 56,055 3,000 41,789
RES	LIBRARY LIBRARY 66 SALARIES 67 EXPENSES 68 CAPITAL The Library budget includes funding for a full-time DI The Library is currently open 51 hours per week. YOUTH SERVICES 69 SALARIES 70 EXPENSES 71 SALARIES 72 EXPENSES 73 CAPITAL 73 CAPITAL 73 CAPITAL 74 SALARIES 73 CAPITAL 74 CAPITAL 75 CAPITAL 76 CAPITAL 77 CAPIT	546,281 430,299 115,982 115,982 55,844 3,000 me Youth Services Dir 18,382 18,382 18,981	546.245 430,299 115,946 115,946 58,843 55,844 2,999 ector. 35,504	540,530 415,387 125,163 125,163 57,127 54,127 3,000 34,580 15,599 18,981	627,773 501,283 126,490 5 part-time staff and 4 (5,055 3,000 3,000 41,789	575,773 449,283 126,490 59,055 56,055 3,000	575,773 449,283 126,490 59,055 56,055 3,000
Sep 245 Sep	66 SALARIES 67 EXPENSES 68 CAPITAL The Library budget includes funding for a full-time DI The Library is currently open 51 hours per week. YOUTH SERVICES 69 SALARIES 70 EXPENSES 70 EXPENSES The Youth Services Department is staffed by a full-time DI The YOUTH SERVICES 71 SALARIES 72 EXPENSES 73 CAPITAL	546,281 430,299 115,982 115,982 56,844 3,000 me Youth Services Dir 18,382 18,382	546.245 430,299 115,946 115,946 58.843 55,844 2.999 ector. 35,504	540,530 415,387 125,163 125,103 54,127 54,127 3,000 34,580 15,599 18,981	627,773 501,283 126,490 59,065 59,065 3,000 41,789	575,773 449,283 126,490 - substitute staff. 59,055 56,055 3,000	575,773 449,283 126,490 59,055 56,055 3,000
NES	66 SALARIES 67 EXPENSES 68 CAPITAL The Library budget includes funding for a full-time DI The Library is currently open 51 hours per week. YOUTH SERVICES 69 SALARIES 70 EXPENSES 70 EXPENSES The Youth Services Department is staffed by a full-time DI The Youth Services Department is Staffed by a full-time DI The Youth Services Department is Staffed by a full-time DI The Youth Services Department is Staffed by a full-time DI The Youth Services Department is Staffed by a full-time DI The Youth Services Department is Staffed by a full-time DI The Youth Services Department is Staffed by a full-time DI The Youth Services Department is Staffed by a full-time DI The Youth Services Department is Staffed by a full-time DI The Youth Services Department is Staffed by a full-time DI The Youth Services Department is Staffed by a full-time DI The Youth Services Department is Staffed by a full-time DI The Youth Services Department is Staffed by a full-time DI The Youth Services Department is Staffed by a full-time DI The Youth Services Disparce DI The Youth Services DI The Yout	430,299 115,982 115,982 58,844 3,000 me Youth Services Dir 18,382 18,382	430,299 115,946 115,946 58,843 55,844 2,999 ector. 35,504 18,382 17,122	415.367 125,163 of 127 57,127 54,127 3,000 34,580 15,599 18,981	501,283 126,490 5 part-time staff and 4 (59,065 3,000 3,000 41,789	449,283 126,490 substitute staff. 59,055 56,055 3,000 41,789	449,283 126,490 59,055 56,055 3,000
Diracy budget includes tunding for a full-time Director and Assistant Director, 2 full-time professional librarians, 5 part-time staff and 4 substitute staff includes tunding for a full-time Director and Assistant Director, 2,999 57,127 59,055 59,055 RIES 55,844 55,844 54,127 56,055 66,055 66,055 NRES 3,000 2,999 3,000 3,000 3,000 3,000 MM 37,363 35,504 34,590 41,789 41,789 NES 18,881 11,132 18,881 19,003 19,003 AL 3,000 2,999 3,000 41,789 41,789 NRES 18,881 11,132 18,881 19,003 19,003 AL 3,000 2,989 3,000 41,789 41,789 NAL 18,881 11,489 41,789 41,789 NAL 18,891 11,382 18,891 19,003 AL 18,891 11,3884 14,789 AL 18,891 11,3884 14,384 AL AL	The Library budget includes funding for a full-time DI The Library is currently open 51 hours per week. YOUTH SERVICES 69 SALARIES 70 EXPENSES The Youth Services Department is staffed by a full-time DI LA N D U S E CONSERVATION COMM 71 SALARIES 72 EXPENSES 73 CAPITAL	58,844 56,844 3,000 me Youth Services Dir 18,382 18,981	58.843 55.844 2.999 ector. 35,504 18.382 17,122	Messional librarians, 57,127 54,127 3,000 34,580 15,599 18,981	5 part-time staff and 4 59,055 3,000 3,000 41,789	59,055 56,055 3,000	59,056 56,055 3,000 41,789
RES 56.844 56.844 55.844 57.127 59.065 59.065 Solution Services Department is staffed by a full-time Youth Services Department is staffed by a full-time Youth Services Department is staffed by a full-time Youth Services Director. 18.382 18.382 15.599 22.786 22.	YOUTH SERVICES 69 SALARIES 70 EXPENSES The Youth Services Department is staffed by a full-til L A N D U S E CONSERVATION COMM 71 SALARIES 72 EXPENSES 73 CAPITAL	58,844 3,000 me Youth Services Dir 37,363 18,382 18,981		57,127 84,127 3,000 34,580 115,599 18,981	59,055 56,065 3,000 41,789	59,055 56,055 3,000 41,789	59,055 3,000 3,000
RIES 56 844 55,844 56,127 56,055 56,055 NSES 3,000 2,999 3,000 3,000 3,000 outh Services Department is staffed by a full-time Youth Services Director. E 41,789 41,789 MM 37,383 35,504 34,580 41,789 41,789 RIES 18,382 18,382 18,382 19,003 19,003 ALL 18,981 17,122 16,981 19,003 19,003 RES 18,981 17,122 16,981 19,003 19,003 ALL 18,982 18,382 18,382 19,003 19,003 ALL 18,982 18,382 18,382 19,003 19,003 ALL 18,003 138,004 138,102 186,232 186,232 1 SION 158,608 158,605 165,102 183,102 186,232 186,232 1 SION 16,868 16,863 138,102 183,102 143,384 143,384 143,	69 SALARIES 70 EXPENSES 70 EXPENSES The Youth Services Department is staffed by a full-tit L A N D U S E CONSERVATION COMM 71 SALARIES 72 EXPENSES 73 CAPITAL	55,844 3,000 me Youth Services Dir 37,363 18,382 18,981	0 77	3,000	3,000 3,000 41,789 22,786	56,055	56,055 3,000 41,789
E	L A N D U S E CONSERVATION COMM 71 SALARIES 72 EXPENSES 73 CAPITAL	me Youth Services Dir 37,363 18,382 18,981		34,580	41,789	41,789	41,789
E	CONSERVATION COMM 71 SALARIES 72 EXPENSES 73 CAPITAL	37,363 18,382 18,981	35,504 18,382 17,122	34,580 15,599	41,789	41,789	41,789
Name	CONSERVATION COMM 71 SALARIES 72 EXPENSES 73 CAPITAL	37,363 18,382 18,981	35,504 18,382 17,122	34,580 15,599 18,981	41,789	41,789	41,789
18.382		18,382	18,382	15,599	22.786		
onservation Commission (ConCom) consists of 5 appointed members and 2 alternates. The Commission has jurisdiction over all set which take place in Welfands. These activities are highly regulated by the State. The ConCom holds public hearings to determine at a activity within the Commission's jurisdiction can be approved and sets conditions under which they can occur. SION 158,608 155,653 163,102 186,232 186,232 NESS 138,090 138,090 138,090 139,212 143,884 143,884 AL 20,518 16,963 23,890 42,348 42,348 AL 20,518 16,963 23,890 23,890 22,6607 It approves all sub-divisions. The Commission is supported by a full-time. Town Planner and a full-time secretary. 14,831 9,300 22,057 25,607 25,607 SIES 3,650 2,848 3,650 3,650 3,650 3,650		t.)	19,003	22,786 19,003	22,786
SION 158,608 155,053 165,102 186,232 186,232 186,232 RIES 138,090 138,090 138,090 138,990 42,348 42,348 AL AL AL AL 42,348 42,348 42,348 AL AL AL AL 42,348 42,348 42,348 It approves all sub-divisions. The Commission is supported by a full-time Town Planner and a full-time secretary. 25,607 25,607 25,607 RIES 11,181 6,452 18,407 21,957 21,957 RIES 3,650 2,848 3,650 3,650 3,650	The Conservation Commission (ConCom) consists o activities which take place in Wellands. These activity whether an activity within the Commission's jurisdictic The budget continues to provide part-time clerical su	of 5 appointed member lies are highly regulate on can be approved ar pport and a part-time (s and 2 alternates. T d by the State, The C nd sets conditions un Conservation Agent r	he Commission has onCom holis public der which they can one tained on a contractetained on a contractetained on a	jurisdiction over all hearings to determine occur.		
NES 138,090 138,090 138,090 138,090 138,090 138,090 138,090 139,212 143,884 142,384 142,384 142,384 142,384 142,384 142,384 142,348 142,348 142,348 142,348 142,348 142,348 142,348 142,348 142,348 142,348 142,348 143,349 144,387 1	PLANNING COMMISSION	158,608	155,053	163,102	186,232	186,232	186,232
The CPC has jurisdiction of all planning activities within the little percentary. It approves all sub-divisions. The Commission is supported by a full-time Town Planner and a full-time secretary. It approves all sub-divisions. The Commission is supported by a full-time Town Planner and a full-time secretary. It approves all sub-divisions. The Commission is supported by a full-time Town Planner and a full-time secretary. It approves all sub-divisions. The Commission is supported by a full-time Town Planner and a full-time secretary. It approves all sub-divisions. The Commission is supported by a full-time Town Planner and a full-time Secretary. It approves all sub-divisions. The Commission is supported by a full-time Town Planner and a full-time Secretary. It approves all sub-divisions. The Commission is supported by a full-time Town Planner and a full-time Secretary. It approves all sub-divisions. The Commission is sub-divisional town Planner and All Secretary. It approves all sub-divisions. The Commission is sub-divisional town Planner and All Secretary. It approves all sub-divisions. The Commission is sub-divisional town Planner and All Secretary. It approves all sub-divisions. The Commission is sub-divisional town Planner and All Secretary. It approves all sub-divisions. The Commission is sub-divisional town Planner and All Secretary. It approves all sub-divisions. The Commission is sub-divisional town Planner and All Secretary. It approves all sub-divisions. The Commission is sub-divisi		138,090 20,518	138,090	139,212	143,884 42,348	143,884 42,348	143,884 42,348
NES 11,181 6,452 18,407 21,957 2,856 3,650 3,650 3,650 3,650 3,650 3,650 3,650 3,650 3,650 3,650 3,650 3,650 3,650	The Community Planning Commission (CPC) consist Town. It approves all sub-divisions. The Commission	ts of 5 elected member is supported by a full-	s. The CPC has juris	diction of all plannin nd a full-time secreta	g activities within the	ı	
SALARIES 11,181 6,452 18,407 21,957 21,957 21,957 23,650 3,650 3,650 3,650	BOARD of APPEALS	14,831	008'6	22,057	25,607	25,607	25,607
EXPENSES 3,650 2,848 3,650 3,650 3,650		11,181	6,452	18,407	21,957	21,957	21,957
		3,650	2,848	3,650	3,650	3,650	3,650

