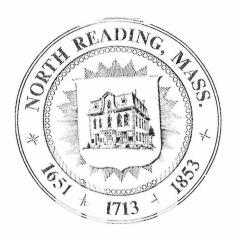
TOWN OF NORTH READING MASSACHUSETTS

ANNUAL

TOWN MEETING WARRANT

AND

REPORT OF THE FINANCE COMMITTEE



MONDAY, JUNE 5, 2017

7:00 P.M.

Daniel H. Shay Performing Arts Center, North Reading High School, Park Street
Please bring this book with you to the Town Meeting.

PROCEDURE FOR TOWN MEETING

- 1. Moderator presides, using Roberts Rules of Order, except as provided by the General Laws, the Charter and By-Laws.
- 2. Articles in the warrant are considered in the order in which they appear, but voters may move to consider them out of order. (This takes a 4/5 vote of the Town Meeting.)
- 3. In order for an article to be considered by Town Meeting, it must be moved and seconded. The article is then open for debate by all in attendance.
- 4. To speak at Town Meeting, stand and say Mr. Moderator. After being recognized by the Moderator, state name and address before making any remarks.
- 5. Debate may be ended by a voter's "Move the question."
- 6. Amendments to original motion must be presented in writing to the Moderator. Upon being seconded and discussed, the Moderator calls for a vote. If passed, the original motion, as amended, is then voted.
- 7. Reconsideration of a vote is permitted only once and only at that session of Town Meeting.

The above information was prepared by the North Reading League of Women Voters.

A CITIZEN'S CHECKLIST FOR TOWN MEETING

To be considered on each vote:

- 1. **IS IT NECESSARY?** Or is it something that is not really needed or perhaps already being provided by a private or public group?
- 2. **CAN WE AFFORD IT?** Remember, there is no limit to what we would like, but there is a limit to what we can afford.
- 3. WHAT WILL IT ULTIMATELY COST? Many proposals are like icebergs only a small fraction of the total cost is apparent on the surface.
- 4. **HOW WILL IT AFFECT BASIC LIBERTIES?** If it imposes unreasonable or illegal restraints on your life or that of others it should be vigorously opposed.
- 5. **IS IT IN THE BALANCED BEST INTEREST OF ALL?** If it is designed to benefit a small group of special interests, while taking unfair advantage of others, work for its defeat.
- 6. **IS IT A "FOOT IN THE DOOR" PROPOSITION?** Compromising a little now may bring an oppressive burden later, either in more regulations or more taxes or a combination of both.
- 7. **DOES IT PLACE TOO MUCH POWER IN THE HANDS OF ONE INDIVIDUAL OR GROUP?** Once the decisive power is granted to a non-elected public official or a commission as a municipal authority, the private citizen lose effective control.
- 8. **IS ITS APPEAL BASED ON EMOTIONAL PROPAGANDA OR FACTS?** The further a proposition gets away from facts, the more critical one should be.

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REPORT OF THE FINANCE COMMITTEE JUNE TOWN MEETING - 2017

Through the hard work of town and school departments, the School Committee, Finance Committee, the Financial Planning Committee and the Board of Selectman, we are pleased to report that budget gaps for FY2018 have been closed. Many tough decisions had to be made throughout the process, at the price of various expanded offerings. The school's initiative to continue to improve the educational opportunities offered our children - "NRPS 2021" - contains many thoughtful additions. Unfortunately, due to tight money most of these initiatives will have to await funding. The municipal government also had to postpone various projects. Both budgets are level funded for FY2018 through diligent budget cutting and postponement of various items.

The Finance Committee continues to be very concerned with the escalating costs of providing level services to the town. The cost of goods and services continues to rise outpacing revenues generated. It is imperative that we all work together to identify long term solutions to structural issues. Preliminary projections for the next several years indicate substantial deficits are likely.

Health care for school and municipal employees as well as retirees continues to be a major budget driver. Through some new innovative programs, we have managed to contain major increases to this budget item for FY2018, but we can safely assume that next year it may not be as easily contained. Salary contractual obligations consume the larger part of our budgets; several contracts are currently in negotiation or about to be negotiated. The Finance Committee hopes that these can be settled satisfactorily with an eye towards the long term impact to the budgets.

We are very fortunate that through the hard work of the Board of Selectmen, the Economic Development Committee, the CPC, as well as other officials, the Berry Property is in the process of being sold. In the coming years this sale will bring much needed relief to the town. However, assuming all goes smoothly, it will be 3-4 years before the full benefits of this sale are realized. The project will offer increased real estate taxes helping to fund our schools and town for years to come. We must also do additional work towards growing our tax base, which includes commercial development especially along Route 28 and Concord Street. Expanding our commercial tax base is essential to the long-term sustainability of our operating budget.

We have come a long way over the past few years with several major projects underway. The Berry property is one such project but we are also joining the MWRA which will assure quality water to the town. This is a substantial project which comes with a large initial price tag; the completed project will offer not only the security of water on a consistent basis but also ultimately at a somewhat lower price.

The Capital Improvement Planning Committee (Capital) has approved various large cap projects for FY2018 to recommend to the Board of Selectmen. This committee works to recommend needed projects, while keeping our bonding at a manageable level. There is never enough money available for all requests; the committee must decide which projects need immediate funding and which requests can await future funding. These aren't easy decisions since all projects are worthy of consideration. In making these decisions, costs of

postponement, town safety, and the effect on the Capital Budget are all major considerations. You will be asked to vote on the capital budget in this warrant.

The Finance Committee recommends that the Stabilization Fund be maintained at 5% of net revenue (the sum of the levy limit, state aid and local receipts). Currently the Stabilization Fund level is at \$2,255,706. To bring this fund up to the recommended level an additional \$477,104 is necessary. No new monies will be added to this fund at June Town Meeting however we must seriously consider adding to this fund on an ongoing basis. The purpose of this fund is to protect the town in a true emergency and to help sustain our bond rating. It demonstrates the financial health of the town.

The Finance Committee overseas a Reserve Fund. This fund is used to cover unanticipated needs during the year. For example, an emergency repair when a department has exhausted their maintenance budget. Monies remaining in the Reserve Fund at the end of the fiscal year become Free Cash. This year a request from Elder Services to augment their van driver salary was approved. The current balance in the Reserve Fund is \$103,955.38.

The Finance Committee looks forward to the continued cooperative efforts of the town and school committee, boards, departments and citizens as we all work together to address the challenges of the coming years.

We wish to thank the Town Finance Director Elizabeth Rourke, Town Administrator Mike Gilleberto, School Supt. Jon Bernard, School Dept. Director of Finance and Operations Mike Connelly, the School Committee, and the Town Financial Planning Committee for their help in making the hard decisions necessary during this budget process.

Respectfully Submitted,

Abby Hurlbut, Chair Ben Gamer, Vice Chair Richard Johnson, Clerk Jay Sultan Ted Haggerty Vinnie Ruschioni Joe Foti Don Kelliher Dan Pulver

TOWN of NORTH READING REVENUE FORECAST June 5, 2017

TAVE0	=	FY 2017 Budget	FY 2018 Projection
TAXES:	PRIOR YEAR ADJUSTED LEVY LIMIT AMENDED FY 2014 NEW GROWTH	39,546,365	41,028,916
	ADD 2.5%	988,659	1,025,723
	NEW GROWTH	493,892	375,000
	ADJUSTED LEVY LIMIT	41.028,916	42,429,639
	DEBT EXCLUSION - PERMANENT	1,745,304	1,690,621
	DEBT EXCLUSION - HIGH SCHOOL/MIDDLE EXCESS LEVY CAPACITY	4.574,369	4,630,200
	TOTAL TAXES	(6,360) 47,342,229	40.750.460
		47,342,229	48,750,460
STATE AL	D: CHERRY SHEET - EXPANDED		
	CHAPTER 70 UNRESTRICTED GENERAL GOVERNMENT AID	6,937,937	7,010,717
	ANNUAL FORMULA LOCAL AID VETERANS' BENEFITS	1,707,214	1,773,795
	POLICE CAREER INCENTIVE	182,016	171,638
	EXEMPTIONS: BLIND, ELDERLY, SURV SP	41,609	39,888
	CHAPTER TUITION REIMBURSEMENT		00,000
	SCHOOL LUNCH -OFFSET RECEIPT		
	PUBLIC LIBRARIES - OFFSET RECEIPT	15,550	16,523
	STATE OWNED LAND	35,326	35,292
	_	8,919,652	9,047,853
STATE AI	D: OTHER SBAB REIMBURSEMENT		
	TOTAL STATE AID	243,393	243,393
LOCAL RE		9,163,045	9,291,246
	MOTOR VEHICLE EXCISE	2,400,000	2,450,000
	PENALTIES & INTEREST	220,000	220,000
	PAYMENT IN LIEU OF TAXES	254,000	254,000
	TRASH FEE	960,000	960,000
	FEES	150,000	150,000
	CEMETERY	25,000	25,000
	DEPARTMENTAL REVENUE LICENSES & PERMITS	35,000	40,000
	FINES & FORFEITS	385,000	395,000
	INVESTMENT INCOME	15,000	15,000
	MUNICIPAL MEDICAID	10,000 50,000	10,000
	MISC. RECURRING- MEALS TAX	210,000	50,000 215,000
	MISC. NON-RECURRING	-	213,000
	TOTAL LOCAL RECEIPTS	4,714,000	4,784,000
	REVENUE SUB-TOTAL	61,219,274	62,825,706
OTHER FI	NANCING SOURCES:		
	TRNSFR FR RESERVE SEPTIC LOANS	15,872	15,872
	DEBT SERVICE STABILIZATION FUND	620,000	1,051,637
	CIPC-DEBT SERVICE STABILIZATION FUND		122,029
	DEBT EXCLUSION/BATCH PREMIUM	43,916	43,916
	TRANSFER FROM CELL TOWER ACCT.	250,000	300,000
	TRANSFER FROM CONCOM ACCT.	*.	
	TRANSFER FROM CEMETERY ACCT.	10,000	10,000
	TRANSFER FROM PERPETUAL CARE TRNSFR FROM AMBULANCE RESERVE	20,000	20,000
	TRANSFER FROM WATER (INDIRECT)	555,126	566,228
	TRANSFER FROM RECREATION (INDIRECT)	432,417	445,521
	TRANSFER FROM SOLID WASTE STAB	15,637	3,200
	TRANSFER FROM TOWN OWNED LAND	-	-
	TRANSFER FROM PREMIUM FOR SALE OF BONDS	86,733	-
	TRANSFER FROM STABILIZATION	00,733	_
	OTHER POST EMPLOYMENT TRUST FUND	230,000	250,000
	HEALTH INSURANCE TRUST FUND	50,000	50,000
	USE OF FREE CASH		-
		2,329,701	2,878,403
	TOTAL GENERAL FUND REVENUE	63,548,975	65,704,109
	Expenditures	63,548,975	65,704,109
	Variance	0	0

TOWN of NORTH READING FY18 APPROPRIATION PROJECTION June 5, 2017

APPROPRIATIONS:

APPROPRIATIONS:		
	FY17	FY18 Selectmen
DEPARTMENT	Revised Budget	Recommendations
SELECTMEN	23,413	24.014
MODERATOR	50	50
TOWN ADMIN. SALARY POOL	377,023	419,600
FINANCE COMMITTEE	454,009	502,521
RESERVE FUND	2,025	2,050
FINANCE DIRECTOR	110,000 73,703	135,200
ACCOUNTING	288,723	188,096 192,119
ASSESSING	219,991	234,468
TREASURY	58,499	64,287
COLLECTION	266,705	279,383
LEGAL COUNSEL	128,000	115,000
INFO SYSTEMS Info Systems Capital	428,342	467,885
TOWN CLERK and Elections	15,000	15,000
Town Clerk Misc. Capital	251,155	227,724
CONSERVATION COMM.	2,000	0
COMMUNITY PLANNING	32,891 152,959	34,580
CPC Misc. Capital	0	163,102 0
BOARD OF APPEALS	14,831	22,057
POLICE DEPARTMENT	3,712,775	3,845,779
Police Misc. Capital FIRE DEPARTMENT	102,539	105,186
Fire Misc. Capital	3,035,041	3,115,246
CODE ENFORCEMENT	33,100	42,850
EMERGENCY MANAGEMENT	227,252	235,617
DEPT. of PUBLIC WORKS	3,478 2,017,522	3,478
DPW Misc. Capital	27,675	2,099,768
FUEL	175,496	83,000 150,000
SANITATION	952,664	968,749
HEALTH	225,038	219,059
ELDER SERVICES	149,622	156,839
Elder Services Misc. Capital VETERANS' SERVICES	0	0
LIBRARY	362,655	344,301
RECREATION	511,528	540,530
YOUTH SERVICES	211,099 55,478	211,099
GENERAL GOVT. SUB TOTAL	14,702,281	57,127 15,265,765
SCHOOL OPERATIONS	20.540.440	
GEN. GOVT. & SCHOOL SUB TOTAL	28,546,142	29,633,545
UNAPPROPRIATED and OTHER SHARED COSTS:	43,248,423	44,899,310
CAPITAL IMPROVEMENT PLAN REGIONAL SCHOOL ASSESSMENT	150,500	175,000
DEBT SERVICE NON-EXEMPT	706,102	583,440
DEBT SERVICE EXEMPT	1,270,384	1,269,892
DEBT SERVICE - SHORT TERM INTEREST	6,662,213 78,025	6,608,130
EMPLOYEE BENEFITS	10,059,258	69,937
OTHER POST EMPLOYMENT BENEFITS	250,000	10,531,821 300,000
TO CAPITAL IMPROVEMENT STABILIZATION & STABILIZATION	200,000	0
STATE & COUNTY CHARGES	162,993	177,559
CHERRY SHEET OFFSETS	15,550	16,048
EXCESS CAPACITY NOT APPROPRIATED RESERVE for ABATE & EXEMPT.		0
SNOW & ICE DEFICIT	239,558	255,000
RETIREMENTS	221,159	275,000
GENERAL LIABILITY INSURANCE	166,000 318,810	207,179
RAISE & APPROPRIATE FOR OTHER ARTICLES USE OF FREE CASH	310,010	335,793
APPROPRIATED at OCTOBER TOWN MEETING		
OTHER COSTS SUB TOTAL	20,300,552	20,804,799
GRAND BUDGET TOTAL		
	63,548,975	65,704,109
REVENUE PROJECTION PROJECTED SURPLUS/(DEFICIT)	63,548,975	65,704,109
25.0 250(521 1511)	0	0

COMMONWEALTH OF MASSACHUSETTS

TOWN OF NORTH READING

ANNUAL TOWN MEETING

JUNE 5, 2017

7:00 P.M.

Middlesex, SS.

To either of the Constables of the Town of North Reading in the County of Middlesex, GREETINGS.

IN THE NAME OF THE COMMONWEALTH OF MASSACHUSETTS, you are hereby directed to notify and warn the inhabitants of said Town, qualified to vote in Town affairs, to meet at the Daniel H. Shay Performing Arts Center, North Reading High School, Park Street in said North Reading, on **MONDAY**, the **FIFTH DAY OF JUNE, 2017**, at **seven o'clock** in the evening, then and there to act on the following articles:--

Article 1 FY2017 Budget Amendment

To see if the Town will vote to amend the FY2017 Operating Budget voted under Article 20 of the June 6, 2016 Annual Town Meeting, including the funding of the first year of certain collective bargaining agreements, and appropriate by transfer from unexpended funds remaining in Warrant Articles of previous years, or appropriate by transfer from any available source of funds, or borrow a sum of money for such purposes; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This is a routine article to provide supplemental funding for department budgets for FY2017, including potentially funding the first year of certain collective bargaining agreements. A request for funds will be available for town meeting, if necessary.

Recommendations ...

Selectmen: Recommendation to be made at Town Meeting.

Finance Committee: Recommendation to be made at Town Meeting.

Article 2 Fund FY2017 Snow and Ice Deficit

To see if the Town will vote to transfer from any available source of funds, or appropriate and transfer from unexpended warrant articles of previous years a sum of money to fund a deficit in the FY2017 Snow and Ice Budget; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article provides funds necessary for the Snow and Ice Budget that is in deficit for fiscal year ending June 30, 2017.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 3 FY2017 Appropriate Funds to Capital Improvement Stabilization Fund

To see if the Town will vote to transfer a sum of money from the FY2017 Operating Budget voted under Article 20 of the June 6, 2016 Annual Town Meeting, or appropriate by transfer from any available source of funds a sum of money to be added to the Capital Improvement Stabilization Fund established under Article 5 of the October 2007 Town Meeting; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

The Board of Selectmen proposes to transfer surplus funds, if any, to the Town's Capital Improvement Stabilization Fund. The use of this fund includes funding capital purchases in order to reduce the need for borrowing for certain projects. The current balance in the account is \$1,185,575. An estimated amount is to be added to the Fund from various sources under this article.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 4 FY2017 Transfer Funds to Water Stabilization Fund

To see if the Town will vote to transfer a sum of money from the FY2017 Operating Budget voted under Article 20 of the June 6, 2016 Annual Town Meeting, FY2017 Water Department retained earnings or appropriate by transfer from any available source of funds a sum of money to be added to the Water Stabilization Fund; or what it will do in relation thereto.

Sponsor: Finance Committee

Description...

The Water Stabilization Fund is used to fund water enterprise capital projects and other water enterprise related purposes. It is proposed an amount be transferred from Water Retained Earnings into the Water Stabilization Fund. The present balance in the Fund is \$448,231.

Recommendations ...

Selectmen: Recommendation to be made at Town Meeting.

Finance Committee: Recommendation to be made at Town Meeting.

Article 5 FY2017 Appropriate Money to Stabilization Fund

To see if the Town will vote to transfer a sum of money from the FY2017 Operating Budget voted under Article 20 of the June 6, 2016 Annual Town Meeting, or appropriate by transfer from any available source of funds a sum of money to be added to the Stabilization Fund; or what it will do in relation thereto.

Sponsor: Finance Committee

Description...

The Board of Selectmen proposes to transfer surplus funds, if any, to the Town's Stabilization Fund. The Stabilization Fund may be used for any lawful purpose, however, it represents the Town's rainy day fund for unexpected emergencies. The current balance in the account is \$2,255,706.

Recommendations ...

Selectmen: Recommendation to be made at Town Meeting.

Finance Committee: Recommendation to be made at Town Meeting

Article 6 FY2017 Transfer Funds to Other Post Employment Benefits Liability Trust Fund

To see if the Town will vote to raise by taxation and appropriate or appropriate by transfer from available funds, a sum of money to the Other Post Employment Benefits Liability Trust Fund established under Article 19 of the June 3, 2013 Town Meeting; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article will transfer surplus funds, if any, to supplement a reserve account to pay for future health costs for retirees. It is anticipated that transfers into this account will continue in upcoming fiscal years. The current balance in this account is \$578,724.

Recommendations...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 7 FY2017 Transfer Funds to Solid Waste Stabilization Fund

To see if the Town will vote to transfer a sum of money from the FY2017 Operating Budget voted under Article 20 of the June 6, 2016 Annual Town Meeting, or appropriate by transfer from any available source of funds a sum of money to be added to the Solid Waste Stabilization Fund established under Article 23 of the April 3, 2006 Town Meeting; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article seeks to transfer surplus funds, if any, from funding sources including Trash Receipts to be used to offset future Solid Waste costs. The current balance in this account is \$100.553.

Recommendations...

Selectmen: Recommendation to be made at Town Meeting.

Finance Committee: Recommendation to be made at Town Meeting.

Article 8 Select Town Officers

To choose all necessary Town officers not elected by ballot, and determine what instructions shall be given to them.

Sponsor: Board of Selectmen

Description...

This is a customary article required by law which provides for the selection of officers not otherwise specified within the Annual Town Election Ballot, the General By-laws or the Charter.

Recommendations ...

Selectmen: Recommended.

Finance Committee: No action required.

Article 9 Hear and Act on Reports of Town Officers and Committees

To hear and act upon the reports of Town Officers and Committees.

Sponsor: Board of Selectmen

Description...

This is a customary article which provides for Officers and Committees so instructed to report to Town Meeting their progress or recommendations.

Recommendations ...

Selectmen: Recommended.

Finance Committee: No action required.

Article 10 Authorize Director of Public Works to Accept Easements

To see if the Town will vote to authorize the Director of Public Works to accept, on behalf of the Town, easements in perpetuity from owners of record in cases where such easements are deemed necessary or desirable for the installation and maintenance of drainage and water mains, or for other construction, which easements are in the interests of public health, welfare, safety, or convenience to the motoring public; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article is presented annually to allow the Director of Public Works to accept easements for the construction and maintenance of water mains, drainage and other purposes.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 11 Authorize Treasurer to Enter into Compensating Balance Agreements

To see if the Town will vote to authorize its Treasurer/Collector to enter into a compensating balance agreement or agreements for FY2018 pursuant to MGL Chapter 44, Section 53F; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This is a customary article which allows the Treasurer to enter into compensating balance agreements with banks through which a portion of the interest earnings of deposits are retained by the bank in exchange for services.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 12 Authorize Chapter 90 Highway Construction

To see if the Town will accept and expend such sum or sums of money that may be available under the provisions of Massachusetts General Laws, Chapter 90, Section 34, Clause 2(a) or other state roadway reimbursement programs and to authorize the Board of Selectmen to enter into a contract with the Massachusetts Department of Transportation Highway Division for the construction, reconstruction or maintenance of roadways in Town; or what it will do in relation thereto.

Sponsor: Department of Public Works

Description...

This article authorizes the use of Chapter 90 State Highway Aid for road and highway improvements. The Town anticipates receiving \$508,338.27 in Fiscal Year 2018 Chapter 90 Funding for local projects.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 13 Prior Year Bills

To see if the Town will vote to raise by taxation and appropriate, or appropriate by transfer from any available source of funds, a sum of money to pay prior year bills; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article provides for payment of prior fiscal year bills which were not submitted prior to the end of fiscal year 2016. The requested amount for prior year bills will be available at Town Meeting. A 4/5 vote is required for approval of this article.

Recommendations ...

Selectmen: Recommendation to be made at Town Meeting.

Finance Committee: Recommendation to be made at Town Meeting.

Article 14 Fund Construction of Pump Station, Reading and North Reading Water System Improvements for MWRA Water Interconnection

To see if the Town will vote to raise by taxation and appropriate, appropriate and transfer from unexpended funds remaining in Warrant Articles of previous years, appropriate by transfer from available funds, and/or borrow a sum of money for the purpose of constructing a pump station and provide water system improvements in Reading and North Reading for interconnection with the MWRA water system, including but not limited to the development of design plans for the project, the preparation of bid documents, the oversight of permitting and actual construction of such improvements, and everything incidental or related thereto, and to meet this appropriation, the Town Treasurer, with the approval of the Board of Selectmen, be authorized to borrow under and pursuant to Massachusetts General Laws Chapter 44 Section 7 or Section 8, or any other enabling authority, and to issue bonds or notes of the Town therefor; or what it will do in relation thereto.

Note: Without limiting the generality of the foregoing warrant article, it is expected that the project costs will break down as follows:

Project	Department	Cost	Source of Funds
Reading Water System Improvement	s –		
Construction	Water	\$4,670,000	Bond
North Reading System Improvements	3 –		
Construction	Water	\$1,000,000	Bond
Pump Station – Construction	Water	\$2,550,000	Bond

Sponsor: Board of Selectmen

Description...

This article seeks to fund construction and related expenses associated with the interconnection to the Massachusetts Water Resources Authority, which was approved at the June 2016 Town Meeting.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 15 FY 2018 Operating Budget

To see if the Town will vote to fix the compensation of all elected officers, provide for a reserve fund, and allocate sums of money to defray charges and expenses of the Town, including or relating to, but not limited to:

- Town Boards,
- Town Departments,
- Town Committees,
- · Debt and the interest thereon, and
- Wages and Salaries
- Employee Benefits

for the fiscal year ending June 30, 2018 to appropriate the funds required for the aforementioned purposes and/or to fund the first year of certain collective bargaining agreements; and to raise these funds by taxation as authorized by MGL Ch. 59, by transferring unexpended funds remaining in accounts established by Warrant Articles of previous Town Meetings or any other available source of funds; or what it will do in relation thereto.

Description...

This Article is the annual operating budget of General Government, including potentially funding the first year of certain collective bargaining agreements, and the School Department. It sets forth appropriations of funds to pay for all the normal costs of providing governmental services to the community for the period of July 1, 2017 to June 30, 2018. The budget is voted in two (2) motions; one for appropriations requiring a majority vote and a second for appropriations requiring a 2/3rd vote.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

June 5, 2017

				64,087,224
	FINCOM	2	70,093,651	1,534,228 11,973,059 7,667,215 3,301,517 1,326,521 219,739 30,216,986 7,947,959 6,006,427
	SELECTMEN		70,093,651	1,534,228 11,973,059 7,567,215 3,301,517 1,326,521 219,739 30,216,985 7,947,959 6,006,427
FY2018	DEPT REQUEST		70,131,217	1,482,712 11,973,059 7,567,215 3,382,489 1,326,521 219,739 30,216,985 7,947,959 6,014,527
	FY17 Budget		67,808,605	1,397,694 11,410,221 7,339,223 3,173,357 1,335,438 200,681 29,252,244 8,010,624 5,692,123
	FY16 Expended		63,825,397	733,628 10,603,867 6,794,145 2,978,650 1,2378,650 192,148 28,102,243 7,784,465 5,413,093
	FY16 Budget		65,163,264	1,358,648 10,842,552 6,943,068 3,039,669 1,309,855 210,227 28,126,577 7,790,477 5,536,291
		FUNCTION SUMMARY	ALL COSTS	GENERAL GOVERNMENT: ADMINISTRATION FINANCE PUBLIC SAFETY PUBLIC SAFETY PUBLIC SAFETY EDUCATION LAND USE EDUCATION DEBT SERVICE ENTERPRISES

Above is a summary, by function, of the FY2018 Operating Budgets of all Town Departments. The detail for these budgets is on the following pages

THIS SPACE for NOTES

	200, 200					
	7 6) (1)		FY2018		
	Budget E	Expended	Budget	DEPT. REQUEST	SELECTMEN	FINCOM
FUNCTION SUMMARY						
ADMINISTRATION						
MODERATOR	50	90	50	50	90	90
1 SALARIES 2 EXPENSES	. 50	909	92 -	909	90,	90
The Moderator is an elected position. The responsibilities of the Moderator are the conduct of Town Meetings and the appointment of Finance Committee Members. The moderator may also appoint members to other committees as directed by Town Meeting.	of the Moderator are embers to other com	the conduct of Tow mittees as directed	n Meetings and theby Town Meeting.	ne appointment of Fin	ance	
FINANCE COMMITTEE	1,935	1,043	2,025	2,050	2,050	2,050
3 SALARIES 4 EXPENSES	1,410 525	839 204	1,500	1,500	1,500	1,500 550
The Finance Committee consists of 9 members appointed by the Moderator. The Committee has the responsibility to make recommendations to Town Meeting on all fiscal matters and such other matters as it deems appropriate. The Committee is responsible for administering the Reserve Fund. The Salaries line item is to fund the services of a part-time secretary.	by the Moderator. The Such other matters to fund the services of	he Committee has to as it deems appropriate appropriate secret	he responsibility to priate. The Comm any.	o make nittee is responsible fo	٠.	
RESERVE FUND	50,052		110,000	135,200	135,200	135,200
5 EXPENSES	50,052		110,000	135,200	135,200	135,200
This fund is appropriated to provide for extraordinary and unforeseen expenditures, in FY16 the Reserve Fund was budgeted at \$110,000 of which \$59,949 was transferred to various Departments. The additional budgets and expenditures are included under the appropriate departments.	inforeseen expenditu The additional budg	ires. In FY16 the Relets and expenditure	sserve Fund was bes are included un	oudgeted at \$110,000 der the appropriate d	epartments.	
GENERAL INSURANCE	371,343	303,145	318,810	335,793	335,793	335,793
6 EXPENSES	371,343	303,145	318,810	335,793	335,793	335,793 •

This Appropriation is to pay the premiums for the General Insurance of the Town It covers such things as general liability, buildings and vehicles.

* Line 6 Fund \$10,432 from WATER REVENUE

	FY16 Budget	FY16 Expended	FY17 Budget	DEPT. REQUEST	SELECTMEN	FINCOM
FUNCTION SUMMARY						
TOWN COUNSEL	160,609	158,867	128,000	115,000	115,000	115,000
7 EXPENSES	160,609	158,867	128,000	115,000	115,000	115,000 •
	* Line 7 Fund \$8,00	* Line 7 Fund \$8,000 from WATER REVENUE	ENUE			
This appropriation is to pay for the legal services. Town Counsel provides legal advice to Town Officials and Boards as well as represents the Town during court proceedings. Also included are funds for the services of Labor Counsel.	ses. Town Counsel provides ded are funds for the service	legal advice to Town ses of Labor Counsel.	Officials and Boar	ds as well as represent	W	
SELECTMEN	23,363	21,576	23,413	24,014	24,014	24,014
8 SALARIES 9 EXPENSES	20,088 3,275	18,432 3,144	20,088 3,325	20,489 3,525	20,489	20,489 3,525
This appropriation provides for a part-time clerical support for the Board of Selectmen, the services of a recording secretary, and expenses.	ical support for the Board or	f Selectmen, the serv	ices of a recording	secretary, and expense	SS:	
TOWN ADMINISTRATOR	343,173	234,090	377,023	419,600	419,600	419 600
10 SALARIES 11 EXPENSES 12 CAPITAL	257,098 86,075	194,302 39,788	311,473 65,550	353,651	353,651 65,949	353,651 • 65,949
	* Line 10 Fund \$19,	* Line 10 Fund \$19,679 from WATER REVENUE	VENUE	i į		
This budget provides for the compensation of the Town Administrator, Administrative Assistant, occasional additional clerical support, and Human Resources Director and Part-Time Benefits Coordinator. Expenses include the administrative costs of General Government, Town Meeting etc.	the Town Administrator, Adriefits Coordinator. Expense:	ministrative Assistant, s include the administ	, occasional additio	nal clerical support, and teral Government, Towr	f Meeting etc.	
Town AdministratorSalariesExpensesCapital	194,302 78,575	194,302	192,572 42,650	199,181 40,250	199,181	199,181 40,250
	272,877	234,090	235,222	239,431	239,431	239,431
Human Resources Salaries Expenses	62,796 7,500 70,296	63,796 485 64,281	118,901 22,900 141,801	154,470 25,699 180,169	154,470 25,699 180,169	154,470 25,699 180,169
SALARY POOL SUPPLEMENT	408,123	14,858	438,373	451,005	502,521	502,521
Overtime and Longevity Retirement Incentives/Buy-backs	15,000		15,000	15,000	15,000	15,000
Compensation Change 13 SALARY POOL SUPPLEMENT	393,123 408,123	14,858	423,373 438,373	436,005	487,521	487,521 502,521

This line item provides for overtime which may be necessary from time to time within the various General Government Departments and Included in this line item is the cost of living increase to fund union employee and labor contracts.

The budgeted amount for FY16 was \$461,822 of which \$53,698.91 was distributed to various departments where the budget and expenditure is included.

THIS SPACE for NOTES

	FY16 Budget	FY16 Expended	FY17 Budget	DEPT. REQUEST	SELECTMEN	FINCOM	
FUNCTION SUMMARY				1		212	
FINANCE							
FINANCE DIRECTOR	76,712	76,712	73,703	188,096	188,096	188,096	
14 SALARIES	76,712	76,712	73,703	188,096	188,096	188,096	

* Line 14 Fund \$1,568 from WATER REVENUE

The Finance Director is responsible for coordination of the activities between the Accounting, Collector, Treasury, Assessing and Information Technology
Departments and for budget development. This line item represents the salary of the Finance Director/Town Accountant for the assumption of these duties as well as compensation
as well as the salary for a part-time Assistant Finance Director.

192,119	111,844 * 80,275 *
192,119	111,844 80,275
192,119	111,844 80,275
288,723	211,646
244,481	178,538 65,943
277,260	206,585 70,675
ACCOUNTING	16 SALARIES 16 EXPENSES 17 CAPITAL

* Line 15 Fund \$13,082 from WATER REVENUE
* Line 16 Fund \$10,446 from WATER REVENUE

The Accounting Department is staffed with a full-time Administrative Assistant and an Accounting Analyst. This Department is responsible for maintaining the financial records of the Town and the approval of all invoices for payment.

234,468	187,350 47,118
234,468	187,350 47,118
234,468	187,350 47,118
219,991	176,856 43,135
222,005	180,734 41,272
222,033	180,733 41,300
ASSESSING	18 SALARIES 19 EXPENSES 20 CAPITAL

The Assessing Department is staffed with a full-time Assessing Manager and 2 full-time clerical staff. In addition, there is a three member part-time Board of Assessors appointed by the Town Administrator. The Assessing Department is responsible for valuing all property within the Town and setting the Tax Rate. The Board also grants abatements and exemptions where warranted.

64,287	64,287
64,287	64,287
64,287	64,287
58,499	58,499
60,723	60,723
60,723	60,723
TREASURY	21 SALARIES 22 EXPENSES 23 CAPITAL

The Treasurer is the full-time Collector and receives a stipend for the Treasurer's duties. Additional staff consists of 1 full-time clencal person. The responsibilities of this Department include payroll preparation, investment of Town funds, borrowing and administering Employee Benefits.

June 5, 2017

FY2018

	FY16 Budget	FY16 Expended	FY17 Budget	DEPT RECLIEST	SELECTMEN	FINCOM	
FUNCTION SUMMARY					212	NEC .	
COLLECTION	263,905	265,146	266,705	279,383	279,383	279,383	
		The same of the sa					
24 SALARIES	190,758	190 758	186 008	195 186	105 186	900	
25 EXPENSES	73,147	74,388	80.697	84 197	84 197	84 107	
26 CAPITAL					10.1	50. 40	
	ıp.		,	•		•	

* Line 24 Fund \$18,165 from WATER REVENUE * Line 25 Fund \$759 from WATER REVENUE

The Collection Department consists of 1 full-time Collector, who also serves as Treasurer and 3 full-time clerical staff. The responsibilities of this Department include the collection of all taxes due the Town (real estate, personal property and motor vehicle excise). In addition, this department is responsible for the collection of water bills, ambulance bills and trash bills.

200,185 267,700 15,000 482,885 200,185 267,700 15,000 482,885 200,185 267,700 15,000 482,885 174,303 254,039 15,000 443,342 126,103 284,698 15,599 426,401 174,763 279,768 15,000 469,531 SALARIES EXPENSES CAPITAL INFORMATION SYSTEMS 27 28 29 29

* Line 27 Fund \$9,789 from WATER REVENUE * Line 28 Fund \$15,041 from WATER REVENUE

The IT Department is responsible for the data processing effort for General Government. The department is staffed with a full-time Information Technology Director, one full-time computer technolan, and one full-time GIS technician.

3,726,502 324,603 20,000 5,850,600 21,000 534,116 30,000 25,000 10,531,821 3,726,502 324,603 20,000 5,850,600 21,000 534,116 30,000 10,531,821 3,726,502 324,603 20,000 5,850,600 21,000 534,116 30,000 25,000 10,531,821 3,499,063 286,622 20,000 5,664,000 21,000 513,573 30,000 10,059,258 9,308,399 3,283,343 267,903 19,999 5,236,717 19,929 456,392 3,283,343 280,000 20,000 5,319,225 21,000 493,820 30,000 9,472,388 Public Safety Disability Retired Public Safety Medical Workers' Compensation Employment Security County Retirement Health Insurance Life Insurance PENSIONS & BENEFITS

10,531,821

10,531,821

10,531,821

10,059,258

24,116 9,308,399

25,000

PENSIONS & BENEFITS

30

Uninsured Medical

· Line 30 Fund \$224,953 from WATER REVENUE
· Line 30 Fund \$3,200 from PARKS and RECREATION REVENUE
· Line 30 Fund \$50,000 from HEALTH INSURANCE RECOVERY FUND
· Line 30 Fund \$250,000 from OPEB TRUST FUND

This Line Item funds the various pension and employee benefits paid on behalf of current and retired employees.