FY2019

		FY17 Budget	FY17 Expended	FY18 Budget	DEPT. REQUEST	SELECTMEN	FINCOM
FUNCTIO	FUNCTION SUMMARY						
EDUC	ATION						
PUBLIC SCHOOLS	SOCS	28,546,142	28,546,116	29,633,545	30,746,047	30,746,047	30,746,047
SALARIES		23,930,259	23,704,890	24.752.649	25.582.158	25 582 158	25 582 158
62	TEACHERS	18,087,829	17,940,651	18,806,794	18,811,705	18,811,705	18,811,705
80	ADMINISTRATION	2,695,951	2,749,919	2,778,455	2,952,521	2,952,521	2,952,521
81	PARAPROFESSIONALS/TUTORS	1,448,876	1,361,232	1,465,553	1,482,489	1,482,489	1,482,489
	CUSTODIAL	1,100,661	1,079,563	1,088,589	1,070,615	1,070,615	1,070,615
	ATHLETICS	295,607	289,424	306,453	306,562	306,562	306,562
84	HEALTH SERVICES	7,988	7,830	7,988	7,988	7,988	7,988
85	TRANSPORTATION SPED	137,064	123,038	139,576	140,602	140,602	140,602
98	TECHNOLOGY SUPPORT	156,283	153,233	159,241	159,676	159,676	159,676
87	SALARY POOL SUPPLEMENT				650,000	000'059	000'059
EXPENSES		4,615,883	4,841,226	4,880,896	5,163,889	5,163,889	5,163,889
88	DISTRICT LEADERSHIP & ADMINISTRATION	173,734	182,233	189,727	184,069	184,069	184,069
68	INSTRUCTION	1,007,982	1,013,308	1,039,891	1,053,817	1,053,817	1,053,817
06	STUDENT SERVICES	366,325	598,060	417,675	439,925	439,925	439,925
91	OPERATION & MAINTENANCE OF PLANT	1,383,003	1,346,602	1,501,676	1,536,688	1,536,688	1,536,688
92	FIXED CHARGES	87,500	44,993	87,750	72,750	72,750	72,750
93	COMMUNITY SERVICES	4,750	3,910	4,750	4,750	4,750	4,750
94	EQUIPMENT		16,738				
98	SPECIAL ED TUITION	1,592,589	1,635,382	1,639,427	1,871,890	1,871,890	1,871,890
96	SMALL CAPITAL					3	ä
26	UNASSIGNED REDUCTION						
86	REGIONAL VOTECH & ESSEX AGRICUL	706,102	637,895	583,440	624,198	624,198	624,198

		RECOM				51,000	11,400	766,200	20.400	301,108	73,700	5,088	5,050	4,633,350	29,750	15,100	5,825	17,625	84,343	23.000	5,200	539,163	6,300	10.868	17,850		2,700	22,919		5,200	5,050	11,450	17,850	176,856	5,500	11,000	33,738	6,931	47,875	5 581	22,925	5,281	. !	39,750	28,500		116,150	10,100	5,050
	N-M-CO 100	REC				51,000	11,400	17 700	20,400	301,108	73,700	5,088	11.463	4,633,350	29,750	15,150	5,825	17,625	040,040	23,000	5,200	539,163	219 900	10,868	17,850	' '	00 -	22,919	•	5,200	5,050	11,450	17,850	176,856	28,113	11,000	33,738	6,931	47,875	5,581	22,925	5,281	1 - 00	32,750	28,500	ı	116,150	10,100	5,050
EV2040	61071	DEPT. REQUEST				51,000	766,200	17,700	20,400	301,108	73,700	5,088	11,463	4,633,350	12,750	15,150	5,825	17,625	9.975	23,000	5,200	539,163	219,900	10,868	17,850	200		22,919		5,200	5.500	11,450	17,850	7/6,856	28 113	11,000	33,738	6,931	1, 00	5,581	22,925	5,281	20 750	32,700	28,500		716,150	10,100	5,050
	F 418					52,925	765 533	18,278	36,448	311,030	6,625	5,300	11,663	4,630,200	17.550	15,450	5,925	81,000			10,350	551,658 6.493	226,638	10,868	23,200	5 800	5,125	23,656		5 150	5,600	11,650	18,150	102,169	29,188	11,450	34,863	7,144)	5,681	23,325	5,381	30 500	33,600	29,250	85,850	6.050	15,350	5,150
	FY17	Expended				54,750	779 595	18,825	37,725	320,830	5.550	5,250	11,863	4,504,600	23,150	15,750	6,025		9	,	10,550	6.675	233,025	10,868	23,600	5,900	5,375	24,426	10,285	5.250	5,700	11,850	18,450	11,225	30,363	11,950	36,113	51,113	5,125	5,781	23,725	5,481	31,250	34,500	30,000	87,550	11,200	15,650	5,250
June 4, 2018	FY17	Budget				54,750	779,595	18,825	37,725	220,830	5,550	5,250	11,863	4,579,600	23,150	15,750	5,025	38,720	٠		10,550	6,675	233,025	10,868	10,180	5,900	5,375	24,426	10.550	5,250	5,700	11,850	188 419	11,225	30,363	11,950	36,113	51,113	5,125	5,781	23,725	5,050	31,250	34,500	30,000	130,550	11,200	15,650	02,20U
		:	FUNCTION SUMMARY	DEBT SERVICE	School Debt	Batchelder Plans	Batchelder Renovations	Middle Boiler/Little Soffit	Hood School Reposition	Modular Classrooms 10/06	School Security 10/07	Little School Asbestos Abatement	School Roof Repairs 10/09	School Boiler 06/11	School technology 06/11	School Rack Truck 06/13	Device Initiative 06/15	Little School Roof 10/15	Batch Entrance 6/17	Athletic Field Bathroom Facilities Senior Van 6/14	Police Station Renovations	Replace Culverts	Smith Property	Town Road Program 6/14	04 Dump Truck - 35,000 GVW	Fire Station AC 6/14	Stormwester	Fire Pumper - E4	Replace Wood Chipper 6/14	Town Hall Doors 6/14	Public Safety Exterior Repairs 6/14	Skua River Culvert 6/14	Eisenhaure Park	Loader 10/05	Pire Pumper 10/05	Police Technology/Demodel 04/07	Park St. Bridge	Town Hall Roof	Town Hall Generator	Building on the Common Impans 40/09	Light Fixtures-Municipal Bidas 10/09	DPW Garage Improvements 10/09	Culvert Installation 4/10	Ambulance 10/10	Munis Software 10/11	Class A Fire Pumper 10/12	Town Road 06/13	Wastewater DFIR 06/13	

FY2019

Expended Budget DEPT REQUEST REC Subject Budget DEPT REQUEST REC 3.091.865 3,861.237 4,179.228 4,179.228 481.324 743,026 815,031 815,031 2.165,908 2,351,648 2,450,393 2,450,393 444,633 788,563 907,804 907,804 SS450.393 from WATER REVENUE S0,000 from WATER REVENUE							
F U N D S 3.601,945 3.091,865 3.861.237 4.179.228 4.179.228 724,590 481,324 743,026 815,031 815,031 2.331,600 - 3.000 520,762 444,633 758,563 907,804 907,804 907,804 1. Line 107 Fund \$2,450,393 from WATER REVENUE 1. Line 103 Fund \$2,000 from WATER REVENUE 1. Line 103 Fund \$2,000 from WATER REVENUE 1. Line 103 Fund \$2,000 from WATER REVENUE 1. Line 103 Fund \$20,000 from WATER REVENUE 1. Line 103 Fund \$20,000 from WATER REVENUE 1. Line 103 Fund \$20,000 from WATER REVENUE 2. Line 103 Fund \$20,000 from WATER REVENUE 3. Line 103 Fund \$20,000 from W		FY17 Budget	FY17 Expended	FY18 Budget	DEPT REQUEST	SELECTMEN	FINCOM
# R Y F U N D S 3 601,945 3,091,865 3,861,237 4,179,228 4,179,228 724,580 481,324 743,026 815,031 815,031 2,231,603 2,165,908 2,351,648 2,450,393 2,450,393 125,000 520,752 444,633 758,563 907,804 907,804 **Line 107 Fund \$815,031 from WATER REVENUE** **Line 107 Fund \$82,450,393 from WATER REVENUE** **Line 108 Fund \$6,000 from WATER REVENUE** **Line 108 Fund \$607 804 from WATER REVENUE** **Line 108 F				106000	יייייייייייייייייייייייייייייייייייייי	NIC.	REC
F U N D S 3,601,945 3,091,865 3,861,237 4,179,228 4,179,228 724,590 481,324 743,026 815,031 815,031 2,231,603 2,165,908 2,351,648 2,450,393 2,450,393 125,000 520,752 444,633 758,563 907,804 907,804 • Line 100 Fund \$S4,503 from WATER REVENUE • Line 102 Fund \$6,000 from WATER REVENUE • Line 103 Fund \$6,000 from WATER REVENUE • Line 104 Fund \$6,000 from WATER REVENUE • Line 105 Fund \$6,000 from WATER REVENUE • Line 105 Fund \$6,000 from WATER REVENUE • Line 106 Fund \$6,000 from WATER REVENUE • Line 107 Fund \$6,000 from WATER REVENUE • Line 108 Fund \$6,000 from WATER REVE	FUNCTION SUMMARY						
F U N D S 3,601,945 3,091,865 3,861,237 4,179,228 4,179,228 724,590 481,324 749,026 815,031 815,031 2,231,603 2,155,908 2,351,648 2,450,393 125,000 - 3,000 6,000 520,762 444,633 758,563 907,804 907,804 • Line 107 Fund \$82,450,393 from WATER REVENUE • Line 107 Fund \$82,450,393 from WATER REVENUE • Line 107 Fund \$80,000 from WATER REVENUE • Line 107 Fund \$80,000 from WATER REVENUE • Line 107 Fund \$80,000 from WATER REVENUE • Line 107 Fund \$60,000 from WATER REVENUE • Line 107 Fund \$80,000 from WATER REVENUE							
SS 724,590 481,324 743,026 815,031 815,031 815,031 23,031,865 3,861,237 4,179,228 4,179,228 4,179,228	ENTERPRISE FUNDS						
SALARIES SALARI	WATER DEPARTMENT	3 601 945	3 091 865	3 981 227	00000000	000	
SALARIES 724,590 481,324 743,026 815,031 815,031 EXPENSES 2,331,689 2,351,648 2,450,393 2,450,393 CAPITAL 8,000 6,000 6,000 DEBT 125,000 - 444,633 758,563 907,804 DEBT 1, Line 100 Fund \$815,031 from WATER REVENUE 907,804 907,804 1, Line 102 Fund \$60,000 from WATER REVENUE 1, Line 102 Fund \$60,000 from WATER REVENUE 1, Line 102 Fund \$60,000 from WATER REVENUE 1, Line 102 Fund \$807,804 from WATER REVENUE 1, Line 103 Fund \$807,804 from WATER REVENUE 1, Line 104 Fund \$807,804 from WATER REVENUE 1, Line 105 Fund \$807,804 from WATER REVENUE 1, Interman and 3 water plant operators, 1 meter reader and 2 equipment operators.				102,100,0	4, (19,220	4,173,220	4,179,228
EXPENSES 2,231,603 2,165,908 2,351,648 2,450,383 2,450,383 CAPITAL 1.25,000 5.000 6,000 6,000 EBT 5.000 5.000 5.000 5.000 6,000 EBT 5.000 5.000 6,000 6,000 6.000 EBT 5.000 6,000 6,000 6.000 6.000 6.000 EBT 1.0000 EDEBT 5.000 Fund \$2450,383 from WATER REVENUE 1.000 Fund \$2,450,383 from WATER Fund \$2,450,383 from		724,590	481,324	743,026	815,031	815.031	815 031
CAPITAL 125,000 6,000 6,000 6,000		2,231,603	2,165,908	2,351,648	2,450,393	2.450.393	2 450 393 •
DEBT 520,752 444,633 758,563 907,804 907,804 • Line 100 Fund \$815,031 from WATER REVENUE • Line 101 Fund \$2,450,393 from WATER REVENUE • Line 102 Fund \$6,000 from WATER REVENUE • Line 102 Fund \$6,000 from WATER REVENUE • Line 103 Fund \$807,804 from WATER REVENUE • Line 104 Fund \$807,804 from WATER REVENUE Administrative support is provided by the DPW Administrative Division.		125,000	i	8,000	0000	9 000	* 000'9
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The Water Department employs 1 superintendent, 1 foreman and 3 water plant operators, 1 meter reader and 2 equipment operators. Administrative support is provided by the DPW Administrative Division.		* Line 102 Fund \$6 * Line 103 Fund \$9	,000 from WATER RE 07 804 from WATER	EVENUE REVENI IE			
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1,584,438	26,494 • 1,072,200 • 75,000 • 410,744 •	686,291 482,191 •
1,584,438	26,494 1,072,200 - 75,000 410,744	686.291 482,191 199,300
1,584,438	26,494 1,072,200 - 75,000 410,744	686.291 482,191 199,300
1,505,758	30,759 984,240 - 65,000 425,759 W REVENUE	W REVENUE W REVENUE 639,432 463,755 149,975
997,502	29,166 32,593 30,75 951,104 934,114 984,24 35,000 30,795 65,00 425,75 Line 104 Fund S26,494 from HILLVIEW REVENUE	**Line 108 Fund \$75,000 from HILLVIEW REVENUE **Line 109 Fund \$410,744 from HILLVIEW REVENUE 822,908 571,028 639,4 461,758 417,794 463,7 133,250 133,550 149,9
1,015,270	29,166 951,104 35,000	"Line 108 Fund S7 "Line 109 Fund S4 622,908 461,758
HILLVIEW COUNTRY CLUB	104 SALARIES 105 EXPENSES 106 IN LIEU of TAX PAYMENT 107 L.U.C. EXPENSES 108 CAPITAL 109 DEBT	PARKS AND RECREATION ENTERPRISE 110 SALARIES 111 EXPENSES 412 CAPITAL

"Line 110 Fund \$218,224 from RAISE and APPROPRIATE".

"Line 110 Fund \$263,967 from PARKS & RECREATION REVENUE".

"Line 111 Fund \$189,300 from PARKS & RECREATION REVENUE". *Line 112 Fund \$4,800 from PARKS & RECREATION REVENUE

The Recreation Department is staffed by a full-time Operations Director/Department Head, a full-time Recreation Director, a full-time Parks Director, a full-time DPW//Parks employee and seasonal employees.

The General Fund will subsidize the enterprise and pay for the salanes of the Parks and Recreation Operations Director/Department Head, Parks Director and Recreation Director.

The enterprise account is responsible for for the salary of the Program Coordinator, Secretary and the costs of all seasonal employees and all other types of expenses. The enterprise account funds are derived from user fees, recreation programs, functions, and corporate rentals. Seasonal employees are hired to assist in grounds maintenance, as recreation program counselors, and as food service employees.

SUMMARY

24 632,743 23,757,633 25,922,281 27,867,712 27,094,572 29,252,244 29,184,011 30,216,986 31,370,245 31,370,245 7,891,192 7,891,192 5,240,123 4,650,395 6,006,427 6,449,957 6,6935,732 65,361,212 70,093,653 73,579,107 72,805,966
23,757,633 25,922,281 29,184,011 30,216,985 7,789,172 7,947,961 4,660,395 6,006,427 65,361,212 70,093,653
23,757,633 29,184,011 7,759,172 4,660,395 65,361,212
24 632 743 29,252,244 7,810,622 5,240,123 66,935,732

Article 15 FY 2019 Capital Expenditures

To see if the Town will vote to raise by taxation and appropriate, appropriate and transfer from unexpended funds remaining in Warrant Articles of previous years, or appropriate by transfer from available funds or borrow pursuant to any applicable enabling authority, a sum of money for the purchase of items of a capital nature including, but not limited to, the possible projects and funding sources set forth below, and further to authorize the Town Administrator to sell or trade-in items rendered surplus by such purchases; or what it will do in relation thereto.

Project	Department	Cost	Source of Funds
Replacement of INET	IT Department	\$350,000	Bond
Computer Devices 1:1	Schools	\$ 60,000	Free Cash
NPDES Stormwater Compliance	DPW-Engineering	\$ 30,000	Capital Improv. Stabilization
DPW Garage Exhaust Removal System	DPW- Town Buildings	\$ 50,000	Free Cash
Computer Replacement Plan	IT Department	\$ 35,000	Capital Improv. Stabilization
Sidewalk Machine	DPW-Highway Machine	\$ 97.750	Capital Improv. Stabilization
Replace Car 1	Fire	\$ 44,085	Capital Improv. Stabilization
Little School Gym Floor Replacement	Schools	\$ 40,000	Free Cash
Town Roads	DPW-Engineering	\$300,000	Bond
Public Safety Bldg Foundation Repairs	DPW-Town Buildings	\$ 67,200	Capital Improv. Stabilization
Multi Function Activity Vehicle	Schools	\$ 35,000	Capital Improv. Stabilization
Technology Instructional Equipment	Schools	\$ 45,000	Free Cash
DPW Building Roof Replacement	DPW-Town Buildings	\$228,120	Bond
Wheeled Loader	DPW-Highway	\$185,000	Bond
Water Main Rehab and Replacement	Water	\$300,000	Water Enterprise Bond
Water Distribution System Upgrades	Water	\$150,000	Water Enterprise Bond
Recreation Center Paving/IRP Walkways	Recreation	\$ 57,400	Parks/Rec Enterprise Fund

Sponsor: Board of Selectmen

Description...

This article, required by the Town Charter, annually funds the purchase and replacement of capital equipment for various Town Departments including the School Department as recommended by the Capital Improvement Planning Committee.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 16 Rescind Authorization to Borrow

To see if the Town will vote to rescind the authorized, but unissued balances of various borrowing authorizations approved by the Town from time to time, which amounts are no longer needed to pay costs of completing the projects for which they were originally approved, or to take any other action relative thereto.

Sponsor: Board of Selectmen

Description...

This is a routine article seeking to rescind bond authorizations that are no longer needed because the respective projects are completed or have been abandoned.

Recommendations ...

Selectmen: Recommendation to be made at Town Meeting.

Finance Committee: Recommendation to be made at Town Meeting.

Article 17 Reappropriate Previously Approved Funding for Water Distribution and Supply Infrastructure

To see if the Town will vote to amend the votes taken pursuant to Article 14 of the June 5, 2017 Spring Annual Town Meeting and Article 12 of the October 2, 2017 Fall Annual Town Meeting, by changing the purpose of the borrowing authorized by said votes to also include authorization to borrow funds for the purpose of designing and constructing water system improvements in North Reading and Andover to facilitate interconnection with the Andover water system, including but not limited to the development of design plans for the project, the preparation of bid documents, the oversight of permitting and actual construction of such improvements, and everything incidental or related thereto; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article would change the purpose of previously authorized borrowing to construct a potable water supply interconnection with the Massachusetts Water Resources Authority by authorizing the funds to be used for other water supply purposes.

Recommendations ...

Selectmen: Recommendation to be made at Town Meeting.

Finance Committee: Recommendation to be made at Town Meeting.

Article 18 Appropriate Funds for Water Distribution and Supply Infrastructure

To see if the Town will vote to raise by taxation and appropriate, appropriate and transfer from unexpended funds remaining in Warrant Articles of previous years, appropriate by transfer from available funds, and/or borrow a sum of money to supplement amounts appropriated pursuant to Article 14 of the June 5, 2017 Spring Annual Town Meeting and Article 12 of the October 2, 2017 Fall Annual Town Meeting or the purpose of construction associated with a long-term potable water supply solution for the Town, including but not limited to the development of design plans for the project, the preparation of bid documents, the oversight of permitting, actual construction of such improvements, and that to meet this appropriation, the Town Treasurer, with the approval of the Board of Selectmen, be authorized to borrow a sum or sums of money pursuant to Massachusetts General Laws Chapter 44 Section 7 or Section 8, or any other enabling authority, and to issue bonds or notes of the Town therefor, and that any premium received by the Town upon the sale of any bonds or notes approved by this vote, less any such premium applied to the payment of the costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with M.G.L. Chapter 44, Section 20, as amended, thereby reducing the amount authorized to be borrowed to pay such costs by a like amount; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article would authorize additional funds, if necessary, for costs associated with a long-term potable water supply solution.

Recommendations ...

Selectmen: Recommendation to be made at Town Meeting.