THIS SPACE for NOTES

	FY16 Budget	FY16 Expended	FY17 Budget	FY2018 DEPT. REQUEST	SELECTMEN REC	FINCOM
FUNCTION SUMMARY PUBLIC SAFETY						
POLICE DEPARTMENT	3,457,977	3,442,821	3,815,314	3,950,965	3,950,965	3,950,965
31 SALARIES 32 EXPENSES 33 CAPITAL	3,110,497 263,836 83,644	3,097,856 261,613 83,352	3,441,080 271,695 102,539	3,554,697 291,082 105,186	3,554,697 291,082 105,186	3,554,697 291,082 105,186
OperationsSalariesExpensesCapital	3.073,605 256,999 83,644 3,414,248	3,074,567 260,817 83,352 3,418,736	3,404,908 264,858 102,539 3,772,305	3,518,186 285,932 105,186 3,909,304	3,518,186 285,932 105,186 3,909,304	3,518,186 285,932 105,186 3,909,304

The Police Department presently consists of thirty-two (32) full-time sworn personnel and one (1) non-sworn Administrative Assistant.

The Department is administered by the Chief of Police and three (3) Leutenants. The Patrol force is staffed by six (6) Sergeants and Eighteen (18) Patrol Officers.

The Investigative/Prosecution Division is staffed by two (2) fulltime Detectives and one (1) fulltime School Resource Officer. The Community Services Division is staffed by one Sergeant. The Department performs several major functions including but not limited to: Law Enforcement, Community Policing, Crime Prevention, Crime Investigation, responding to calls for service, housing prisoners, and Administrative Functions, in addition, the Department is the enforcement branch for Town Government and Agencies in investigating and prosecuting cases on their behalf.

36,511 5,150	41,661
36,511 5,150	41,661
36,511 5,150	41,661
	43,009
23,289	24,085
36,892 6,837	43,729
Animal Control Salaries Expenses Capital	

The Animal Control is staffed with (2) part time officers are responsible for the investigation and response to animal related calls for service

FIRE DEPARTMENT	3,030,289	2,904,773	3,068,141	3,158,096	3,158,096	3,158,096	
34 SALARIES 35 EXPENSES 36 CAPITAL	2,691,277 301,912 37,100	2,606,276 261,594 36,903	2,703,109 331,932 33,100	2,713,103 402,143 42,850	2,713,103 402,143 42,850	2,713,103 · 402,143 · 42,850	
	* Line 34 Fund \$367 * Line 35 Fund \$198	Line 34 Fund \$367,930 from AMBULANCE RESERVE Line 35 Fund \$198,298 from AMBULANCE RESERVE	CE RESERVE CE RESERVE				
Operations Salaries Expenses Capital	2,569,677 149,894 31,100 2,750,671	2,501,343 113,790 35,643 2,650,777	2,607,509 164,894 27,100 2,799,503	2,668,103 184,894 36,850 2,889,847	2,668,103 184,894 36,850 2,889,847	2,668,103 184,894 36,850 2,889,847	

The Fire Department consists of 22 permanent men and 1 Administrative Assistant. Chief. Deputy Chief. 4 Captains, and 16 Firefighters. The Operations Division provides inspection services, fire prevention and fire suppression.

	June 5, 2017					
				FY2018		
	FY16 Budget	FY16 Expended	FY17 Budget	DEPT. REQUEST	SELECTMEN	FINCOM
FUNCTION SUMMARY)]
Fire Alarm Colores						
Oalanes	, ,		•			
Capital	000,900	15,881	10,500	10,500	10,500	10,500
	16,500	17,141	16,500	16,500	16,500	16,500
The Fire Alarm Program is responsible for maintaining the Fire Alarm System throughout the Town as well as the communications system of the Fire Department.	the Fire Alarm Sysi	tem throughout the T	own as well as the	communications syster	C C	
Emergency Medical Service						
Salaries			•	i	t	1
Capital	139,278	130,581	154,298	198,298	198,298	198,298
1	139,278	130,581	154,298	198,298	198,298	198,298
The EMS Program is responsible for providing the emergency medical & ambulance services to the residents of the Town. The Department currently has 11 Emergency Medical Technicians and 11 Paramedics.	rgency medical & a 1 Paramedics.	ambulance services to	o the residents of th	e Town. The Departm	ant	
Call Force						
Salaries	45,000	29,000	45,000	45,000	45 000	45 000
- Capital Capital	2,240	1,342	2,240	8,451	8,451	8,451
1	47,240	30,342	47,240	53,451	53,451	53,451
The Call Department is budgeted for 10 Firefighters who are used to supplement the permanent full-time force on a part-time basis.	are used to supp	lement the permaner	nt full-time force on a	part-time basis.		
Fire & Police Mechanic						
Salaries	76,600	75,933	20,600	*		3 6
Capital	C 1			. 1		1.1
	76,600	75,933	90,600			
The Fire/Police mechanic position is not provided to be funded in FY 2018. Maintenance services for the vehicles in these two departments have been moved to each departments expesses.	funded in FY 2018	. Maintenance servic	es for the vehicles i	these two departmen	ts have been moved to	each departments expeses.
EMERGENCY MANAGEMENT	3,478	3,719	3,478	3,478	3,478	3,478
37 SALARIES						
38 EXPENSES	3,478	3,719	3,478	3,478	3,478	3,478
	ı	ř.	·	ı	9	· ·
CODE ENFORCEMENT	236,021	232,679	227,252	235,617	235,617	235,617
40 SALARIES	210,781	210,781	207,995	214,580	214,580	214,580
	25,240	21,897	19,257	21,037	21,037	21,037
Building Inspection						
Salaries	155,121 16,315	157,275	152,356 12,842	158,055	158,055	158,055 13,317
	171,436	171,398	165,198	171 372	- 171	
The Code Enforcement Department is staffed with a full-	time Department H	lead/Building Inspect	tor, one part-time ins	pector and one full-tim		N 10.5
clencal staff for all code enforcement activities. This Department is responsible for issuing all building permitted in specification of all new construction as well as enforcing the Architectural Access Board Regulations and several local bylaws including the Zoning Bylaw.	artment is respons is Board Regulation	sible for issuing all buns and several local I	ilding permits and in bylaws including the	spection of all new Zoning Bylaw.	υ	
Plumbing & Gas Inspection						
Salanes Expenses	4,000	18,874 3,623	20,720	21,096 2,833	21,096 2,833	21,096 2,833
This program is staffed with bond that	24,720	75,497	23,253	23,929	23,929	23,929

This program is staffed with a part-time inspector who is responsible for inspecting all new and repaired gas and plumbing installations.

		FY16 Budget	FY16 Expended	FY17 Budget	DEPT. REQUEST	SELECTMEN	FINCOM
FUNCTI	FUNCTION SUMMARY						
	Weights & MeasuresSalanesExpenses	6,420 1,075 7,495	6,395 658 7,053	6,420 800 7,220	6,420 975 7,395	6,420 975 7.395	6,420 975 7.395
	This program is staffed with a part-time Sealer of Weights and Measures. He is responsible for inspecting all scales and pumps used in connection with the sales of products.	nts and Measures.	He is responsible for	inspecting all scal	es and pumps used in		
	Electrical InspectionSalariesExpensesCapital	28,520 3,850 - 32,370	28,237 3,493 - 31,730	28,499 3,082 31,581	29,009 3,912 - 32,921	29,009	29,009 3,912 - 3,21,951
	This program is staffed with a part-time inspector and a part-time assistant who is responsible for the inspection of all new and changed electrical services.	part-time assistant	who is responsible f	or the inspection o	f all new and changed		
НЕАГТН		221,304	210,153	225,038	219,059	219.059	919 059
44 44 45	SALARIES EXPENSES CAPITAL	133,672 87,632	133,672 76,480	138,406 86,632	132,427 86,632	132,427 86,632	132.427 86.632
?		ì		r	i	•	
	AdministrationSalariesExpensesCapital	133,672 7,120	133,672 5,314	138,406 6,120	132,427 6,120	132,427 6,120	132,427 6,120
		140,792	138,987	144,526	138,547	138,547	138,547
	The Board of Health is responsible for the stewardship of the Public Health of the Town. The Board consists of 3 members appointed by the Town Administrator. The Department is staffed with a full-time Health Agent and a full-time Administrative Assistant.	of the Public Health vith a full-time Healt	of the Town. The Book Agent and a full-tin	oard consists of 3 in the Administrative A	members appointed Assistant		
	Environmental Health Salaries	,					
	Expenses	68,962	63,702	- 68,962 68,962	68,962	68,962	68,962 68,962
	This program provides for the enforcement of Environmental and Sanitary Codes, Local Regulations and Mosquito Control Programs	ental and Sanitary C	codes, Local Regulat	ions and Mosquito	Control Programs.		
	Community Health						
	Salaries Expenses Misc Capital	11,550	7,465	11,550	11,550	11,550	11,550
	1	11,550	7,465	11,550	11,550	11,550	11,550
	This program provides for Communicable Disease Surve Screenings performed by the Visiting Nurse Association.	illance and follow-u	Disease Surveillance and follow-up, Immunization Clinics and Non-Communicable Disease is Association.	ics and Non-Comn	nunicable Disease		

FUNCTION SUMMARY						
PUBLIC WORKS	S					THE RESERVE OF THE PARTY OF THE
OPERATIONS	2,116,399	2,066,532	2,045,197	2,263,750	2,182,768	2,182,768
46 SALARIES 47 EXPENSES 48 CAPITAL	1,039,846	988,537 1,077,995	951,997 1,065,525 27,675	1,072,435 1,108,315 83,000	991,453 1,108,315 83,000	991,453 • 1,108,315 • 83,000
	• Line 46 Fund \$89, • Line 47 Fund \$24, • Line 47 Fund \$10, • Line 47 Fund \$20.	· Line 46 Fund \$89,004 from WATER REVENUE · Line 47 Fund \$24,603 from WATER REVENUE · Line 47 Fund \$10,000 from CEMITERY FUNDS · Line 47 Fund \$50,000 from PERPFTILAL CARE	EVENUE EVENUE Y FUNDS			
Administration Salaries Expenses Capital	53,431 10,950	74,868	54,835	54,401 20,950 8,000	54,401 20,950 8,000	54,401 20,950 8,000
The Administration element of the Public Wor salaries are budgeted in the Water Enterprise	The Administration element of the Public Works Department is staffed with a Director and 2 full-time administrative staff of which a portion of their salaries are budgeted in the Water Enterprise and Stormwater division. This division is responsible for overseeing and managing the entire Public Works Department	88,058 n a Director and 2 ful nis division is respon	65,885 I-time administrativa sible for overseeing	83,351 e staff of which a portio and managing the enti	83,351 n of their re Public Works Depar	83,351 tment.
Engineering Salaries Expenses	25,119 1,550 26,669	27,353 1,154 28,507	25,119 2,000 27,119	33,219 3,000 36,219	25,119 3,000 28,119	25,119 3,000 28,119
Engineering is staffed w A portion of his salary is	Engineering is staffed with 1 full-time Engineer who provides technical support to the Public Works Department and other Town Departments. A portion of his salary is budgeted in the Water Enterprise and Stormwater division.	port to the Public W. r division.	orks Department ar	id other Town Departm		
Road & Street						
Expenses	455,234 128,831	352,103 119,306	403,309	441,253	392,332	392,332
Capital	584,065	471,409	7,675	40,000	40,000	40,000
The Road and Street Div required of the 87.08 mile	The Road and Street Division is staffed with 8 employees. They perform the construction and seasonal maintenance functions required of the 87.08 miles of Town paved and gravel roadways.	e construction and se	easonal maintenand	se functions		
Snow & Ice						
Expenses	175,000	74,247 321,913 396,159	175,000	175,000	175,000	175,000
Snow and Ice reflects th	Snow and Ice reflects the costs of Winter Operations for materials and hired equipment.	ed equipment.				
Street Lighting Expenses	76,654	59,920	65,000	70,000	70,000	70,000
This budget item provide	This budget item provides for the amount to be paid to RMLD to illuminate street lights.	street lights.				
Trees Expenses	25,000	17,780	32,000	32,000	32.000	32,000

FY16 Budget	FY16 Expended	FY17 Budget	DEPT. REQUEST	SELECTMEN REC	FINCOM
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136,084 105,000 20,000 261,084
136,084 105,000 20,000 261,084
136,084 105,000 20,000 261,084
129,291 105,000 - 234,291
133,337
130,437 113,500 - 243,937
9.
Machinery Maintenand Salaries Expenses Capital

The Machinery Maintenance program is staffed by 2 full-time mechanics. Their responsibility is to maintain the DPW fleet consisting of 60 vehicles as well as 56 pieces of equipment both motorized and non-motorized.