Finance Committee: Recommendation to be made at Town Meeting.

Article 19 Fund Retirement Obligations

To see if the Town will vote to raise by taxation and appropriate or appropriate by transfer from available funds a sum of money for the purpose of funding FY 2019 retirement obligations; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article will provide funding for obligations in the anticipated amount of \$180,000 owed to municipal and school employees who are retiring during FY2019. The Town has established a Retirement Trust Fund for this purpose, but due to past early retirements, the Fund is insufficient to meet the obligations. Therefore, additional funding is needed.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 20 Transfer Funds to Other Post Employment Benefits Liability Trust Fund

To see if the Town will vote to raise by taxation and appropriate or appropriate by transfer from available funds, a sum of money to the Other Post Employment Benefits Liability Trust Fund established under Article 19 of the June 3, 2013 Town Meeting; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article supplements a reserve account to pay for future health costs for retirees. The current balance in this account is \$914,528.

Recommendations ...

Selectmen: Recommended.

Article 21 Fund Assessment Field Review

To see if the Town will vote to raise and appropriate, transfer from available funds, or borrow pursuant to any applicable statute, a sum of money to be spent by the Board of Assessors for professional services and other related expenses in connection with a field review of real estate property in the Town as part of an appraisal software conversion; or what it will do in relation thereto.

Sponsor: Board of Assessors

Description...

The Bureau of Local Assessment of the state Department of Revenue requires all communities that convert their real estate property data to conduct a field review of the data that has been converted. The field review is conducted by driving to each property and comparing the old property record card to the new property record card. The process is in place to ensure that taxpayers' property data has been converted accurately. This article would provide funding to engage a firm to complete this process.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 22 Appropriate Money for Special Counsel Legal Expenses

To see if the Town will vote to raise by taxation and appropriate, or appropriate by transfer from unexpended funds remaining in Warrant Articles of previous years, or appropriate by transfer from any available source of funds a sum of money for negotiation, mediation and/or litigation with PMA Consultants, LLC and Dore and Whittier Architects, Inc. concerning the Secondary School Building Project, including any costs incidental or related thereto; or what it will do in relation thereto.

Sponsor: Board of Selectmen **Description...**

This article would provide additional funding for legal expenses related to the Secondary School Building Project.

Recommendations ...

Selectmen: Recommended.

Article 23 Modify Senior Tax Work-Off Program Rebate

To see if the Town will vote, pursuant to the provisions of G.L. c.59, §5K, which the Town previously accepted under Article 5 of the April 3, 2000 Annual Town Meeting, thereby creating a so-called Senior Tax Work-off Program whereby the Board of Selectmen was authorized to establish a program to allow persons over the age of 60 to volunteer to provide services to the Town in exchange for a reduction in the real property tax obligations of such person, to allow the Board to adjust the exemption authorized by the statute by allowing a maximum reduction of the real property tax bill up to a sum certain to be based on 100 volunteer service hours in a given tax year and that the Board of Selectmen shall be authorized to promulgate regulations to implement the Senior Tax Work-off Program subject to and in accordance with the limitations imposed by G.L. c.59, §5K, including making any of the optional adjustments authorized by G.L. 59, §5K as it may be amended from time to time; and that such regulations shall be adopted at an open meeting for which notice of such action was properly provided under the Open Meeting Law, and any regulations promulgated by the Board of Selectmen shall be posted in the offices of the Board of Selectmen, Town Clerk and Board of Assessors, and on the Town's website; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article seeks to modify the existing program by raising the amount of the rebate and increasing the number of hours worked by participants in the program. A dollar amount will be available at Town Meeting.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 24 Establish Stabilization Fund for Participating Funding Agreement

To see if the Town will vote to accept the provisions of M.G.L. Chapter 40, Section 5B, for the purpose of creating a Special Purpose Stabilization Fund; such fund to be used for the future payment of costs associated with the Town's share of health insurance costs; and further, to see what sums the Town will vote to appropriate, and also to raise, borrow pursuant to any applicable statute, or transfer from available funds to be placed in said special purpose stabilization fund; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article seeks to create a fund into which money may be transferred to pay for the Town's portion of future employee health insurance costs.

Recommendations ...

Selectmen: Recommended.

Article 25 Amend Code of North Reading and Act on 102-104 Lowell Road Regulatory Inspections Revolving Fund

To see if the Town will vote pursuant to the provisions of General Laws, Chapter 44, Section 53E½, as most recently amended, to amend the Code of North Reading General By-Laws, Chapter 66 – Finance, Article 1, Revolving Funds, § 66-1, Establishment of Revolving Accounts, by adding to the end of the list of Revolving Funds a new Revolving Fund Account entitled "102-104 Lowell Road Regulatory Inspections" as follows:

PROGRAM or PURPOSE	DEPARTMENT RECEIPTS	REPRESENTATIVE or BOARD AUTHORIZED TO SPEND
102-104 Lowell Road Regulatory Inspections	Received in connection with redevelopment of 102 and 104 Lowell Road	Town Administrator or Designee

or what it will do in relation thereto

Sponsor: Board of Selectmen

Description...

This article seeks to amend the General Bylaws by creating a new revolving fund to pay for inspections associated with the development of 102-104 Lowell Road. Permit fees associated with the development would be deposited into this fund.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 26 Establish Revolving Fund Expenditure Limits

To see if the Town will vote pursuant to the provisions of G.L. c.44, §53E½, as most recently amended, to establish Fiscal Year 2019 limitations on expenditures from the revolving funds established by the Code of North Reading General By-Laws, Chapter 66 – Finance, Article 1, Revolving Funds, § 66-1, Establishment of Revolving Accounts, with such limitations to remain applicable from fiscal year to fiscal year until such time as amended by Town Meeting prior to July 1 for the ensuing fiscal year, and with the spending limits for the revolving fund proposed under Article 25 shown in bold, italic text, all as follows:

Program or Purpose	FY Spending Limit
Conservation (Wetland Protection)	\$100,000
Damon Tavern (Maintenance and	\$78,000
Repair of Damon Tavern)	
Rain Barrel (purchasing additional	\$5,000
rain barrels and related costs)	
Recycling Promotion (meeting the	\$5,000
expenses of recycling programs)	
Department of Elder Affairs	\$12,000
(providing assistance for the	
operation of elderly related	
programs)	
Emergency Management "All	\$15,000
Hazards" (meeting the expenses	
related to assisting in the cleanup of	
spills of hazardous materials)	
Youth Services (meeting the	\$80,000
expenses of the Youth Services	
Department's salaries and/or	
expenses)	
Library Activity Room (upkeep and	\$15,000
maintenance of the library building)	
Board of Health Clinic (meet	\$25,000
expenses for routine immunization	
and emergency dispensing clinics	
102-104 Lowell Road Regulatory	\$450,000
Inspections (safety inspections	
for development and construction	
at 102-104 Lowell Road)	

or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article would authorize limitations on expenditures for each fund which would remain in place unless amended by a future Town Meeting, eliminating the need to reauthorize each fiscal year.

Recommendations ...

Selectmen: Recommended.

Article 27 Home Rule Petition - Charter Amendment – Change Title of Board of Selectmen

To see if the Town will vote to authorize the Board of Selectmen to petition the General Court for a special act amending the Charter of the Town of North Reading to change the title of the Board of Selectmen to the Select Board by replacing references to the "Board of Selectmen" with "Select Board" and "Selectman" with "Select Board Member", and clarifying that the "Select Board" shall, except as otherwise provided in said Charter, have all the powers and duties of a board of selectmen for purposes of the General Laws provided, however, that the General Court may make clerical or editorial changes of form only to the bill, unless the Board of Selectmen approve amendments to the bill before enactment by the General Court; and provided further that the Board of Selectmen is hereby authorized to approve amendments which shall be within the scope of the general public objectives of this petition; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article seeks to petition the General Court to amend the Town Charter by changing the words "Board of Selectmen" to "Select Board" and "Selectman" with "Select Board Member."

Recommendations ...

Selectmen: Recommendation to be made at Town Meeting.

Finance Committee: No Action Required.

Article 28 Amend Code – General Bylaws – Change Title of Board of Selectmen

To see if the Town will vote to amend the Code of the Town of North Reading, General Bylaws, to replace references to the (1) "Board of Selectmen" with "Select Board", all as set forth below, with such amendments to take effect upon the effective date of the home rule petition authorized in Article 27:

- (1) Delete the words "Board of Selectmen" in each place in which they appear, and insert in place thereof the words, "Select Board",
- (2) Delete the word "Selectmen" in each place where it appears by itself (i.e., not following the words "board of"), including, but not limited to, in the title of Sections 5-1 and 5-7 and in the text of Sections 1-7, 5-2, 5-26, 23-6 through 23-9, 128-2, 152-5, 152-6, and 152-7, and insert in place thereof the words "Select Board":
- (3) Insert the following new sentence at the conclusion of Section 5-1, "The Select Board shall have all the powers and duties of a Board of Selectmen for purposes of the General Laws except as may otherwise be provided by the Town Charter,";

or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article seeks to amend the General Bylaws by changing the words "Board of Selectmen" to "Select Board" and "Selectman" with "Select Board Member" for consistency with changes to the Town Charter under Article 27.

Recommendations ...

Selectmen: Recommended.

Finance Committee: No Action Required.

Article 29 Amend Code – Zoning Bylaws – Change Titles of Board of Selectmen and Selectmen

To see if the Town will vote to amend the Code of the Town of North Reading, Zoning Bylaws, to replace all references to the (1) "Board of Selectmen" with "Select Board", and (2) "Selectmen" with "Select Board"; all as set forth below, with such amendments to take effect upon the effective date of the home rule petition authorized in Article 27:

- (1) Delete the words "Board of Selectmen" in each place in which they appear, and insert in place thereof the words, "Select Board", and
- (2) Delete the word "Selectmen" in each place where it appears by itself (i.e., not following the words "board of ") and insert in place thereof the words "Select Board";

or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article seeks to amend the Zoning Bylaws by changing the words "Board of Selectmen" to "Select Board" for consistency with changes to the Town Charter and the General Bylaws under under Articles 27 and 28.

Recommendations ...

Selectmen: Recommended.

Finance Committee: No Action Required.

Article 30 Home Rule Petition - Charter Amendment – Change Title of Town Administrator

To see if the Town will vote to authorize the Board of Selectmen to petition the General Court for a special act amending the Charter of the Town of North Reading to change the title of the "Town Administrator" to "Town Manager" in each place in which it appears in said Charter; provided, however, that the General Court may make clerical or editorial changes of form only to the bill, unless the Board of Selectmen approve amendments to the bill before enactment by the General Court; and provided further that the Board of Selectmen is hereby authorized to approve amendments which shall be within the scope of the general public objectives of this petition; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article seeks to petition the General Court to amend the Town Charter by changing the words "Town Administrator" to "Town Manager."

Recommendations ...

Selectmen: Recommended.

Finance Committee: No Action Required.

Article 31 Amend Code – General Bylaws – Change Title of Town Administrator

To see if the Town will vote to amend the Code of the Town of North Reading, General Bylaws, to replace references to the "Town Administrator" with "Town Manager" in each place in which it appears in such bylaws, all as set forth below, with such amendments to take effect upon the effective date of the home rule petition authorized in Article 30, or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article seeks to amend the General Bylaws by changing the words "Town Administrator" to "Town Manager" for consistency with changes to the Town Charter under Article 30.

Recommendations ...

Selectmen: Recommended.

Finance Committee: No Action Required.

Article 32 Home Rule Petition - Charter Amendment - Town Meeting Dates

To see if the Town will vote to authorize the Board of Selectmen to petition the General Court for a special act amending the Charter of the Town of North Reading to authorize the first session of the spring Annual Town Meeting to be held on any date in June not in conflict with a religious or legal holiday to consider and adopt an annual operating and capital budget, and to act on other financial matters, as well as to consider and act upon such other business as may properly come before the meeting; and the first session of the fall Annual Town Meeting to be held on any date in October, not in conflict with a religious or legal holiday to consider and act on matters of planning, zoning, subdivision control, building codes, and all other matters of a by-law nature, as well as to consider and act upon such other business as may properly come before the meeting, including financial matters; and that the dates for the June and October Annual town meetings shall be set by the Selectmen at a public hearing held annually during a regularly scheduled meeting of the board to be held before March 31st; provided, however, that the General Court may make clerical or editorial changes of form only to the bill, unless the Board of Selectmen approve amendments to the bill before enactment by the General Court; and provided further that the Board of Selectmen is hereby authorized to approve amendments which shall be within the scope of the general public objectives of this petition; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article seeks to petition the General Court to amend the Town Charter by allowing the Board of Selectmen to choose any date in June or October, not in conflict with a religious or legal holiday, to hold Town Meeting, rather than the current restriction to the first available Monday of these months.

Recommendations ...

Selectmen: Recommended.

Article 33 Amend Code – General Bylaws – Section 172-4 Admission; Quorum

To see if the Town will vote to amend the Code of the Town of North Reading, General Bylaws, Chapter 172-4 Admission; Quorum by deleting Section 172-4 in its entirety and inserting in place thereof the following:

"§ 172-4 Admission; Quorum. The Board of Registrars shall appoint tellers who shall permit only registered voters to enter upon the floor of the meeting place of any Town Meeting. Any number of registered voters present shall constitute a quorum sufficient for any session of an Annual Town Meeting. One hundred fifty (150) registered voters shall constitute a quorum sufficient to conduct business at any session of a Special Town Meeting."; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article would remove the quorum requirement for any session of any Annual Town Meetings but leave in place the requirement of 150 voters for all sessions of any Special Town Meetings.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommendation to be made at Town Meeting.

Article 34 Amend Code – General By-Laws – Section 158-9 Snow Removal on Streets and Sidewalks

To see if the Town will vote to amend or delete Chapter 158-9 of the Code of North Reading, Snow Removal on Streets and Sidewalks; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article would authorize the existing General Bylaw to be amended or deleted.

Recommendations ...

Selectmen: Recommendation to be made at Town Meeting.

Finance Committee: Recommendation to be made at Town Meeting.

Article 35 Amend Code – General By-Laws – Add New Section: Kennels

To see if the Town will vote to amend the Code of North Reading General By-laws Chapter 23 – Animals, by adding a new section §23-13 – "Kennels" as follows; and to amend the list of fines under Chapter 1, General Provisions § 1-5B(3), Violations and Penalties, to include those specified under §23-13; or what it will do in relation thereto:

§23-13. Kennels

A. The term "kennel" shall include all those as specified and defined under MGL c. 140, §136A.

- B. The provisions of all sections of MGL c. 140, §§ 137A through 137D shall apply to kennels established under this by-law.
- C. Kennels shall be allowed only to the extent permitted in accordance with §200-35 of the North Reading Zoning By-laws.
- D. Kennel licenses shall be issued annually by the Town Clerk's Office after proof has been provided to the Town Clerk's office that said kennel has passed an annual inspection by an animal control officer in accordance with the provisions of MGL c. 140, §137A.
- E. The licensing fee for each kennel shall be in accordance with the Town Clerk's fee schedule established under authority of MGL c. 40, §22F.
- F. Licensing period; application for and issuance of license.
 - (1) The licensing period for each kennel shall be from January 1 through December 31.
 - (2) The application and issuance of a kennel license shall be required annually by January 31 or within thirty (30) days of the inspection by the animal control officer, whichever is later.
- G. Enforcement; violations and penalties.
 - (1) This by-law shall be enforceable through the non-criminal disposition process provided for under §1-5 of these by-laws. The penalty for violation shall be: first offense: warning; second offense: one hundred dollars (\$100.); third offense: two hundred dollars (\$200.). Each day or portion thereof during which a violation continues shall constitute a separate offense.
 - (2) Failure to apply for and obtain an annual kennel license following a third offense shall result in suspension of the operation of the kennel until said kennel license has been obtained.
- H. This by-law shall be enforced by the Police Chief or his designee, or the Zoning Enforcement Officer.
- I. The invalidity of any portion or provision of this by-law shall not invalidate any other portion or provision thereof.

Sponsor: Board of Selectmen

Description...

This article would amend the General Bylaws by adding a process for the licensing of Kennels in North Reading in accordance with State Law but only as permitted under the Town Zoning Bylaws.

Recommendations ...

Selectmen: Recommendation to be made at Town Meeting.

Article 36 Application of Bond Premium

To see if the Town will vote to supplement each prior vote of the Town that authorizes the borrowing of money to pay costs of capital projects to provide that, in accordance with Chapter 44, Section 20 of the General Laws, the premium received by the Town upon the sale of any bonds or notes thereunder, less any such premium applied to the payment of the costs of issuance of such bond or notes, may be applied to pay project costs and the amount authorized to be borrowed for each such project shall be reduced by the amount of any such premium so applied; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article would permit the Town to apply any future bond premium on any previously authorized borrowing authorization to be used to pay project costs for their respective project and reduce the amount of the borrowing authority, accordingly.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 37 Establish Regional School District Stabilization Fund

To see if the Town will vote pursuant to Section 16G½ of Chapter 71 of the Massachusetts General Laws to approve the creation of a stabilization fund by the Northeast Metropolitan Regional Vocational Technical School District, consistent with the August 10, 2017 vote of the Northeast Metropolitan Regional Vocational Technical School District Committee on to establish a Stabilization Fund, pursuant to Section 16G½ of Chapter 71 of the Massachusetts General Laws, said Stabilization Fund to be invested and to retain its own interest earnings as provided by law and further to set up an operational line item to be created to transfer available monies into said Stabilization Fund; or take any other action relative thereto.

Sponsor: Board of Selectmen

Description...

This article would authorize the District to establish a stabilization fund.

Recommendations ...

Selectmen: Recommendation to be made at Town Meeting.

Article 38 Approval of Hillview Golf Course Management Contract for Term in Excess of Three Years

To see if the Town will vote pursuant to G.L. c.30B, §12 to authorize the Hillview Commission to enter into a contract for golf course management services for a term in excess of three (3) years; or what it will do in relation thereto.

Sponsor: Hillview Commission

Description...

This article would authorize the Hillview Commission to enter into a contract for golf course management services for a term in excess of the three year limit established by State Law.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 39 Fund Feasibility Study for Pedestrian/Bicycle Pathway

To see if the Town will vote to raise by taxation and appropriate, or appropriate by transfer from unexpended funds remaining in warrant articles, or appropriate by transfer from any available funds, a sum of money not to exceed \$55,000 to fund a feasibility study to acquire rights for, design and construct a multiuse pathway generally following the abandoned Salem to Lowell rail bed from the Lynnfield to Wilmington lines, including all incidental and related expenses; or what it will do in relation thereto.

Sponsor: Land Utilization Committee

Description...

This article would authorize funding for a feasibility study for a proposed pedestrian/bicycle pathway.

Recommendations ...

Selectmen: Recommendation to be made at Town Meeting.

Article 40 Citizens Petition: Street Betterments and Road Paving: Swan Pond Road

To request Town Meeting approval to raise by taxation and appropriate, or appropriate by transfer of available funds, or authorize appropriation through borrowing, or utilizing the 50/50 betterment cost share, or what it will do in relation thereto, for street betterments and road paving the gravel portion of the residential neighborhood of Swan Pond Road, from its intersection with Adam Street, westerly for a distance of approximately 2,700 feet. The project parameters shall be in a manner consistent with the project and construction cost standards used in paving similar gravel road sections at Swan Pond.

Sponsor: Rosalie Cravotta and others.

Description...

This article would authorize funding to pave a portion of Swan Pond Road.

Recommendations ...

Selectmen: Recommendation to be made at Town Meeting.

And you are directed to serve this Warrant by posting up attested copies, fourteen days at least before the time of holding said meeting, in accordance with the Code of the Town of North Reading.

HEREOF FAIL NOT, and make due return of this Warrant, with your doings thereon, to the Town Clerk, at the time and place of meeting, as aforesaid.

Given under our hands this seventh day of May in the year of our Lord two thousand and eighteen.

BOARD OF SELECTMEN

Michael A. Prisco, Chairman Kathryn M. Manupelli, Vice Chairman Andrew J. Schultz, Clerk Stephen J. O'Leary Robert J. Mauceri

A True Copy: Attest John J. Firriello, Constable

Article 15 FY 2019 Capital Expenditures

To see if the Town will vote to raise by taxation and appropriate, appropriate and transfer from unexpended funds remaining in Warrant Articles of previous years, or appropriate by transfer from available funds or borrow pursuant to any applicable enabling authority, a sum of money for the purchase of items of a capital nature including, but not limited to, the possible projects and funding sources set forth below, and further to authorize the Town Administrator to sell or trade-in items rendered surplus by such purchases; or what it will do in relation thereto.