97,753 21,300 15,000 134,053 121,714 21,300 15,000 158,014 93,142 9,500 123,847 9,862 133,709 134,798 16,300 Cemetery, Parks and Grounds
...Salaries
...Expenses
...Capital

97,753 21,300 15,000 134,053

This program employs 3 full-time employees and reflects maintenance in parks and grounds, and the Town's three cemetenes. The Town is currently expanding Riverside Cemetery.

97,961	530 783
97,961	539 783
97,961 441,822	539.783
88,277	536,609
44,546 365,796	410,341
80,124 403,499	483,623
sf	
Town Buildings Salaries Expenses Capital	

Town Buildings employs 1 full-time facilities maintenance manager/superintendent and 1 full-time laborer. This budget includes the costs for cleaning, maintaining, minor and major repairs and operating all public buildings except schools.

187,803 104,903	292,706
187,803	292,706
158,024 104,903	262,927
158,237 51,163	209,400
197,410 88,562	285,972
StormwaterSalariesExpensesCapital	

187,803 104,903

292,706

This program provides for administrative, engineering & professional services for management of the town stormwater & drainage system. A portion of the DPW Administrative & Town Engineer salaries are budgeted in the Stormwater budget.

968,749	16,264 952,485 *
968,749	16,264 952,485
968,749	16,264 952,485
952,664	19,789 932,875
912,119	17,208 894,911
923,170	18,045 905,125
SOLID WASTE MANAGEMENT	49 SALARIES 50 EXPENSES

The Solid Waste Management program provides contractual trash & recycling services as well as salaries to check the trash trucks and cover Saturday trash drop off at DPW facility.

150,000	150,000
150,000	150,000
150,000	150,000
175,496	175,496
1	*
	Ţ
FUEL I VEHICLE POOL	51 EXPENSES

The Fuel Budget provides funds to pay for fuel for all Town Vehicles except the those belonging to the School Department and the Enterprise Funds.

	FY16 Budget	FY16 Expended	FY17 Budget	DEPT. REQUEST	SELECTMEN	FINCOM
FUNCTION SUMMARY						
GENERAL SERVICES						
TOWN CLERK	229,486	228,264	253,155	227,724	227,724	227,724
	192 125	192 124	201 638	000		
53 EXPENSES	37,361	36,140	49,517	34,925	192, 799 34 925	192,799
54 CAPITAL	i	,	2,000	•		, , ,
Clerk						
Salaries	173.711	177 049	168 356	000	000	
Expenses	15,402	14,670	18,701	16.250	180,315	180,315
Capital			2,000	'	00,01	067,81
	189,113	191,719	189,057	196,565	196,565	196,565
The Town Clerk's office is staffed by a full-time Town Clerk and 2 full-time clencal staff. This Office is responsible for maintaining all vital statistics of the Town, including births, marriages, deaths, and records of all boards and committees. This office also maintains the minutes of Town Meetings and is responsible for conducting the annual census.	me Town Clerk and 2 full-time clerics marriages, deaths, and records of all e for conducting the annual census.	clerical staff. This O s of all boards and consus.	ffice is responsible ommittees. This offi	for maintaining all ce also maintains the		
Elections						
Salaries	18,414	15,076	33 282	12 484	12 494	
Cantal	21,959	21,470	30,816	18,675	18,675	12,464
Capital		-				
	40,373	36,545	64,098	31,159	31,159	31,159
The Elections program is responsible for conducting all elections and Town Meetings. This program is also responsible for maintaining lists of registered voters within the Town.	l elections and Towr	n Meetings. This proc	gram is also respon	sible for maintaining lis	ţş	
ELDER SERVICES	163,801	163,296	149,622	156,839	156,839	156,839

 58 SALARIES
 47,508
 46,407
 45,415

 59 EXPENSES
 315,225
 237,709
 317,240

 60 CAPITAL
 The Veterans' Department is staffed with a full-time Veterans' Agent The services provided included
 The Veterans' Department is staffed with a full-time Veterans' Agent The services provided included

140,779 16,060

16,060

140,779 16,060

134,002 15,620

140,822 14,879 8,100

55 SALARIES 56 EXPENSES 57 CAPITAL 344,301

344,301

344,301

362,655

284,116

362,733

VETERANS' SERVICES

Elder Services is staffed with a full-time Director, a full-time van driver, and a full-time clerk. This department provides a variety of services to the elderly including a hot lunch program, " Meals on Wheels", home care, clinics and transportation.

46,611 297,690

46,611 297,690

46,611 297,690

The Veterans' Department is staffed with a full-time Veterans' Agent. The services provided include state public assistance, VA benefits, referral services and fuel assistance.

	FY16 Budget	FY16 Expended	FY17 Budget	DEPT. REQUEST	SELECTMEN	FINCOM
FUNCTION SUMMARY						
LIBRARY	497,827	491,453	511,528	540,530	540,530	540,530
61 SALARIES 62 EXPENSES 63 CAPITAL	389,560 108,267	387,817 103,636	395,546 115,982	415,367	415,367 125,163	415,367 125,163
The Library budget includes funding for a full-time Director and Assistant Director, 2 full-time professional librarians, 5 part-time staff and 4 substitute staff. The Library is currently open 51 hours per week.	or and Assistant D	irector, 2 full-time pr	rofessional librarian:	s, 5 part-time staff and	4 substitute staff.	
YOUTH SERVICES	900'99	900'99	55,478	57,127	57,127	57,127
64 SALARIES 65 EXPENSES	53,328	53,328 2,678	52,478	54,127	54,127	54,127 3,000
The	Youth Services Dir	ector.				
LANDUSE						
CONSERVATION COMM	34,503	33,505	32,891	34,580	34,580	34,580
66 SALARIES 67 EXPENSES 68 CAPITAL	15,533 18,970	18,510 14,995	13,910 18,981	15,599 18,981	15,599 18,981	15,599 18,981
The Conservation Commission (ConCom) consists of 5 appointed members and 2 alternates. The Commission has jurisdiction over all activities which take place in Wetlands. These activities are highly regulated by the State. The ConCom holds public hearings to determine whether an activity within the Commission's jurisdiction can be approved and sets conditions under which they can occur. The budget continues to provide part-time clerical support and a part-time Conservation Agent retained on a contractual basis.	appointed members are highly regulated an be approved an t and a part-time C	s and 2 alternates. T d by the State. The (d d sets conditions ur conservation Agent	The Commission ha ConCom holds publ nder which they can retained on a contra	s jurisdiction over all ic hearings to determin occur. Ictual basis.	a)	
PLANNING COMMISSION	149,542	140,793	152,959	163,102	163,102	163,102
69 SALARIES 70 EXPENSES 71 CAPITAL	130,491	128,951	132,441 20,518	139,212 23,890	139,212 23,890	139,212 23,890
The Community Planning Commission (CPC) Town. It approves all sub-divisions. The Com	5 elected member upported by a full-t	s. The CPC has juni ime administrator ar	sdiction of all planni nd a full-time secret	consists of 5 elected members. The CPC has junsdiction of all planning activities within the imission is supported by a full-time administrator and a full-time secretary.		
BOARD of APPEALS	26,182	17,871	14,831	22,057	22,057	22,057

The Board of Appeals (2BA) consists of 3 appointed members and up to 3 alternates. The ZBA has the responsibility of granting variances and special permits from the Zoning By-Law and hearing appeals of the Building Inspector.

18,407 3,650

3,650

18,407

3,650

14,488 3,383

22,532 3,650

72 SALARIES 73 EXPENSES

	FY16 Budget	FY16 Expended	FY17 Budget	DEPT REGUEST	SELECTMEN	FINCOM
FUNCTION SUMMARY			,			011
EDUCATION						
PUBLIC SCHOOLS	27,495,074	27,493,745	28,546,142	29,633,545	29,633,545	29,633,545
- 1	23,057,980	22,933,574	23,930,259	24,752,649	24.752.649	24 752 649
	17,292,680	17,235,198	18,087,829	18,806,794	18,806,794	18,806,794
25/05/	2,639,339	2,650,319	2,695,951	2,746,820	2,746,820	2.746.820
72 CHETONIALS/IUIOKS	1,390,344	1,334,118	1,448,876	1,433,340	1,433,340	1,433,340
77 COSTODIAL 38 ATHIETICS	1,146,528	1,126,974	1,100,661	1,070,302	1,070,302	1,070,302
	295,807	300,689	295,607	306,453	306,453	306,453
- 0	1,677	7,830	7,988	7,988	7,988	7,988
	132,125	122,997	137,064	136,464	136,464	136,464
	153,480	155,449	156,283	156,283	156,283	156,283
SZ SALARI POOL SOPPLEMEN				88,205	88,205	88,205
EXPENSES	4,437,094	4,560,171	4,615,883	4,880,896	4,880,896	4,880,896
	176,744	200,231	173,734	189,727	189.727	189 727
	982,800	1,037,247	1,007,982	1,039,891	1,039,891	1,039,891
	346,286	413,392	366,325	417,675	417,675	417,675
	1,330,200	1,203,992	1,383,003	1,501,676	1,501,676	1.501.676
87 FIXED CHARGES	102,500	89,337	87,500	87,750	87,750	87,750
	4,000	4,188	4,750	4,750	4,750	4,750
	1,494,564	1,582,235	1,592,589	1 639 427	1 639 427	1 630 177
91 SMALL CAPITAL					- '200'	24,000,
92 UNASSIGNED REDUCTION						
93 REGIONAL VOTECH & ESSEX AGRICUL	631,503	608,498	706,102	583,440	583,440	583,440

	June 5, 2017					
				FY2018		
	FY16 Budget	FY16 Expended	FY17 Budget	DEPT REQUEST	SELECTMEN	FINCOM
FUNCTION SUMMARY			,		Oi .	200
DEBT SERVICE						
Scribal Debt						
Batchelder Renovations	772.675	772 675	12,150	11,785	11,785	11,785
Device Initiative 06/15	,	,	17,400	17 400	17 400	195,533
High School Hot Water System			,	001	004,7-	17,400
High/Middle Construction	4,506,800	4,506,800	4,629,600	4,630,200	4,630,200	4,630,200
Hood & High Modulars	38,968	38,968	37,725	36,448	36,448	36.448
Hood School Renovation	330,630	330,630	320,830	311,030	311,030	311,030
Little School Asbestos Abatement	5,375	5,375	5,250	5,150	5,150	5,150
Middle School Roof 10/15	. !		86,720	81,000	81,000	81,000
Modular Classification	19,358	19,358	18,825	18,278	18,278	18,278
Modular Classrooms 10/06	82,759	82,759	79,875	76,625	76,625	76,625
Modulars 3	56,525	56,525	54,750	52,925	52,925	52,925
School Aspestos Abatement 06/13	11,476	11,476	6,025	5,925	5,925	5,925
TOO BOILDS	32,000	32,000	31,250	30,500	30,500	30,500
School Back Touck Devia						
School Roof Repairs 10/10	17,340	17,348	15,750	15,450	15,450	15,450
School Security 10/07	5,113	12,113	11,863	11,663	11,663	11,663
School Security 10/08	20.1	201,0	0000	9,300	5,300	5,300
School technology 06/11	23.750	23 750	72 150		1	
04 Dump Truck - 35,000 GVW	10.535	10,535	10 180	066,71	17,550	17,550
Ambulance 10/10	35,400	35,400	34 500	33 600	22 600	
Building on the Common Improve, 10/09	24,225	24,225	23.725	23,000	33,600	33,600
Cemetery Upgrade 10/06	a:				20,01	0.00
Cemetery Upgrade 10/09			à			
Crisco A Pire Pumper 10/12	135,740	135,740	130,950	123,500	123,500	123,500
				•		. •
DPW Dump Total 10/11	37,150	37,150	31,250	30,500	30,500	30,500
DPW Garage Improvements 10/09	5,75	50,750	30,000	29,250	29,250	29,250
DPW Lift) - - -	0,170	05,050			
DPW Small Dump Truck				•	•	
DPW Truck 06/13	19 254	19 254	15.650	75 250	, ,	
DPW Truck 10/09		103,01	200	000,01	068,61	15,350
Drain System Repairs 6/14	15,094	15.094	11 850	11 650	, 4 , 4 , 4	, t
Drain System Repairs 6/15	•		6.200	6 200	000,11	000.4
Dump Truck 04/06	12,394	12,394	11,950	11.450	11 450	2,200
Dump Truck 10/05	10,200	10,200			2	007
Eisenhaure Park	193,731	193,731	188,419	182,169	182,169	182 169
Fire Department Venicle 10/09		100	r	٠		
Fig. 9 - 1970 -	15,842	15,842	15,285	The state of the s		
Fire Station AC 6/14	51,455 8,248	31,453	30,363	29,188	29,188	29,188
Fire Station Improvements 06/15	0,410	0,240	006,00	2,800	008'5	5,800
Fire Station Improvements 06/16			10,440	10,440	10,440	10,440
Flint Library Repairs 04/09	5 906	5 90B	5 781	21,783	21,783	21,783
GIS Base Map 6/15		2	16,701	2,001	0,00	5,587
Light Fixtures-Municipal Bldgs 10/09	5,606	5.606	5 481	5,381	19,000	15,800
Loader 10/05	11,650	11,650	11,225	10,001	10,381	10,50
Munis Software 10/12	92,656	92,656	87,550	85,850	85,850	2,000 2,000 2,000 2,000 2,000
Park St. Bridge	7,606	7,606	7,394	7,144	7,144	7,144
Police Communications Equip 10/09 Police Facility Improvements 06/13	5,075	5,075			•	
Police Station Renovations	8,674	8,6/4	5,402	5,300	5,300	5,300
	1000	107,080	281,354	561,658	561,658	561,658

				The state of the s			
	FY16 Budget	FY16 Expended	FY17 Budget	DEPT. REQUEST	SELECTMEN	FINCOM	
FUNCTION SUMMARY							
Police Technology/Remodel 04/07	200 70	000 00					
Diplic Cafety Experience of the Control of the Cont	37,775	31,222	36,113	34,863	34,863	34.863	
Fubility Salety Exterior Repairs 6/14	6,001	6,001	5,700	5.600	5 600	000	
Replace Culverts	6,853	6,853	6 675	6 703	6,403	000,0	
Replace Dump Truck 40&41 6/15	1		03000	0,000	0,493	6,493	
Replace Wood Chipper 6/14	900		23,040	23,040	23,040	23,040	
Road Program 04/06	006,11	598,11	10,550	10,350	10,350	10,350	
			î.	ı			
Road Program 10/0/	1		×	,			
Road Program 10/09	,			6	,	×	
Roads 10/04		P.	ć		r	•	
2 10 mg/(rojeco)		,	1	,	Ţ		
Sellol Vall of 14	15,847	15,847	10,550	10,350	10.350	10.350	
Sewer FEIK 06/15		•	26 000	46,000	0000	000,01	
Skug River Culvert 6/14	19 671	10 671	10,00	000,00	46,000	46,000	
Smith Property		10,81	0,400	18,150	18,150	18,150	
Charminator	239,238	239,238	233,025	226,638	226,638	226 638	
Collingia	25,492	25,492	24,426	23,656	23,656	23 656	
Stormwater 4/10					000	20,000	
Technology 10/07	004	C C C			ı	ĭ	
\ 0111 \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	000,0	2,588	5,3/5	5,125	5,125	5.125	
Tours Click and L	10,868	10,868	10,868	10,868	10.868	10.868	
TOWILL HAIL DOORS 6/14	5,444	5,444	5,250	5 150	7 150	1,000	
l own Hall Generator	5,338	5.338	5 125			00-10	
Town Hall Renovations 6/15	,		2 2 3 4 5	000			
Town Hall Roof	008 63	000	000,51	10,600	10,600	10,600	
Town Road 06/13	32,800	009,20	51,113	49,363	49,363	49,363	
Town Boad ORTE	14,798	14,798	11,200	6,050	6,050	6.050	
	t	i	14,000	14,000	14 000	14 000	
Town Road Program 6/14	25,169	25,169	23,600	23 200	23 200	23 200	
1 OWN WITH U6/15				17 000	10,000	20,200	
Wastewater DEIR 06/13	15 125	15 125	250	000,71	008,71	17,800	
Short Term Interest & Admin Egg	000	13, 14,	0,230	061,6	5,150	5,150	
مرود والمراجعة م كواليال المو	40,000	33,987	49,500	69,937	69,937	69,937	
94 DEBT SERVICE	7,790,477	7,784,465	8,010,624	7,947,959	7,947,959	7,947,959	
	1 Line 94 Fund \$43	* Line 94 Find \$43 916 from RESEBVE for DEBT EVEL	IOLIONA TODO 10				
		11.101	כיוטרן ינוט כי	20			

Line 94 Fund \$43,916 from RESERVE for DEBT EXCLUSION
Line 94 Fund \$15,872 from RESERVE for SEPTIC LOANS
Line 94 Fund \$300,000 from CELL TOWER REVENUE
Line 94 Fund \$1,173,666 from CAPITAL IMPROVEMENT STABILIZATION FUND

June 5, 2017

	FY16 Budget	FY16 Expended	FY17 Budget	FY2018 DEPT. REQUEST	SELECTMEN	FINCOM	
FUNCTION SUMMARY							
EN LERPRISE FUNDS							
WATER DEPARTMENT	3,495,358	3,436,264	3,601,945	3,869,337	3,861,237	3,861,237	
			The state of the s				
95 SALARIES	725,122	693,873	724.590	751 126	743 026	742 026 *	
	2,226,991	2,216,319	2,231,603	2,351,648	2.351.648	2.351.648	
		2,715	125,000	8 000	000 8	* CCC @	
98 DEBT	543,245	523,357	520,752	758,563	758,563	758,563 *	
	* Line 95 Fund \$743	1 ine 95 Find \$743 026 from WATER REVENILE					
	* Line 96 Fund \$2,38	* Line 96 Fund \$2,351,648 from WATER REVENUE	REVENUE				
	* Line 97 Fund \$8,00	* Line 97 Fund \$8,000 from WATER REVENUE	FINDE				
* Line 98 Fund \$758,563 from WATER REVENUE The Water Department employs 1 superintendent, 1 foreman and 3 water plant operators, 1 meter reader and 2 equipment operators.	* Line 98 Fund \$758 1 foreman and 3 water	* Line 98 Fund \$758,563 from WATER REVENUE oreman and 3 water plant operators, 1 meter reade	EVENUE ster reader and 2 e	quipment operators.			
Administrative support is provided by the DPW Administrative Division.	inistrative Division.						
HILLVIEW COUNTRY CLUB	1,504,909	1,451,720	1,467,270	1,505,758	1,505,758	1,505,758	
	28,594	28,863	29,166	30,759	30,759	30,759 *	
100 EXPENSES	950,315	946,938	951,104	984,240	984,240	984,240	
330 N		i	T.		,	•	
		•	,				
	50,000		35,000	65,000	65,000	. 000 9	
104 DEBT	476,000	475,919	452,000	425,759	425,759	425,759 *	
	*Line 99 Fund \$30,78	Line 99 Fund \$30,759 from HILLVIEW REVENUE	EVENUE REVENUE				
	*Line 104 Fund \$425	Line 104 Fund \$425,759 from HILLVIEW REVENUE	REVENUE				
PARKS AND RECREATION ENTERPRISE	536,024	525,109	622,908	639,432	639 432	639 437	

463,755 149,975 25,702

463,755 149,975 25,702

463,755 149,975 25,702

461,758 133,250 27,900

406,678 118,431

401,925 134,099

SALARIES EXPENSES CAPITAL

105 106 107

639,432

**Line 105 Fund \$211,099 from RAISE and APPROPRIATE

**Line 105 Fund \$222,666 from PARKS & RECREATION REVENUE

**Line 106 Fund \$149,975 from PARKS & RECREATION REVENUE

**Line 107 Fund \$19,252 from PARKS & RECREATION REVENUE

**Line 107 Fund \$19,252 from PARKS & RECREATION RETAINED EARNINGS

**Line 107 Fund \$19,252 from PARKS & RECREATION RETAINED EARNINGS

**The Caretary, a full-time Operations Director/Department Head, a full-time Recreation Director, a full-time Parks Director/Department Head, parks and seasonal employees.

The General Fund will subsidize the enterprise and pay for the salaries of the Parks and Recreation Operations Director/Department Head, parks Director and Recreation Director.

The enterprise account is responsible for for the salary of the Program Coordinator, Secretary and the costs of all seasonal employees and all other types of expenses. The enterprise account funds are derived from user fees, recreation program counselors, and as food

SUMMARY

Article 16 FY 2018 Capital Expenditures

To see if the Town will vote to raise by taxation and appropriate, appropriate and transfer from unexpended funds remaining in Warrant Articles of previous years, or appropriate by transfer from available funds or borrow pursuant to any applicable enabling authority, a sum of money for the purchase of items of a capital nature including, but not limited to, the possible projects and funding sources set forth below, and further to authorize the Town Administrator to sell or trade-in items rendered surplus by such purchases; or what it will do in relation thereto.

Project	Department	Cost	Source of Funds
Communications	Fire	\$535,000	Bond
Library Flat Roof Replacement	Town Buildings	\$ 45,000	Raise and
			Appropriate
Town Road	DPW- Highway	\$300,000	Bond
Replace #22 2004 F-250 Truck	DPW- Highway	\$ 45,500	Raise and
			Appropriate
Elementary Wireless Infra. Upgrade	Schools	\$107,357	Capital
0			Improve. Stab
Computer/Equipment Replacement Plan		\$ 35,000	See Notes1*
Bathroom Facilities at Field	Board of Selectmer		Bond
Computer Devices	Schools	\$ 60,000	Capital
Danis - Francis - O			Improve. Stab.
Replace Engine 3	Fire	\$575,000	Bond
Town Hall Floor Installation	Town Buildings	\$ 50,000	Raise and
Delles Otelles District			Appropriate
Police Station – Plumbing Repairs	Town Buildings	\$ 36,617	Free Cash
Library – Plumbing Repairs	Town Buildings	\$ 35,046	Free Cash
Replace SUV	DPW- Highway	\$ 36,000	Free Cash
Batchelder/Peabody St. Entrance Repai		\$ 25,000	Bond
Asphalt Hot Box	DPW- Highway	\$ 30,000	Free Cash ²
NPDES Stormwater Compliance	DPW - Engineering		See Notes 2*
Meter Replacement	Water	\$250,500	Bond
Water Main Replace/Unaccepted Ways	Water	\$ 45,000	Water Infra.
010.11	**** * * *	20 10 2	Stabilization
GIS Upgrades	Water	\$ 25,000	Water Infra.
			Stabilization

^{*} Notes

Sponsor: Board of Selectmen

Description...