Project	Department	Cost	Source of Funds
Replacement of INET	IT Department	\$350,000	Bond
Computer Devices 1:1	Schools	\$ 60,000	Free Cash
NPDES Stormwater Compliance	DPW-Engineering	\$ 30,000	Capital Improv. Stabilization
DPW Garage Exhaust Removal System	DPW- Town Buildings	\$ 50,000	Free Cash
Computer Replacement Plan	IT Department	\$ 35,000	Capital Improv. Stabilization
Sidewalk Machine	DPW-Highway Machine	\$ 97,750	Capital Improv. Stabilization
Replace Car 1	Fire	\$ 44,085	Capital Improv. Stabilization
Little School Gym Floor Replacement	Schools	\$ 40,000	Free Cash
Town Roads	DPW-Engineering	\$300,000	Bond
Public Safety Bldg Foundation Repairs	DPW-Town Buildings	\$ 67,200	Capital Improv. Stabilization
Multi Function Activity Vehicle	Schools	\$ 35,000	Capital Improv. Stabilization
Technology Instructional Equipment	Schools	\$ 45,000	Free Cash
DPW Building Roof Replacement	DPW-Town Buildings	\$228,120	Bond
Wheeled Loader	DPW-Highway	\$185,000	Bond
Water Main Rehab and Replacement	Water	\$300,000	Water Enterprise Bond
Water Distribution System Upgrades	Water	\$150,000	Water Enterprise Bond
Recreation Center Paving/IRP Walkways	Recreation	\$ 57,400	Parks/Rec Enterprise Fund

Sponsor: Board of Selectmen

Description...

This article, required by the Town Charter, annually funds the purchase and replacement of capital equipment for various Town Departments including the School Department as recommended by the Capital Improvement Planning Committee.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 16 Rescind Authorization to Borrow

To see if the Town will vote to rescind the authorized, but unissued balances of various borrowing authorizations approved by the Town from time to time, which amounts are no longer needed to pay costs of completing the projects for which they were originally approved, or to take any other action relative thereto.

Sponsor: Board of Selectmen

Description...

This is a routine article seeking to rescind bond authorizations that are no longer needed because the respective projects are completed or have been abandoned.

Recommendations ...

Selectmen: Recommendation to be made at Town Meeting.

Article 17 Reappropriate Previously Approved Funding for Water Distribution and Supply Infrastructure

To see if the Town will vote to amend the votes taken pursuant to Article 14 of the June 5, 2017 Spring Annual Town Meeting and Article 12 of the October 2, 2017 Fall Annual Town Meeting, by changing the purpose of the borrowing authorized by said votes to also include authorization to borrow funds for the purpose of designing and constructing water system improvements in North Reading and Andover to facilitate interconnection with the Andover water system, including but not limited to the development of design plans for the project, the preparation of bid documents, the oversight of permitting and actual construction of such improvements, and everything incidental or related thereto; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article would change the purpose of previously authorized borrowing to construct a potable water supply interconnection with the Massachusetts Water Resources Authority by authorizing the funds to be used for an interconnection with the Town of Andover.

Recommendations ...

Selectmen: Recommendation to be made at Town Meeting.

Finance Committee: Recommendation to be made at Town Meeting.

Article 18 Appropriate Funds for Water Distribution and Supply Infrastructure

To see if the Town will vote to raise by taxation and appropriate, appropriate and transfer from unexpended funds remaining in Warrant Articles of previous years, appropriate by transfer from available funds, and/or borrow a sum of money to supplement amounts appropriated pursuant to Article 14 of the June 5, 2017 Spring Annual Town Meeting and Article 12 of the October 2, 2017 Fall Annual Town Meeting or the purpose of construction associated with a long-term potable water supply solution for the Town, including but not limited to the development of design plans for the project, the preparation of bid documents. the oversight of permitting, actual construction of such improvements, and that to meet this appropriation, the Town Treasurer, with the approval of the Board of Selectmen, be authorized to borrow a sum or sums of money pursuant to Massachusetts General Laws Chapter 44 Section 7 or Section 8, or any other enabling authority, and to issue bonds or notes of the Town therefor, and that any premium received by the Town upon the sale of any bonds or notes approved by this vote, less any such premium applied to the payment of the costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with M.G.L. Chapter 44, Section 20, as amended, thereby reducing the amount authorized to be borrowed to pay such costs by a like amount; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article would authorize additional funds, if necessary, for costs associated with a long-term potable water supply solution.

Recommendations ...

Selectmen: Recommendation to be made at Town Meeting.

Article 19 Fund Retirement Obligations

To see if the Town will vote to raise by taxation and appropriate or appropriate by transfer from available funds a sum of money for the purpose of funding FY 2019 retirement obligations; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article will provide funding for obligations in the anticipated amount of \$180,000 owed to municipal and school employees who are retiring during FY2019. The Town has established a Retirement Trust Fund for this purpose, but due to past early retirements, the Fund is insufficient to meet the obligations. Therefore, additional funding is needed.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 20 Transfer Funds to Other Post Employment Benefits Liability Trust Fund

To see if the Town will vote to raise by taxation and appropriate or appropriate by transfer from available funds, a sum of money to the Other Post Employment Benefits Liability Trust Fund established under Article 19 of the June 3, 2013 Town Meeting; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article supplements a reserve account to pay for future health costs for retirees. The current balance in this account is \$914,528.

Recommendations ...

Selectmen: Recommended.

Article 21 Fund Assessment Field Review

To see if the Town will vote to raise and appropriate, transfer from available funds, or borrow pursuant to any applicable statute, a sum of money to be spent by the Board of Assessors for professional services and other related expenses in connection with a field review of real estate property in the Town as part of an appraisal software conversion; or what it will do in relation thereto.

Sponsor: Board of Assessors

Description...

The Bureau of Local Assessment of the state Department of Revenue requires all communities that convert their real estate property data to conduct a field review of the data that has been converted. The field review is conducted by driving to each property and comparing the old property record card to the new property record card. The process is in place to ensure that taxpayers' property data has been converted accurately. This article would provide funding to engage a firm to complete this process.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 22 Appropriate Money for Special Counsel Legal Expenses

To see if the Town will vote to raise by taxation and appropriate, or appropriate by transfer from unexpended funds remaining in Warrant Articles of previous years, or appropriate by transfer from any available source of funds a sum of money for negotiation, mediation and/or litigation with PMA Consultants, LLC and Dore and Whittier Architects, Inc. concerning the Secondary School Building Project, including any costs incidental or related thereto; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article would provide additional funding for legal expenses related to the Secondary School Building Project.

Recommendations ...

Selectmen: Recommended.

Article 23 Modify Senior Tax Work-Off Program Rebate

To see if the Town will vote, pursuant to the provisions of G.L. c.59, §5K, which the Town previously accepted under Article 5 of the April 3, 2000 Annual Town Meeting, thereby creating a so-called Senior Tax Work-off Program whereby the Board of Selectmen was authorized to establish a program to allow persons over the age of 60 to volunteer to provide services to the Town in exchange for a reduction in the real property tax obligations of such person, to allow the Board to adjust the exemption authorized by the statute by allowing a maximum reduction of the real property tax bill up to a sum certain to be based on 100 volunteer service hours in a given tax year and that the Board of Selectmen shall be authorized to promulgate regulations to implement the Senior Tax Work-off Program subject to and in accordance with the limitations imposed by G.L. c.59, §5K, including making any of the optional adjustments authorized by G.L. 59, §5K as it may be amended from time to time; and that such regulations shall be adopted at an open meeting for which notice of such action was properly provided under the Open Meeting Law, and any regulations promulgated by the Board of Selectmen shall be posted in the offices of the Board of Selectmen, Town Clerk and Board of Assessors, and on the Town's website; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article seeks to modify the existing program by raising the amount of the rebate and increasing the number of hours worked by participants in the program. A dollar amount will be available at Town Meeting.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 24 Establish Stabilization Fund for Participating Funding Agreement

To see if the Town will vote to accept the provisions of M.G.L. Chapter 40, Section 5B, for the purpose of creating a Special Purpose Stabilization Fund; such fund to be used for the future payment of costs associated with the Town's share of health insurance costs; and further, to see what sums the Town will vote to appropriate, and also to raise, borrow pursuant to any applicable statute, or transfer from available funds to be placed in said special purpose stabilization fund; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article seeks to create a fund into which money may be transferred to pay for the Town's portion of future employee health insurance costs.

Recommendations ...

Selectmen: Recommended.

Article 25 Amend Code of North Reading and Act on 102-104 Lowell Road Regulatory Inspections Revolving Fund

To see if the Town will vote pursuant to the provisions of General Laws, Chapter 44, Section 53E½, as most recently amended, to amend the Code of North Reading General By-Laws, Chapter 66 – Finance, Article 1, Revolving Funds, § 66-1, Establishment of Revolving Accounts, by adding to the end of the list of Revolving Funds a new Revolving Fund Account entitled "102-104 Lowell Road Regulatory Inspections" as follows:

PROGRAM or PURPOSE	DEPARTMENT RECEIPTS	REPRESENTATIVE or BOARD AUTHORIZED TO SPEND
102-104 Lowell Road Regulatory Inspections	Received in connection with redevelopment of 102 and 104 Lowell Road	Town Administrator or Designee

or what it will do in relation thereto

Sponsor: Board of Selectmen

Description...

This article seeks to amend the General Bylaws by creating a new revolving fund to pay for inspections associated with the development of 102-104 Lowell Road. Permit fees associated with the development would be deposited into this fund.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 26 Establish Revolving Fund Expenditure Limits

To see if the Town will vote pursuant to the provisions of G.L. c.44, §53E½, as most recently amended, to establish Fiscal Year 2019 limitations on expenditures from the revolving funds established by the Code of North Reading General By-Laws, Chapter 66 – Finance, Article 1, Revolving Funds, § 66-1, Establishment of Revolving Accounts, with such limitations to remain applicable from fiscal year to fiscal year until such time as amended by Town Meeting prior to July 1 for the ensuing fiscal year, and with the spending limits for the revolving fund proposed under Article 25 shown in bold, italic text, all as follows:

Conservation (Wetland Protection) Damon Tavern (Maintenance and Repair of Damon Tavern) Rain Barrel (purchasing additional rain barrels and related costs) Recycling Promotion (meeting the expenses of recycling programs) Department of Elder Affairs (providing assistance for the operation of elderly related programs) Emergency Management "All Hazards" (meeting the expenses related to assisting in the cleanup of spills of hazardous materials) Youth Services (meeting the expenses of the Youth Services Department's salaries and/or expenses) Library Activity Room (upkeep and maintenance of the library building) Board of Health Clinic (meet expenses for routine immunization and emergency dispensing clinics	Program or Purpose	FY Spending Limit
Repair of Damon Tavern) Rain Barrel (purchasing additional rain barrels and related costs) Recycling Promotion (meeting the expenses of recycling programs) Department of Elder Affairs (providing assistance for the operation of elderly related programs) Emergency Management "All standards" (meeting the expenses related to assisting in the cleanup of spills of hazardous materials) Youth Services (meeting the expenses of the Youth Services Department's salaries and/or expenses) Library Activity Room (upkeep and maintenance of the library building) Board of Health Clinic (meet expenses for routine immunization and emergency dispensing clinics	Conservation (Wetland Protection)	\$100,000
Rain Barrel (purchasing additional rain barrels and related costs) Recycling Promotion (meeting the expenses of recycling programs) Department of Elder Affairs (providing assistance for the operation of elderly related programs) Emergency Management "All Hazards" (meeting the expenses related to assisting in the cleanup of spills of hazardous materials) Youth Services (meeting the expenses of the Youth Services Department's salaries and/or expenses) Library Activity Room (upkeep and maintenance of the library building) Board of Health Clinic (meet expenses for routine immunization and emergency dispensing clinics	Damon Tavern (Maintenance and	\$78,000
rain barrels and related costs) Recycling Promotion (meeting the expenses of recycling programs) Department of Elder Affairs (providing assistance for the operation of elderly related programs) Emergency Management "All \$15,000 Hazards" (meeting the expenses related to assisting in the cleanup of spills of hazardous materials) Youth Services (meeting the expenses of the Youth Services Department's salaries and/or expenses) Library Activity Room (upkeep and maintenance of the library building) Board of Health Clinic (meet expenses for routine immunization and emergency dispensing clinics	Repair of Damon Tavern)	
Recycling Promotion (meeting the expenses of recycling programs) Department of Elder Affairs (providing assistance for the operation of elderly related programs) Emergency Management "All \$15,000 Hazards" (meeting the expenses related to assisting in the cleanup of spills of hazardous materials) Youth Services (meeting the expenses of the Youth Services Department's salaries and/or expenses) Library Activity Room (upkeep and maintenance of the library building) Board of Health Clinic (meet expenses for routine immunization and emergency dispensing clinics	Rain Barrel (purchasing additional	\$5,000
expenses of recycling programs) Department of Elder Affairs (providing assistance for the operation of elderly related programs) Emergency Management "All \$15,000 Hazards" (meeting the expenses related to assisting in the cleanup of spills of hazardous materials) Youth Services (meeting the expenses of the Youth Services Department's salaries and/or expenses) Library Activity Room (upkeep and maintenance of the library building) Board of Health Clinic (meet expenses for routine immunization and emergency dispensing clinics	rain barrels and related costs)	
Department of Elder Affairs (providing assistance for the operation of elderly related programs) Emergency Management "All \$15,000 Hazards" (meeting the expenses related to assisting in the cleanup of spills of hazardous materials) Youth Services (meeting the expenses of the Youth Services Department's salaries and/or expenses) Library Activity Room (upkeep and maintenance of the library building) Board of Health Clinic (meet expenses for routine immunization and emergency dispensing clinics	Recycling Promotion (meeting the	\$5,000
(providing assistance for the operation of elderly related programs) Emergency Management "All \$15,000 Hazards" (meeting the expenses related to assisting in the cleanup of spills of hazardous materials) Youth Services (meeting the expenses of the Youth Services Department's salaries and/or expenses) Library Activity Room (upkeep and maintenance of the library building) Board of Health Clinic (meet expenses for routine immunization and emergency dispensing clinics	expenses of recycling programs)	
operation of elderly related programs) Emergency Management "All \$15,000 Hazards" (meeting the expenses related to assisting in the cleanup of spills of hazardous materials) Youth Services (meeting the expenses of the Youth Services Department's salaries and/or expenses) Library Activity Room (upkeep and maintenance of the library building) Board of Health Clinic (meet expenses for routine immunization and emergency dispensing clinics	Department of Elder Affairs	\$12,000
programs) Emergency Management "All \$15,000 Hazards" (meeting the expenses related to assisting in the cleanup of spills of hazardous materials) Youth Services (meeting the expenses of the Youth Services Department's salaries and/or expenses) Library Activity Room (upkeep and maintenance of the library building) Board of Health Clinic (meet expenses for routine immunization and emergency dispensing clinics	(providing assistance for the	
Emergency Management "All \$15,000 Hazards" (meeting the expenses related to assisting in the cleanup of spills of hazardous materials) Youth Services (meeting the expenses of the Youth Services Department's salaries and/or expenses) Library Activity Room (upkeep and maintenance of the library building) Board of Health Clinic (meet expenses for routine immunization and emergency dispensing clinics	operation of elderly related	
Hazards" (meeting the expenses related to assisting in the cleanup of spills of hazardous materials) Youth Services (meeting the expenses of the Youth Services Department's salaries and/or expenses) Library Activity Room (upkeep and maintenance of the library building) Board of Health Clinic (meet expenses for routine immunization and emergency dispensing clinics	programs)	
related to assisting in the cleanup of spills of hazardous materials) Youth Services (meeting the expenses of the Youth Services Department's salaries and/or expenses) Library Activity Room (upkeep and maintenance of the library building) Board of Health Clinic (meet expenses for routine immunization and emergency dispensing clinics	Emergency Management "All	\$15,000
spills of hazardous materials) Youth Services (meeting the expenses of the Youth Services Department's salaries and/or expenses) Library Activity Room (upkeep and maintenance of the library building) Board of Health Clinic (meet expenses for routine immunization and emergency dispensing clinics	Hazards" (meeting the expenses	
Youth Services (meeting the expenses of the Youth Services Department's salaries and/or expenses) Library Activity Room (upkeep and maintenance of the library building) Board of Health Clinic (meet expenses for routine immunization and emergency dispensing clinics \$80,000 \$15,000 \$25,000	120 1	
expenses of the Youth Services Department's salaries and/or expenses) Library Activity Room (upkeep and maintenance of the library building) Board of Health Clinic (meet \$25,000 expenses for routine immunization and emergency dispensing clinics	spills of hazardous materials)	
Department's salaries and/or expenses) Library Activity Room (upkeep and maintenance of the library building) Board of Health Clinic (meet \$25,000 expenses for routine immunization and emergency dispensing clinics	Youth Services (meeting the	\$80,000
expenses) Library Activity Room (upkeep and maintenance of the library building) Board of Health Clinic (meet expenses for routine immunization and emergency dispensing clinics	expenses of the Youth Services	
Library Activity Room (upkeep and maintenance of the library building) Board of Health Clinic (meet \$25,000 expenses for routine immunization and emergency dispensing clinics	Department's salaries and/or	
maintenance of the library building) Board of Health Clinic (meet \$25,000 expenses for routine immunization and emergency dispensing clinics		
Board of Health Clinic (meet \$25,000 expenses for routine immunization and emergency dispensing clinics	Library Activity Room (upkeep and	\$15,000
expenses for routine immunization and emergency dispensing clinics	maintenance of the library building)	
and emergency dispensing clinics	Board of Health Clinic (meet	\$25,000
	expenses for routine immunization	
102-104 Lowell Road Regulatory \$450,000	and emergency dispensing clinics	
	102-104 Lowell Road Regulatory	\$450,000
Inspections (safety inspections		
for development and construction		
at 102-104 Lowell Road)	at 102-104 Lowell Road)	

or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article would authorize limitations on expenditures for each fund which would remain in place unless amended by a future Town Meeting, eliminating the need to reauthorize each fiscal year.

Recommendations ...

Selectmen: Recommended.

Article 27 Home Rule Petition - Charter Amendment – Change Title of Board of Selectmen

To see if the Town will vote to authorize the Board of Selectmen to petition the General Court for a special act amending the Charter of the Town of North Reading to change the title of the Board of Selectmen to the Select Board by replacing references to the "Board of Selectmen" with "Select Board" and "Selectman" with "Select Board Member", and clarifying that the "Select Board" shall, except as otherwise provided in said Charter, have all the powers and duties of a board of selectmen for purposes of the General Laws provided, however, that the General Court may make clerical or editorial changes of form only to the bill, unless the Board of Selectmen approve amendments to the bill before enactment by the General Court; and provided further that the Board of Selectmen is hereby authorized to approve amendments which shall be within the scope of the general public objectives of this petition; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article seeks to petition the General Court to amend the Town Charter by changing the words "Board of Selectmen" to "Select Board" and "Selectman" with "Select Board Member."

Recommendations ...

Selectmen: Recommended.

Finance Committee: No Action Required.

Article 28 Amend Code - General Bylaws - Change Title of Board of Selectmen

To see if the Town will vote to amend the Code of the Town of North Reading, General Bylaws, to replace references to the (1) "Board of Selectmen" with "Select Board", all as set forth below, with such amendments to take effect upon the effective date of the home rule petition authorized in Article 27:

- (1) Delete the words "Board of Selectmen" in each place in which they appear, and insert in place thereof the words, "Select Board",
- (2) Delete the word "Selectmen" in each place where it appears by itself (i.e., not following the words "board of"), including, but not limited to, in the title of Sections 5-1 and 5-7 and in the text of Sections 1-7, 5-2, 5-26, 23-6 through 23-9, 128-2, 152-5, 152-6, and 152-7, and insert in place thereof the words "Select Board";
- (3) Insert the following new sentence at the conclusion of Section 5-1, "The Select Board shall have all the powers and duties of a Board of Selectmen for purposes of the General Laws except as may otherwise be provided by the Town Charter,";

or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article seeks to amend the General Bylaws by changing the words "Board of Selectmen" to "Select Board" and "Selectman" with "Select Board Member" for consistency with changes to the Town Charter under Article 27.

Recommendations ...

Selectmen: Recommended.

Finance Committee: No Action Required.

Article 29 Amend Code – Zoning Bylaws – Change Titles of Board of Selectmen and Selectmen

To see if the Town will vote to amend the Code of the Town of North Reading, Zoning Bylaws, to replace all references to the (1) "Board of Selectmen" with "Select Board", and (2) "Selectmen" with "Select Board"; all as set forth below, with such amendments to take effect upon the effective date of the home rule petition authorized in Article 27:

- (1) Delete the words "Board of Selectmen" in each place in which they appear, and insert in place thereof the words, "Select Board", and
- (2) Delete the word "Selectmen" in each place where it appears by itself (i.e., not following the words "board of ") and insert in place thereof the words "Select Board";

or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article seeks to amend the Zoning Bylaws by changing the words "Board of Selectmen" to "Select Board" for consistency with changes to the Town Charter and the General Bylaws under under Articles 27 and 28.

Recommendations ...

Selectmen: Recommended.

Finance Committee: No Action Required.

Article 30 Home Rule Petition - Charter Amendment – Change Title of Town Administrator

To see if the Town will vote to authorize the Board of Selectmen to petition the General Court for a special act amending the Charter of the Town of North Reading to change the title of the "Town Administrator" to "Town Manager" in each place in which it appears in said Charter; provided, however, that the General Court may make clerical or editorial changes of form only to the bill, unless the Board of Selectmen approve amendments to the bill before enactment by the General Court; and provided further that the Board of Selectmen is hereby authorized to approve amendments which shall be within the scope of the general public objectives of this petition; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article seeks to petition the General Court to amend the Town Charter by changing the words "Town Administrator" to "Town Manager."

Recommendations ...

Selectmen: Recommended.