This article, required by the Town Charter, annually funds the purchase and replacement of capital equipment for various Town Departments including the School Department as recommended by the Capital Improvement Planning Committee.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

^{1 - \$12,337} Free Cash, \$22,663 Raise and Appropriate for a total of \$35,000.

^{2 - \$11,837} Free Cash, \$50,163 Capital Improvement Stabilization for a total of \$62,000.

Article 17 Appropriate Funds for Facilities at Arthur J. Kenney Field

To see if the Town will vote to raise by taxation and appropriate, or appropriate by transfer from unexpended funds remaining in Warrant Articles of previous years, or appropriate by transfer from any available source of funds, or borrow a sum of money to fund the design, construction, reconstruction or remodeling of facilities at the Arthur J. Kenney Field including, but not limited to, public restrooms, including any costs incidental or related thereto; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article seeks to fund the construction and/or reconstruction of public facilities, including, but not limited to, public restrooms at Arthur J. Kenney Field.

Recommendations ...

Selectmen: Recommendation to be made at Town Meeting.

Finance Committee: Recommendation to be made at Town Meeting.

Article 18 Rescind Authorization to Borrow

To see if the Town will vote to rescind the authorized, but unissued balances of various borrowing authorizations approved by the Town from time to time, which amounts are no longer needed to pay costs of completing the projects for which they were originally approved, or to take any other action relative thereto.

Sponsor: Board of Selectmen

Description...

This is a routine article seeking to rescind bond authorizations that are no longer needed because the respective projects are completed or have been abandoned.

Recommendations ...

Selectmen: Recommendation to be made at Town Meeting.

Finance Committee: Recommendation to be made at Town Meeting.

Article 19 Appropriation of Ban Premiums to Reduce Middle/High School Project Borrowing Costs

To see if the Town will vote to appropriate the premium paid to the Town upon the sale of bonds or notes issued for the Middle/High School Construction project, which are the subject of a Proposition 2 ½ debt exclusion, to pay for costs of the project being financed by such bonds or notes and to reduce the amount authorized under Article 1 of the March 18, 2013 Special Town Meeting to be borrowed for such project, but not yet issued by the Town by the same amount; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article proposes to apply a Ban Premium, received at the time of sale of bans for the High/Middle School Project, to pay for project costs previously approved. The total amount borrowed for the project is to be reduced by the same amount. These actions are consistent with the advisory issued by the Department of Revenue on the impact of ban premiums on borrowings financed by a debt exclusion. A similar action was taken on Ban Premiums at the June 2013 and June 2104 Town Meetings.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 20 Fund Retirement Obligations

To see if the Town will vote to raise by taxation and appropriate or appropriate by transfer from available funds a sum of money for the purpose of funding FY2018 retirement obligations; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article will provide funding for obligations in the anticipated amount of \$207,179 owed to municipal and school employees who are retiring during FY2018. The Town has established a Retirement Trust Fund for this purpose, but due to past early retirements, the Fund is insufficient to meet the obligations. Therefore, additional funding is needed.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 21 Transfer Funds to Other Post Employment Benefits Liability Trust Fund

To see if the Town will vote to raise by taxation and appropriate or appropriate by transfer from available funds, a sum of money to the Other Post Employment Benefits Liability Trust Fund established under Article 19 of the June 3, 2013 Town Meeting; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article supplements a reserve account to pay for future health costs for retirees. The current balance in this account is \$ 578,724.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 22 Appropriate Money for Special Counsel Legal Expenses

To see if the Town will vote to raise by taxation and appropriate, or appropriate by transfer from unexpended funds remaining in Warrant Articles of previous years, or appropriate by transfer from any available source of funds a sum of money for negotiation, mediation and/or litigation with PMA Consultants, LLC and Dore and Whittier Architects, Inc. concerning the Secondary School Building Project, including any costs incidental or related thereto; or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article would provide additional funding for legal expenses related to the Secondary School Building Project.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommendation to be made at Town Meeting.

Article 23 Fund Master Plan

To see if the Town will vote to raise by taxation and appropriate, or appropriate by transfer from unexpended funds remaining in Warrant Articles of previous years, or appropriate by transfer from any available funds, or borrow a sum of money to fund an updated Community Development Plan pursuant to MGL Chapter 41, Section 81D; or what it will do in relation thereto.

Sponsor: Community Planning Commission

Description...

The article requests funds to update the Town's Community Development Plan (Master Plan). The most recent Master Plan was completed in 2004. The Master Plan will follow the format prescribed by MGL Chapter 41, Section 81D, and will include chapters addressing housing, transportation/circulation, economic development, land use, and natural/cultural resources. Planning work recently completed in the areas of economic development, housing and transportation will be incorporated into the Master Plan update.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 24 Amend Code of North Reading and Act on Revolving Funds

To see if the Town will vote pursuant to the provisions of General Laws, Chapter 44, Section 53E½, as most recently amended, to (1) establish and/or reauthorize the following revolving funds for FY 2018 and establish annual spending limits as set forth below, and further (2) to amend the Code of North Reading Town By-Laws by adding a new Chapter 66 – Finance, Article 1, Revolving Funds, § 66-1, Establishment of Revolving Accounts; establishing and/or reauthorizing various revolving funds, specifying the departmental receipts to be credited to each fund, the departmental purposes or programs for which each fund may be expended, and the entity authorized to expend each fund, such bylaw to provide as follows:

§ 66-1, Establishment of Revolving Accounts

There are hereby established in the Town of North Reading pursuant to the provisions of General Laws, Chapter 44, section 53E½, the following Revolving Funds:

PROGRAM or PURPOSE	DEPARTMENT RECEIPTS	REPRESENTATIVE or BOARD AUTHORIZED TO SPEND
Conservation (Wetland	Received in connection with	Conservation Commission
Protection)	Conservation	
, rotection)	Department	
	Programs)	
Damon Tavern	Received in	Historical Commission and the
(Maintenance and	connection with	Department of Public Works
Repair of Damon	Lease of Damon	
Tavern)	Tavern	
Rain Barrel	Received in	Water Department
(purchasing	connection with Sale	
additional rain	of rain barrels	
barrels and related		
costs)		
Recycling	Received in	Department of Public Works
Promotion (meeting	connection with the	
the expenses of	sale of recyclable	
recycling programs)	products	
Department of Elder	Received in	Department of Elder Affairs
Affairs (providing	connection with	
assistance for the	Department of Elder	
operation of elderly	Affairs programs	
related programs)		
Emergency	Received in	Fire Chief
Management "All	connection with	
Hazards" (meeting	emergency	
the expenses related	management programs	
to assisting in the		
cleanup of spills of		
hazardous		
materials)		
Youth Services	Received in	Youth Services Committee
(meeting the	connection with	
expenses of the	Youth Services	
Youth Services	department salaries	
Department's salaries and/or	and/or programs	
expenses) Library Activity	Daggivad from the	Library Tructana
Room (upkeep and	Received from the operation of certain	Library Trustees
maintenance of the	programs in the	
library building)	Library Activity	
normy building)	Room	
Board of Health	Received from certain	Board of Health
Clinic (meet	immunization clinics	Dome of Frontin
expenses for routine	and grants	
expenses for routine immunization and	and grants	
	and grants	

Expenditures from each revolving fund set forth herein shall be subject to the limitation established by Town Meeting, or any increase therein, all as may be authorized in accordance with G.L. c.44, §53E½.

And to set fiscal year spending limits for such revolving funds as follows:

Program or Purpose	FY Spending Limit
Conservation (Wetland Protection)	\$100,000
Damon Tavern (Maintenance and	\$78,000
Repair of Damon Tavern)	
Rain Barrel (purchasing additional rain	\$5,000
barrels and related costs)	
Recycling Promotion (meeting the	\$5,000
expenses of recycling programs)	
Department of Elder Affairs (providing	\$12,000
assistance for the operation of elderly	
related programs)	
Emergency Management "All Hazards"	\$15,000
(meeting the expenses related to assisting	^
in the cleanup of spills of hazardous	
materials)	
Youth Services (meeting the expenses of	\$80,000
the Youth Services Department's salaries	
and/or expenses)	
Library Activity Room (upkeep and	\$15,000
maintenance of the library building)	
Board of Health Clinic (meet expenses	\$25,000
for routine immunization and emergency	
dispensing clinics	

or act on anything relative thereto.

Sponsor: Board of Selectmen

Description...

Recent changes to state law require the Town to establish a bylaw in this fashion in order to continue the practice of utilizing revolving accounts. Once established, these accounts serve to dedicate revenues from the identified departments to certain purposes as described in the article.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommended.

Article 25 Amend Code – General By-Laws – Regulation of Drones

To see if the Town will vote to amend the Code of North Reading General By-Law by adding a new Chapter 9 - Standards For Operation of Unmanned Aircraft Systems; and to amend the list of fines under Chapter 1, General Provisions 1-5.B.(3), Violations and Penalties, to include those specified under Chapter 9, which provides as follows:

§ 9-1. Definitions.

For this bylaw, the following terms shall have the following meanings:

CIVIL UAS –An unmanned aircraft or unmanned aircraft system operated by any person for any purposes other than strictly hobby or recreational purposes, including, but not limited to, commercial purposes or in furtherance of, or incidental to, any business or media service or agency.

MODEL AIRCRAFT – An unmanned aircraft or unmanned aircraft system operated by any person strictly for hobby or recreational purposes.

PERSON —An individual, partnership, corporation, association or other legal entity.

PUBLIC UAS- An unmanned aircraft or unmanned aircraft system operated by any public agency for government related purposes.

UNMANNED AIRCRAFT —An aircraft, including, but not limited to, an aircraft commonly known as a "drone," that is operated without the possibility of direct human intervention from within or on the aircraft.

UNMANNED AIRCRAFT SYSTEM –An unmanned aircraft and associated elements, including, but not limited to, any communication links and components that control the unmanned aircraft.

§ 9-2. Authorization to operate.

Subject to the provisions of this bylaw, a person that is authorized by federal law to operate unmanned aircraft systems may operate an unmanned aircraft system in the Town of North Reading for any lawful purpose if the unmanned aircraft system is operated in a manner consistent with federal law.

§ 9-3. Interference with emergency responders.

A person shall not operate an unmanned aircraft system in a manner that knowingly and intentionally interferes with any of the following while performing their official duties:

- A. A law enforcement officer;
- B. A firefighter;
- C. Emergency medical personnel; or
- D. Search and rescue personnel.

§ 9-4. Operation regulations.

- A. No person shall operate any model aircraft or civil UAS within the Town of North Reading in a careless or reckless manner so as to endanger the life or property of another. The standard of what constitutes careless and reckless operation shall be the same as the standard set forth in any federal statutes or regulations governing aeronautics, including, but not limited to, Federal Aviation Rule 91.13.
- B. No person shall knowingly and intentionally operate an unmanned aircraft within a distance that, if the person were to be present personally rather than through remote operation of an unmanned aircraft, would be a violation of a restraining order or other judicial order.
- C. No person shall knowingly and intentionally operate an unmanned aircraft system to capture photographs, video or audio recordings of an individual in a manner that invades an individual's reasonable expectation of privacy.
- D. No person shall operate any model aircraft within the Town of North Reading beyond the visual line of sight of the person operating the model aircraft. The operator must use his or her own natural vision to observe the model aircraft. People other than the operator may not be used in lieu of the operator for maintaining visual line of sight of the model aircraft. "Visual line of sight" means that the operator has an unobstructed view of the model aircraft. The use of vision-enhancing devices, such as binoculars, night vision goggles, powered vision magnifying devices, and goggles or other devices designed to provide a first-person view from the model aircraft, do not constitute a visual line of sight of the person operating the model aircraft.
- E. Excluding takeoff and landing, no person shall operate any model aircraft or civil UAS within the Town of North Reading closer than 25 feet to any individual, except the operator or person(s) assisting the operator.
- F. No person shall operate any model aircraft or civil UAS within the Town of North Reading in a manner that is prohibited by any federal statute or regulation governing aeronautics.

§ 9-5. Exceptions.

This bylaw shall not apply to any public UAS operated pursuant to, and in compliance with, the terms and conditions of any current and enforceable authorization granted by the Federal Aviation Administration.