Finance Committee: No Action Required.

Article 31 Amend Code – General Bylaws – Change Title of Town Administrator

To see if the Town will vote to amend the Code of the Town of North Reading, General Bylaws, to replace references to the "Town Administrator" with "Town Manager" in each place in which it appears in such bylaws, all as set forth below, with such amendments to take effect upon the effective date of the home rule petition authorized in Article 30, or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article seeks to amend the General Bylaws by changing the words "Town Administrator" to "Town Manager" for consistency with changes to the Town Charter under Article 30.

Recommendations ...

Selectmen: Recommended.

Finance Committee: No Action Required.

Article 32 Home Rule Petition - Charter Amendment - Town Meeting Dates

To see if the Town will vote to authorize the Board of Selectmen to petition the General Court for a special act amending the Charter of the Town of North Reading to authorize the first session of the spring Annual Town Meeting to be held on any date in June not in conflict with a religious or legal holiday to consider and adopt an annual operating and capital budget, and to act on other financial matters, as well as to consider and act upon such other business as may properly come before the meeting; and the first session of the fall Annual Town Meeting to be held on any date in October, not in conflict with a religious or legal holiday to consider and act on matters of planning, zoning, subdivision control, building codes, and all other matters of a by-law nature, as well as to consider and act upon such other business as may properly come before the meeting, including financial matters; and that the dates for the June and October Annual town meetings shall be set by the Selectmen at a public hearing held annually during a regularly scheduled meeting of the board to be held before March 31st. provided, however, that the General Court may make clerical or editorial changes of form only to the bill, unless the Board of Selectmen approve amendments to the bill before enactment by the General Court; and provided further that the Board of Selectmen is hereby authorized to approve amendments which shall be within the scope of the general public objectives of this petition; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article seeks to petition the General Court to amend the Town Charter by allowing the Board of Selectmen to choose any date in June or October, not in conflict with a religious or legal holiday, to hold Town Meeting, rather than the current restriction to the first available Monday of these months.

Recommendations ...

Selectmen: Recommended.

Article 33 Amend Code – General Bylaws – Section 172-4 Admission; Quorum

To see if the Town will vote to amend the Code of the Town of North Reading, General Bylaws, Chapter 172-4 Admission; Quorum by deleting Section 172-4 in its entirety and inserting in place thereof the following:

"§ 172-4 Admission; Quorum. The Board of Registrars shall appoint tellers who shall permit only registered voters to enter upon the floor of the meeting place of any Town Meeting. Any number of registered voters present shall constitute a quorum sufficient for any session of an Annual Town Meeting. One hundred fifty (150) registered voters shall constitute a quorum sufficient to conduct business at any session of a Special Town Meeting."; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article would remove the quorum requirement for any session of any Annual Town Meetings but leave in place the requirement of 150 voters for all sessions of any Special Town Meetings.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommendation to be made at Town Meeting.

Article 34 Amend Code – General By-Laws – Section 158-9 Snow Removal on Streets and Sidewalks

To see if the Town will vote to amend or delete Chapter 158-9 of the Code of North Reading, Snow Removal on Streets and Sidewalks; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article would authorize the existing General Bylaw to be amended or deleted.

Recommendations ...

Selectmen: Recommendation to be made at Town Meeting.

Finance Committee: Recommendation to be made at Town Meeting.

Article 35 Amend Code - General By-Laws - Add New Section: Kennels

To see if the Town will vote to amend the Code of North Reading General By-laws Chapter 23 – Animals, by adding a new section §23-13 – "Kennels" as follows; and to amend the list of fines under Chapter 1, General Provisions § 1-5B(3), Violations and Penalties, to include those specified under §23-13; or what it will do in relation thereto:

§23-13. Kennels

A. The term "kennel" shall include all those as specified and defined under MGL c. 140, §136A.

- B. The provisions of all sections of MGL c. 140, §§ 137A through 137D shall apply to kennels established under this by-law.
- C. Kennels shall be allowed only to the extent permitted in accordance with §200-35 of the North Reading Zoning By-laws.
- D. Kennel licenses shall be issued annually by the Town Clerk's Office after proof has been provided to the Town Clerk's office that said kennel has passed an annual inspection by an animal control officer in accordance with the provisions of MGL c. 140, §137A.
- E. The licensing fee for each kennel shall be in accordance with the Town Clerk's fee schedule established under authority of MGL c. 40, §22F.
- F. Licensing period; application for and issuance of license.
 - (1) The licensing period for each kennel shall be from January 1 through December 31.
 - (2) The application and issuance of a kennel license shall be required annually by January 31 or within thirty (30) days of the inspection by the animal control officer, whichever is later.
- G. Enforcement; violations and penalties.
 - (1) This by-law shall be enforceable through the non-criminal disposition process provided for under §1-5 of these by-laws. The penalty for violation shall be: first offense: warning; second offense: one hundred dollars (\$100.); third offense: two hundred dollars (\$200.). Each day or portion thereof during which a violation continues shall constitute a separate offense.
 - (2) Failure to apply for and obtain an annual kennel license following a third offense shall result in suspension of the operation of the kennel until said kennel license has been obtained.
- H. This by-law shall be enforced by the Police Chief or his designee, or the Zoning Enforcement Officer.
- I. The invalidity of any portion or provision of this by-law shall not invalidate any other portion or provision thereof.

Sponsor: Board of Selectmen

Description...

This article would amend the General Bylaws by adding a process for the licensing of Kennels in North Reading in accordance with State Law but only as permitted under the Town Zoning Bylaws.

Recommendations ...

Selectmen: Recommendation to be made at Town Meeting.

Article 36 Application of Bond Premium

To see if the Town will vote to supplement each prior vote of the Town that authorizes the borrowing of money to pay costs of capital projects to provide that, in accordance with Chapter 44, Section 20 of the General Laws, the premium received by the Town upon the sale of any bonds or notes thereunder, less any such premium applied to the payment of the costs of issuance of such bond or notes, may be applied to pay project costs and the amount authorized to be borrowed for each such project shall be reduced by the amount of any such premium so applied; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article would permit the Town to apply any future bond premium on any previously authorized borrowing authorization to be used to pay project costs for their respective project and reduce the amount of the borrowing authority, accordingly.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 37 Establish Regional School District Stabilization Fund

To see if the Town will vote pursuant to Section 16G½ of Chapter 71 of the Massachusetts General Laws to approve the creation of a stabilization fund by the Northeast Metropolitan Regional Vocational Technical School District, consistent with the August 10, 2017 vote of the Northeast Metropolitan Regional Vocational Technical School District Committee on to establish a Stabilization Fund, pursuant to Section 16G½ of Chapter 71 of the Massachusetts General Laws, said Stabilization Fund to be invested and to retain its own interest earnings as provided by law and further to set up an operational line item to be created to transfer available monies into said Stabilization Fund; or take any other action relative thereto.

Sponsor: Board of Selectmen

Description...

This article would authorize the District to establish a stabilization fund.

Recommendations ...

Selectmen: Recommendation to be made at Town Meeting.

Article 38 Approval of Hillview Golf Course Management Contract for Term in Excess of Three Years

To see if the Town will vote pursuant to G.L. c.30B, §12 to authorize the Hillview Commission to enter into a contract for golf course management services for a term in excess of three (3) years; or what it will do in relation thereto.

Sponsor: Hillview Commission

Description...

This article would authorize the Hillview Commission to enter into a contract for golf course management services for a term in excess of the three year limit established by State Law.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 39 Fund Feasibility Study for Pedestrian/Bicycle Pathway

To see if the Town will vote to raise by taxation and appropriate, or appropriate by transfer from unexpended funds remaining in warrant articles, or appropriate by transfer from any available funds, a sum of money not to exceed \$55,000 to fund a feasibility study to acquire rights for, design and construct a multiuse pathway generally following the abandoned Salem to Lowell rail bed from the Lynnfield to Wilmington lines, including all incidental and related expenses; or what it will do in relation thereto.

Sponsor: Land Utilization Committee

Description...

This article would authorize funding for a feasibility study for a proposed pedestrian/bicycle pathway.

Recommendations ...

Selectmen: Recommendation to be made at Town Meeting.

Article 40 Citizens Petition: Street Betterments and Road Paving: Swan Pond Road

To request Town Meeting approval to raise by taxation and appropriate, or appropriate by transfer of available funds, or authorize appropriation through borrowing, or utilizing the 50/50 betterment cost share, or what it will do in relation thereto, for street betterments and road paving the gravel portion of the residential neighborhood of Swan Pond Road, from its intersection with Adam Street, westerly for a distance of approximately 2,700 feet. The project parameters shall be in a manner consistent with the project and construction cost standards used in paving similar gravel road sections at Swan Pond.

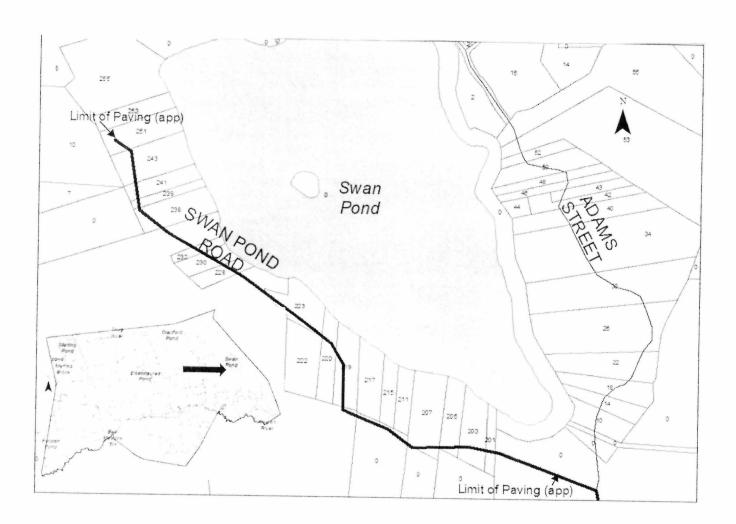
Sponsor: Rosalie Cravotta and others.

Description...

This article would authorize funding to pave a portion of Swan Pond Road.

Recommendations ...

Selectmen: Recommendation to be made at Town Meeting.



And you are directed to serve this Warrant by posting up attested copies, fourteen days at least before the time of holding said meeting, in accordance with the Code of the Town of North Reading.

HEREOF FAIL NOT, and make due return of this Warrant, with your doings thereon, to the Town Clerk, at the time and place of meeting, as aforesaid.

Given under our hands this seventh day of May in the year of our Lord two thousand and eighteen.

BOARD OF SELECTMEN

Michael A. Prisco, Chairman Kathryn M. Manupelli, Vice Chairman Andrew J. Schultz, Clerk Stephen J. O'Leary Robert J. Mauceri

A True Copy: Attest John J. Firriello, Constable