§ 9-6. Enforcement; violations and penalties.

- A. Whoever violates any provision of this bylaw shall be subject to a fine of \$300 for each violation. Each violation shall constitute a separate offense.
- B. Enforcement of this bylaw shall be by the Chief of Police and/or his designee and may be enforced by noncriminal disposition in accordance with the provisions of § 1-5 of the Town's Bylaws and MGL c. 40, §21D, or through any other lawful process. Nothing in this bylaw shall preclude the Police Department from enforcing any applicable state law.

or what it will do in relation thereto.

Sponsor: Board of Selectmen

Description...

This article proposes to establish a bylaw to protect citizens from invasions of privacy, potential trespassers and address safety issues presented by careless drone operations, which are not otherwise the subject of federal law.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommendation to be made at Town Meeting.

Article 26 Amend Code – General By-Laws Snow Removal on Streets and Sidewalks

To see if the Town will vote to amend the Code of North Reading General By-Laws by deleting Chapter 158-9 Snow Removal on Streets and Sidewalks and replacing it as follows:

§ 158-9. Snow removal on streets and sidewalks.

A. The tenant or occupant, and in case there is no tenant or occupant, the owner or any other person having the care of any building or lot of land which is used for non-residential purposes abutting upon any street or public place within the Town where there is a sidewalk, shall clear sidewalks of snow and ice within 24 hours after the snow ceases to fall. If the sidewalk becomes covered with ice that cannot be readily removed, the tenant, occupant, or owner shall place a sufficient amount of sand, salt or similar commercially available off-the-shelf snow/ice melting materials on the sidewalk so as to render it safe for pedestrians. Failure to comply with the requirements of this section may result in the Town causing the snow and ice to be removed, and the costs of such removal, if not paid by the tenant, occupant, or other person within thirty (30) days of the issuance of a statement therefor by the Town, shall be assessed and collected in accordance with the provisions of General Laws Chapter $\underline{\bf 80}$. The foregoing shall not limit the remedies set forth in Subsection $\underline{\bf D}$.

- B. The owner, or any other person having the care of any non-residential building abutting upon or any part of which stands within fifteen (15) feet of the line of any street, the roof of which building pitches or slopes toward the street or sidewalk, shall fit or provide such roof with snow barriers or guards sufficient to prevent the sliding of snow and ice from such building onto any part of the street or sidewalk. Failure to comply with the requirements of this section may result in the Town causing the snow and ice to be removed from the public sidewalks, and the costs of such removal, if not paid by the tenant, occupant, or other person within thirty (30) days of the issuance of a statement therefor by the Town, shall be assessed and collected in accordance with the provisions of General Laws Chapter <u>80</u>. The foregoing shall not limit the remedies set forth in Subsection **D**.
- C. No person shall lay, throw or place or cause to be placed any snow or ice on any portion of any street or sidewalk within the town, which has been cleared or plowed for travel. No snow shall be plowed across any public way by any private plow to deposit snow from one property to another. No snow shall be deposited in such a way as to obstruct the operation of any fire hydrant, including Fire Department connections to buildings, cisterns and dry hydrants. This provision shall be in addition to the provisions of § 158-6.
- D. This bylaw shall be enforceable through the non-criminal disposition provided for in $\S 1-5$. The penalty for violation shall be \$300 per offense. Each day or portion thereof during which

a violation continues shall constitute a separate offense. The Chief of the North Reading Police Department or his/her designee and the Director of the North Reading Department of Public Works or his/her designee shall be authorized to enforce this bylaw.

E. To the extent that any particular provision of this bylaw is determined to be invalid, such invalidation shall not affect the validity of any other provision.

Sponsor: Board of Selectmen

Description...

This article proposes to update the existing bylaw and to strengthen the Town's ability to enforce the bylaw by increasing the fine and allowing the Town to recover fines as well as the cost of plowing or removing snow at properties that are not in compliance.

Recommendations ...

Selectmen: Recommended.

Finance Committee: Recommendation to be made at Town Meeting.

Article 27 Amend Code – Zoning By-Laws – Article XXVI – Main Street Mixed Use Overlay

To see if the Town will vote to amend the North Reading Zoning Bylaw by inserting a new Article XXVI, Main Street Mixed Use Overlay District, which provides as follows:

§ 200-157. Purpose.

The purpose of the Main Street Mixed Use Overlay District is to provide opportunities for the development of new multi-family housing within the Town, in the interest of providing a variety of needed housing types; to encourage the revitalization of an important commercial district within a key section of Main Street and Winter Street by introducing residential development to support new and existing retail, restaurants and other businesses and services; and to foster a town-center-type development pattern, in accordance with planning studies and recommendations completed by the local Regional Planning Agency with and for the Town.

§ 200-158. Applicability.

This article applies to any property to be placed within the Main Street Mixed Use Overlay District and shall include the following parcels that are listed below and are shown on the Main Street Mixed Use Overlay District Map on file in the Community Planning Department. The Main Street Mixed Use Overlay District is herein established as an overlay district.

Area (acres)	Map and Parcel	Street Number	Street Name
21.19	Map 24 Parcel 36	97	Main Street
3.16	Map 24 Parcel 35	103	Main Street
0.98	Map 24 Parcel 47	107	Main Street
0.93	Map 24 Parcel 50	109	Main Street
0.50	Map 24 Parcel 34	68	Winter Street
3.00	Map 24 Parcel 52	0	Winter Street
0.95	Map 24 Parcel 08	73	Winter Street
2.24	Map 24 Parcel 49	66	Winter Street
1.40	Map 25 Parcel 51	133	Main Street
1.30	Map 25 Parcel 55	0R	Winter Street

§ 200-159. Effect of overlay district.

The Main Street Mixed Use Overlay District regulations of this article apply in addition to the underlying zoning district regulations. The Main Street Mixed Use Overlay is an overlay district superimposed on the underlying zoning districts, including without limitation any other overlay districts, now or hereafter established by the Zoning Bylaw. The use, dimensional, parking and other regulations governing the underlying zoning district(s) shall remain in full force, and are not amended or modified by this article. A development or project shall comply completely with underlying zoning, but may also contain within it multi –family residential uses as provided for in this article.

§ 200-160. Use regulations.

A. In addition to all of the uses allowed by right and by special permit within the underlying Highway Business Zoning District, multi-family dwellings are permitted by right as a component of a mixed use development; provided, however, that multi-family residential uses cannot exceed 80% of the total square footage of buildings on any parcel. The remaining 20%, at least, of total building square footage, must be occupied by another use allowed by right or by special permit.

B. Assisted living facilities, senior housing, and 55 and over age-restricted/active adult housing are permitted by right but may not exceed 80% of the total square footage of buildings on any parcel. The remaining 20%, at least, of total building square footage, must be occupied by another use allowed by right or by special permit.

§ 200-161. Dimensional and density regulations.

A. The dimensional and density regulations of the underlying zoning district, Highway Business, are to be adhered to within the Main Street Mixed Use Overlay District.

B. Multiple principle buildings are allowed on one lot. The minimum separation between buildings shall be two times the required side yard setback.

§ 200-162. Parking requirements.

A. The minimum required off-street parking shall be two spaces per dwelling unit.

B. The required parking spaces may be located in an accessory garage, in a dedicated parking area on the lot, or stacked within the driveway serving the development. When the parking spaces are located outside, the area used for parking shall be graded and drained so as to prevent surface water accumulation within the parking area and to prevent surface water runoff to an adjoining property or the public way.

C. Dimensions of outdoor parking spaces shall be a minimum of 10 feet by 20 feet. Dimensions of indoor parking garage spaces shall be a minimum of 9 feet by 18 feet. D. There shall be a landscaped buffer of not less than four feet between any driveway and the nearest side lot line, and no paved surface areas and no off-street parking shall be permitted within the buffer zone.

§ 200-163. Severability.

In the event that one or more of the provisions of this article are determined to be illegal or unenforceable by a court of competent jurisdiction, then the illegality or unenforceability of any such provision shall not affect the validity of any other provision of this article which remains in full force and effect.

and further to amend the Town of North Reading Zoning Map to add a new Main Street Mixed Use Overlay District consisting of the following parcels:

Area (acres)	Map and Parcel	Street Number	Street Name
21.19	Map 24 Parcel 36	97	Main Street
3.16	Map 24 Parcel 35	103	Main Street
0.98	Map 24 Parcel 47	107	Main Street
0.93	Map 24 Parcel 50	109	Main Street
0.50	Map 24 Parcel 34	68	Winter Street
3.00	Map 24 Parcel 52	0	Winter Street
0.95	Map 24 Parcel 08	73	Winter Street
2.24	Map 24 Parcel 49	66	Winter Street
1.40	Map 25 Parcel 51	133	Main Street
1.30	Map 25 Parcel 55	0R	Winter Street

or what it will do in relation thereto.

Sponsor: Community Planning Commission

Description...

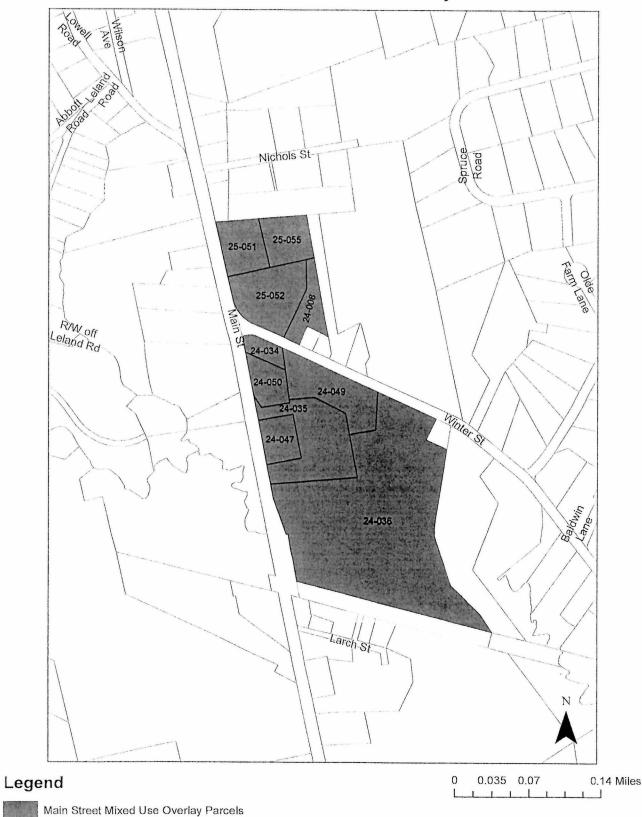
This warrant article would enable residential multi-family development within the new overlay district, as a component of a mixed-use project.

Recommendations ...

Selectmen: Recommendation to be made at Town Meeting.

Finance Committee: Recommendation to be made at Town Meeting.

Main Street Mixed Use Overlay District



Town of North Reading, MA

Article 28 Authorize Naming of Distance Learning Lab at North Reading Middle/High School

To see if the Town will vote to name the Distance Learning Lab at North Reading Middle/High School in honor of Dr. David S. Troughton, former Superintendent of Schools.

Sponsor: North Reading School Committee

Description...

This article requests to name the Distance Learning Lab at North Reading Middle/High School in honor of Dr. David S. Troughton, who served as Superintendent of Schools in North Reading from 1994 to 2009.

Recommendations ...

Selectmen: Recommendation to be made at Town Meeting. **Finance Committee:** Recommendation to be made at Town Meeting.

And you are directed to serve this Warrant by posting up attested copies, fourteen days at least before the time of holding said meeting, in accordance with the Code of the Town of North Reading.

HEREOF FAIL NOT, and make due return of this Warrant, with your doings thereon, to the Town Clerk, at the time and place of meeting, as aforesaid.

Given under our hands this eighth day of May in the year of our Lord two thousand and seventeen.

BOARD OF SELECTMEN

Michael A. Prisco, Chairman Kathryn M. Manupelli, Vice Chairman Andrew J. Schultz, Clerk Robert J. Mauceri Stephen J. O'Leary

> A True Copy: Attest John J. Firriello, Constable